

sl. 14

Municipal Finance Management Act:

Section 53(1)(c)(ii)

Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Financial Management Act (MFMA), MFMA Circular No.13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name KOSIE JACOBUS HAARHOFF

MUNICIPAL MANAGER OF BEAUFORT WEST MUNICIPALITY

Signature *K Haarhoff*



Date 15.06.2018

Acknowledgment of receipt by the Mayor

Print Name NOËL CONSTABLE

MAYOR OF BEAUFORT WEST MUNICIPALITY

Signature *N Constable*

Date 15/06/2018

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| OKO | | |
| SIRKULASIE | OPDRAG | |

| Assist | Directorate [R] | Function [R] | National KPA [R] | IDP Objective [R] | Municipal KPA [R] | KPI Name [R] | Unit of Measurement | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|--------------------|--|------------------------|--|---|--|--|-----------------------------|---------------|-----------------|---------------|--------|--------|--------|--------|
| | List | List | List | List | List | 500 characters | 500 characters | List | 200 character | List | Number | Number | Number | Number | Number |
| 1 | Financial Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre paid meters as at 30 June 2019 | Number of residential properties which are billed for water or have pre paid meters as at 30 June 2019 | Director Financial Services | 13 500 | Number | 13 500 | 0 | 13 500 | 0 | 13 500 |
| 2 | Financial Services | Electricity [Core function] - Electricity | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2019 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2019 | Director Financial Services | 12 462 | Number | 12 462 | 0 | 12 462 | 0 | 12 462 |
| 3 | Financial Services | Waste Water Management [Non-core Function] - Sewerage | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2019 | Number of residential properties which are billed for sewerage as at 30 June 2019 | Director Financial Services | 11 870 | Number | 11 870 | 0 | 11 870 | 0 | 11 870 |
| 4 | Financial Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2019 | Number of residential properties which are billed for refuse removal as at 30 June 2019 | Director Financial Services | 11 346 | Number | 11 346 | 0 | 11 346 | 0 | 11 346 |
| 5 | Financial Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | Provide for the needs of indigent households through improved services | Basic service delivery and infrastructure development | Provide free basic water to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019 | Number of indigent households receiving free basic water as at 30 June 2019 | Director Financial Services | 6 153 | Number | 6 153 | 0 | 6 153 | 0 | 6 153 |
| 6 | Financial Services | Electricity [Core function] - Electricity | Basic Service Delivery | Provide for the needs of indigent households through improved services | Basic service delivery and infrastructure development | Provide free basic electricity to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019 | Number of indigent households receiving free basic electricity as at 30 June 2019 | Director Financial Services | 5 094 | Number | 5 094 | 0 | 5 094 | 0 | 5 094 |
| 7 | Financial Services | Waste Water Management [Core function] - Sewerage | Basic Service Delivery | Provide for the needs of indigent households through improved services | Basic service delivery and infrastructure development | Provide free basic sanitation to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019 | Number of indigent households receiving free basic sanitation as at 30 June 2019 | Director Financial Services | 5 953 | Number | 5 953 | 0 | 5 953 | 0 | 5 953 |

