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5/1/2/1

**BEAUFORT-WES - BEAUFORT-WEST - BHOBHOFOLO**

KANTOOR VAN DIE UITVOERENDE BURGEMEESTER : OFFICE OF THE EXECUTIVE MAYOR

Verwysing  
Reference 5/1/2/1  
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MEMORANDUM TO THE MUNICIPAL MANAGER

**REPORT ON THE IMPLEMENTATION OF THE BUDGET AND FINANCIAL STATE OF AFFAIRS OF THE MUNICIPALITY - SECTION 52(d) AND SECTION 54 OF THE MFMA – 3rd QUARTER OF 2018/19 FINANCIAL YEAR**

I refer to the abovementioned matter and wish to advise that in terms of section 52(d) of the MFMA, the Mayor must within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality.

In terms of section 54 of the MFMA, the Mayor must consider the report and check whether the Municipality's approved budget is implemented in accordance with the SDBIP and issue appropriate instructions to the Accounting officer.

Kindly submit the report to Council.

  
EXECUTIVE MAYOR

SIRKULASIE		OPDRAG
Oud-Komitee Atem 13		Maandag, 26 Julie 19
M. Cairn		

# BEAUFORT WEST MUNICIPALITY



## Quarterly Budget Statement

January – March 2019

**TO THE COUNCIL**

I hereby wish to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality for the first quarter as required by section 52(d) of the MFMA.

In terms of section 54 of the MFMA, the Mayor must consider the section 71 report and check whether the Municipality's approved budget is implemented in accordance with the SDBIP and issue appropriate instructions to the Accounting Officer. Furthermore section 54(2) of the MFMA states that if the Municipality faces serious financial problems, the Mayor must promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems.

The submission of this report is part of my general responsibilities as the Mayor of the Beaufort West Municipality. This report is intended to inform the Council on the financial affairs of the Municipality to enable Council to exercise its oversight responsibility.



RDL. N Constable

**EXECUTIVE MAYOR**

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## **PART 1 – IN-YEAR REPORT**

### ***1. Mayor's Report***

#### **1.1 In-Year Report – Monthly Budget Statement**

##### **1.1.1 Implementation of the budget in accordance with the SDBIP**

Tables and graphs on budget implementation in accordance with the SDBIP are contained in section 11.

##### **1.1.2 Financial problems or risks facing the municipality**

The current financial position of the municipality continue to remain under pressure as at the end of March 2019.

##### **1.1.3 Other relevant information**

An adjustments budget was tabled and approved by Council at the end of February 2019.

### ***2. Resolutions***

#### **IN-YEAR REPORT 2017/18**

This is the resolution that will be presented to Council when the In-Year-Report is tabled:

#### **RECOMMENDATION:**

- a) That the Council notes the quarterly report (January – March 2019) on the implementation of the budget and the financial affairs of Beaufort West Municipality referred to in section 52(d) of the MFMA.

### ***3. Executive Summary***

#### **3.1 Introduction**

The Mayor, who must provide general political guidance over the fiscal and financial affairs of the Municipality, is required by section 52(d) of the MFMA to submit a report on the implementation of the budget and the financial affairs of the Municipality, to the Council within 30 days after the end of each quarter.

#### **3.2 Consolidated performance**

##### **3.2.1 Against annual budget**

###### **Revenue by Source**

Year-to-date revenue accrued were R269,058 million or R1,320 million below the year-to-date budget projections for the third quarter. The variance is mainly due to fines, penalties and forfeits, specifically relating to traffic fines.

Refer to Table's C1 and C4 for further details on revenue by source.

###### **Operating expenditure by type**

Total expenditure were R28,147 million or 10% below the year-to-date budget projections for the third quarter. The variance relate to bulk purchases, the Eskom bulk electricity account and debt impairment on traffic fines

Refer to Table's C1 and C4 for further details on expenditure by type.

###### **Capital expenditure**

Year-to-date expenditure on capital amounts to R15,666 million, or 54,37%% of the approved adjustments budget budget of R28,811 million.

Refer to Table C5 and SC12 for more detail on capital expenditure.

**Cash flows**

The municipality started the year with cash & cash equivalents balance of R4,854 million. The net increase in cash held were R5,512 million during March resulting in a closing balance of R24,767 million. This is mainly due to the third installment Equitable Share received and operational and capital grants received from both National a Provincial Government.

Refer to Table C7 for more detail.

**3.3 Material variances from SDBIP**

Section 11 of this report contains the SDBIP financial reports and summarized year-to-date performance reports on achievement of targets.

**3.4 Remedial or corrective steps**

- a) All directorates are requested to apply strict budget and expenditure control;
- b) That the directors ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan;
- c) The capital budget expenditure should be expedited to ensure that