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|----|----------------------|--|--|---|--|--|--|-------------------------------|--------|------------|-------|---|-------|----|-------|
| 8 | Financial Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | Provide for the needs of indigent households through improved services | Basic service delivery and infrastructure development | Provide free basic refuse removal to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019 | Number of indigent households receiving free basic refuse removal as at 30 June 2019 | Director Financial Services | 2 480 | Number | 2 480 | 0 | 2 480 | 0 | 2 480 |
| 9 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | The percentage of the municipal capital budget spent by 30 June 2019 (Actual amount spent /Total amount budgeted for capital projects)X100 | % of capital budget spent by 30 June 2019 | Director Financial Services | 75% | Percentage | 85 | 0 | 15 | 50 | 85 |
| 10 | Engineering Services | Planning and Development [Core function] - Economic Development/Planning | Local Economic Development | To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development | Economic development | Create temporary job opportunities in terms of the Extended Public Works Programme (EPWP) projects by 30 June 2019 | Number of temporary jobs opportunities created by 30 June 2019 | Director Engineering Services | 40 | Number | 40 | 0 | 0 | 0 | 40 |
| 11 | Corporate Services | Finance and Administration [Core function] - Human Resources | Municipal Transformation and Institutional Development | Establishment of a well governed and accountable administration | Institutional Development and Municipal Transformation | Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan | Number of people appointed in the three highest levels of management | Director Corporate Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 12 | Corporate Services | Finance and Administration [Core function] - Human Resources | Municipal Transformation and Institutional Development | Establishment of a well governed and accountable administration | Institutional Development and Municipal Transformation | 0.10% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2019 (Actual amount spent on training/total personnel | % of the municipality's personnel budget spent on implementing its workplace skills plan | Director Corporate Services | 0.10 % | Percentage | 0.10 | 0 | 0 | 0 | 0.10 |
| 13 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Municipal Financial Viability and Management | Ensure liquidity of the administration | Financial viability and management | Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2019 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)x 100] | Debt to Revenue as at 30 June 2019 | Director Financial Services | 45% | Percentage | 45 | 0 | 0 | 0 | 45 |
| 14 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Municipal Financial Viability and Management | Ensure liquidity of the administration | Financial viability and management | Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 [(Total outstanding service debtors/ revenue received for services)x 100] | Service debtors to revenue as at 30 June 2019 | Director Financial Services | 30% | Percentage | 35 | 0 | 0 | 0 | 35 |

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|----|--------------------|---|--|--|------------------------------------|---|------------------------------------|-----------------------------|-----|------------|----|----|----|----|----|
| 15 | Financial Services | Finance and Administration [Core function] - Budget and Treasury Office | Municipal Financial Viability and Management | Ensure liquidity of the administration | Financial viability and management | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, | Cost coverage as at 30 June 2019 | Director Financial Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 16 | Financial Services | Finance and Administration [Core function] - Finance | Municipal Financial Viability and Management | Ensure liquidity of the administration | Financial viability and management | Achieve an payment percentage of 90% by 30 June 2019 [(Gross Debtors Opening Balance + Billed Revenue – Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100] | Payment % achieved by 30 June 2019 | Director Financial Services | 90% | Percentage | 90 | 75 | 80 | 85 | 90 |

| Assist | Directorate [R] | Function [R] | National KPA [R] | IDP Objective [R] | Municipal KPA [R] | KPI Name [R] | Unit of Measurement | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|----------------------|--|--|--|---|--|--|-------------------------------|---------------------------------------|-----------------|---------------|--------|--------|--------|--------|
| | List | List | List | List | List | 500 characters | 500 characters | List | 200 characters | List | Number | Number | Number | Number | Number |
| 17 | Engineering Services | Water Management [Core function] - Water Distribution | Basic Service Delivery | Sustainability of the environment | Basic service delivery and infrastructure development | Limit unaccounted for water quarterly to less than 25% during 2018/19 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified x 100] | % unaccounted water | Director Engineering Services | 15% | Percentage | 25 | 25 | 25 | 25 | 25 |
| 18 | Engineering Services | Water Management [Core function] - Water Treatment | Basic Service Delivery | Sustainability of the environment | Basic service delivery and infrastructure development | 95% of water samples in the Beaufort West jurisdiction area comply with SANS241 micro biological indicators | % of water samples compliant to SANS 241 | Director Engineering Services | 95% | Percentage | 95 | 95 | 95 | 95 | 95 |
| 19 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | Sustainability of the environment | Basic service delivery and infrastructure development | Limit unaccounted for electricity to less than 12% quarterly {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100} | % unaccounted electricity | Director Electricity | 12% | Percentage | 12 | 12 | 12 | 12 | 12 |
| 20 | Municipal Manager | Internal Audit [Core function] - Governance Function | Good Governance and Public Participation | Establishment of a well governed and accountable administration | Good governance and community participation | Compile the Risk based audit plan for 2019/20 and submit to Audit committee for consideration by 30 June 2019 | Risk based audit plan submitted to Audit committee by 30 June 2019 | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 21 | Municipal Manager | Internal Audit [Core function] - Governance Function | Good Governance and Public Participation | Establishment of a well governed and accountable administration | Good governance and community participation | 70% of the Risk based audit plan for 2018/19 implemented by 30 June 2019 [(Number of audits and tasks completed for the period/ Number of audits and tasks identified in the RBAP)x100] | % of the Risk Based Audit Plan implemented by 30 June 2019 | Municipal Manager | 70% | Percentage | 70 | 0 | 20 | 0 | 70 |
| 22 | Engineering Services | Sport and Recreation [Core function] - Sports Grounds and Stadiums | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the upgrading of the Sport Stadium in Nelspoort by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Engineering Services | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 23 | Engineering Services | Road Transport [Core function] - Roads | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the upgrading of Freddy Max Crescent in Nelspoort by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Engineering Services | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |

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|----|----------------------|---|------------------------|--|---|--|-----------------------------------|-------------------------------|---------------------------------------|------------|----|----|----|----|----|
| 24 | Engineering Services | Road Transport [Core function] - Roads | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the upgrading of James Smith and Michael De Villers Avenues in Prince Valley by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Engineering Services | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 25 | Engineering Services | Road Transport [Core function] - Roads | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the rehabilitation of roads and stormwater in Murraysburg by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Engineering Services | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 26 | Engineering Services | Waste Water Management [Core function] - Sewerage | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the New Bulk Sewer Pump Station & Rising Main in Prince Valley by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Engineering Services | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 27 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the upgrading of the Low Smith Substation (Phase 2) by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Electricity | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 28 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the upgrading of the Beaufort West Substation - Katjieskop (Phase 3) by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Electricity | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 29 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on the new S1 Development Substation by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Electricity | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 30 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on New High Mast Lighting in the Greater Beaufort West Phase 2 by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Electricity | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |
| 31 | Electricity | Electricity [Core function] - Electricity | Basic Service Delivery | To improve and maintain current basic service delivery through specific infrastructural development projects | Basic service delivery and infrastructure development | 85% of the approved project budget spent on New High Mast Lighting in Murraysburg by 30 June 2019 [(Actual expenditure divided by the total approved project budget)x100] | % of budget spent by 30 June 2019 | Director Electricity | New key performance indicator 2018/19 | Percentage | 85 | 10 | 20 | 50 | 85 |

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|----|--------------------|--|------------------------|---|---|---|--|-----------------------------|---|--------|---|---|---|---|---|
| 32 | Community Services | Road Transport [Core function] - Pounds | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Compile an "Impounding of animals" by-law and submit draft to Council by 30 June 2019 | Draft By-law submitted to Council by 30 June 2019 | Director Community Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 33 | Community Services | Environmental Protection [Core function] - Pollution Control | Basic Service Delivery | Sustainability of the environment | Basic service delivery and infrastructure development | Submit a proposal to the Department of Environmental Affairs and Development Planning (DEADP) by 30 June 2019 to obtain funding for the compilation of an Air Quality Management Plan | Proposal submitted to DEADP by 30 June 2019 | Director Community Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 34 | Community Services | Waste Management [Core function] - Solid Waste Removal | Basic Service Delivery | Provision of basic services to all the people in the municipal area | Basic service delivery and infrastructure development | Review the Integrated Waste Management Plan and submit to Council by 30 June 2019 | Plan reviewed and submitted to Council by 30 June 2019 | Director Community Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | July 2018 | | | August 2018 | | |
|----------------------|-------------------------------------|---|---------------|------------------|--------------|---------------|------------------|--------------|
| Directorate | 200 characters | List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 368 181.00 | 4 167.00 | 3 332 429.00 | 1 368 181.00 | 4 167.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 4 021 159.00 | 37 500.00 | 3 822 641.00 | 4 021 159.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 114 226.00 | 0.00 | 0.00 | 114 226.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 755 344.00 | 16 667.00 | 552 553.00 | 755 344.00 | 16 667.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 698 463.00 | 234 079.00 | 252 854.00 | 698 463.00 | 234 079.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 321 178.00 | 0.00 | 118.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 837 407.00 | 0.00 | 2 718 543.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 539 025.00 | 16 667.00 | 66 325.00 | 539 025.00 | 16 667.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 3 674 971.00 | 508 419.00 | 3 216 035.50 | 3 674 971.00 | 508 419.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 218 333.00 | 0.00 | 2 512 197.50 | 2 218 333.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 344 054.00 | 26 434.00 | 1 732 600.42 | 1 344 054.00 | 26 434.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 425 550.00 | 0.00 | 827 972.50 | 1 425 550.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | September 2018 | | | October 2018 | | |
|----------------------|-------------------------------------|---|----------------|------------------|--------------|---------------|------------------|--------------|
| Directorate | 200 characters | List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 368 181.00 | 4 167.00 | 3 332 429.00 | 1 368 181.00 | 4 167.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 4 021 159.00 | 37 500.00 | 3 822 641.00 | 4 021 159.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 114 226.00 | 0.00 | 0.00 | 114 226.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 755 344.00 | 16 667.00 | 552 553.00 | 755 344.00 | 16 667.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 698 463.00 | 234 079.00 | 252 854.00 | 698 463.00 | 234 079.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 321 178.00 | 0.00 | 118.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 837 407.00 | 0.00 | 2 718 543.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 539 025.00 | 16 667.00 | 66 325.00 | 539 025.00 | 16 667.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 3 674 971.00 | 508 419.00 | 3 216 035.50 | 3 674 971.00 | 508 419.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 218 333.00 | 0.00 | 2 512 197.50 | 2 218 333.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 344 054.00 | 26 434.00 | 1 732 600.42 | 1 344 054.00 | 26 434.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 425 550.00 | 0.00 | 827 972.50 | 1 425 550.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | November 2018 | | | December 2018 | | |
|----------------------|-------------------------------------|---|---------------|------------------|--------------|---------------|------------------|--------------|
| Directorate | 200 characters | List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 384 808.00 | 4 167.00 | 3 332 429.00 | 1 368 181.00 | 4 167.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 5 460 187.00 | 37 500.00 | 3 822 641.00 | 4 021 159.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 170 069.00 | 0.00 | 0.00 | 114 226.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 1 120 734.00 | 16 667.00 | 552 553.00 | 755 344.00 | 16 667.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 1 095 269.00 | 234 079.00 | 252 854.00 | 698 463.00 | 234 079.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 519 924.00 | 0.00 | 118.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 911 826.00 | 0.00 | 2 718 543.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 763 495.00 | 16 667.00 | 66 325.00 | 539 025.00 | 16 667.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 4 825 841.00 | 508 419.00 | 3 216 035.50 | 3 674 971.00 | 508 419.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 7 278 215.00 | 1 171 668.00 | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 532 584.00 | 0.00 | 2 512 197.50 | 2 218 333.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 659 498.00 | 26 434.00 | 1 732 600.42 | 1 344 054.00 | 26 434.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 915 617.00 | 0.00 | 827 972.50 | 1 425 550.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 31 638 067.00 | 2 015 601.00 | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | January 2019 | | | February 2019 | | |
|----------------------|-------------------------------------|---|----------------------|----------------------|---------------------|----------------------|----------------------|---------------------|
| Directorate | 200 characters | List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 368 181.00 | 4 167.00 | 3 332 429.00 | 1 368 181.00 | 4 167.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 4 021 159.00 | 37 500.00 | 3 822 641.00 | 4 021 159.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 114 226.00 | 0.00 | 0.00 | 114 226.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 755 344.00 | 16 667.00 | 552 553.00 | 755 344.00 | 16 667.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 698 463.00 | 234 079.00 | 252 854.00 | 698 463.00 | 234 079.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 321 178.00 | 0.00 | 118.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 837 407.00 | 0.00 | 2 718 543.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 539 025.00 | 16 667.00 | 66 325.00 | 539 025.00 | 16 667.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 3 674 971.00 | 508 419.00 | 3 216 035.50 | 3 674 971.00 | 508 419.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 218 333.00 | 0.00 | 2 512 197.50 | 2 218 333.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 344 054.00 | 26 434.00 | 1 732 600.42 | 1 344 054.00 | 26 434.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 425 550.00 | 0.00 | 827 972.50 | 1 425 550.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | March 2019 | | | April 2019 | | |
|------------------------|-------------------------------------|---|---------------|------------------|--------------|---------------|------------------|--------------|
| | | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Directorate | 200 characters | List | | | | | | |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 368 181.00 | 4 167.00 | 3 332 429.00 | 1 368 181.00 | 4 167.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 4 021 159.00 | 37 500.00 | 3 822 641.00 | 4 021 159.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 114 226.00 | 0.00 | 0.00 | 114 226.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 755 344.00 | 16 667.00 | 552 553.00 | 755 344.00 | 16 667.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 698 463.00 | 234 079.00 | 252 854.00 | 698 463.00 | 234 079.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 321 178.00 | 0.00 | 118.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 837 407.00 | 0.00 | 2 718 543.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 539 025.00 | 16 667.00 | 66 325.00 | 539 025.00 | 16 667.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 3 674 971.00 | 508 419.00 | 3 216 035.50 | 3 674 971.00 | 508 419.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 218 333.00 | 0.00 | 2 512 197.50 | 2 218 333.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 344 054.00 | 26 434.00 | 1 732 600.42 | 1 344 054.00 | 26 434.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 425 550.00 | 0.00 | 827 972.50 | 1 425 550.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | May 2019 | | | June 2019 | | |
|----------------------|-------------------------------------|---|---------------|------------------|--------------|---------------|------------------|--------------|
| Directorate | 200 characters | List | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 332 429.00 | 1 368 181.00 | 4 167.00 | 3 332 431.00 | 1 668 181.00 | 4 163.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | 3 822 641.00 | 4 021 159.00 | 37 500.00 | 3 822 642.00 | 4 021 160.00 | 37 500.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | 0.00 | 114 226.00 | 0.00 | 0.00 | 114 225.00 | 0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | 552 553.00 | 755 344.00 | 16 667.00 | 552 552.00 | 755 340.00 | 16 663.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | 252 854.00 | 698 463.00 | 234 079.00 | 252 857.00 | 698 464.00 | 234 082.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | 118.00 | 321 178.00 | 0.00 | 122.00 | 321 178.00 | 0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | 2 718 543.00 | 2 837 407.00 | 0.00 | 2 718 539.00 | 2 837 407.00 | 0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | 66 325.00 | 539 025.00 | 16 667.00 | 66 325.00 | 539 024.00 | 16 663.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | 3 216 035.50 | 3 674 971.00 | 508 419.00 | 3 516 035.50 | 3 674 968.00 | 508 417.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | 8 195 718.17 | 6 855 349.00 | 1 171 668.00 | 8 195 718.17 | 6 855 346.00 | 1 171 670.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | 2 512 197.50 | 2 218 333.00 | 0.00 | 2 512 197.50 | 2 218 329.00 | 0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | 1 732 600.42 | 1 344 054.00 | 26 434.00 | 1 732 600.42 | 1 344 049.00 | 26 431.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | 827 972.50 | 1 425 550.00 | 0.00 | 827 972.50 | 1 425 552.00 | 0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| | TOTAL | | 27 229 987.08 | 26 173 240.00 | 2 015 601.00 | 27 529 992.08 | 26 473 223.00 | 2 015 589.00 |

| Sub-Directorate [R] | Line Item [R] | Function [R] | TOTAL | | |
|----------------------|-------------------------------------|---|-----------------|------------------|----------------|
| | | | Revenue | Operational Exp. | Capital Exp. |
| Directorate | 200 characters | List | | | |
| Municipal Manager | Governance and administration | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | R39 989 150.00 | R16 734 799.00 | R50 000.00 |
| Financial Services | Governance and administration | Finance and Administration [Core function] - Finance | R45 871 693.00 | R49 692 937.00 | R450 000.00 |
| Corporate Services | Governance and administration | Finance and Administration [Core function] - Administrative and Corporate Support | R0.00 | R1 426 554.00 | R0.00 |
| Corporate Services | Community and public safety | Community and Social Services [Core function] - Libraries and Archives | R6 630 635.00 | R9 429 514.00 | R200 000.00 |
| Community Services | Community and public safety | Sport and Recreation [Core function] - Recreational Facilities | R3 034 251.00 | R8 778 363.00 | R2 808 951.00 |
| Community Services | Community and public safety | Public Safety [Core function] - Police Forces, Traffic and Street Parking Control | R1 420.00 | R4 052 882.00 | R0.00 |
| Community Services | Community and public safety | Housing [Core function] - Housing | R32 622 512.00 | R34 123 303.00 | R0.00 |
| Community Services | Community and public safety | Health [Core function] - Health Services | R0.00 | R0.00 | R0.00 |
| Engineering Services | Economic and environmental services | Planning and Development [Core function] - Project Management Unit | R795 900.00 | R6 692 769.00 | R200 000.00 |
| Engineering Services | Economic and environmental services | Road Transport [Core function] - Roads | R38 892 426.00 | R45 250 519.00 | R6 101 026.00 |
| Community Services | Economic and environmental services | Environmental Protection [Core function] - Pollution Control | R0.00 | R0.00 | R0.00 |
| Electricity | Trading services | Electricity [Core function] - Electricity | R98 348 618.00 | R82 687 051.00 | R14 060 018.00 |
| Engineering Services | Trading services | Water Management [Core function] - Water Distribution | R30 146 370.00 | R26 934 243.00 | R0.00 |
| Engineering Services | Trading services | Waste Water Management [Core function] - Sewerage | R20 791 205.00 | R16 444 087.00 | R317 205.00 |
| Community Services | Trading services | Waste Management [Core function] - Solid Waste Removal | R9 935 670.00 | R17 596 669.00 | R0.00 |
| Municipal Manager | Other | Other [Core function] - Tourism | R0.00 | R0.00 | R0.00 |
| | TOTAL | | R327 059 850.00 | R319 843 690.00 | R24 187 200.00 |

| Line Item (200 chars) | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| 200 characters | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | Number | |
| Property rates | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 370.00 | 3 096 366.00 | 37 156 436.00 |
| Service charges - electricity revenue | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 533.00 | 6 539 537.00 | 78 474 400.00 |
| Service charges - water revenue | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 1 667 360.00 | 20 008 320.00 |
| Service charges - sanitation revenue | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 042.00 | 1 293 038.00 | 15 516 500.00 |
| Service charges - refuse revenue | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 471.00 | 680 469.00 | 8 165 650.00 |
| Service charges - other | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Rental of facilities and equipment | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 651.00 | 114 655.00 | 1 375 816.00 |
| Interest earned - external investments | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 105 000.00 | 1 260 000.00 |
| Interest earned - outstanding debtors | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 245 000.00 | 2 940 000.00 |
| Dividends received | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fines, penalties and forfeits | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 510 780.00 | 2 810 785.00 | 30 429 365.00 |
| Licences and permits | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 376.00 | 52 379.00 | 628 515.00 |
| Agency services | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 62 500.00 | 750 000.00 |
| Transfers and subsidies | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 8 574 400.00 | 102 892 800.00 |
| Other revenue | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 571.00 | 364 567.00 | 4 374 848.00 |
| Gains on disposal of PPE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 306 054.00 | 25 606 056.00 | 303 972 650.00 |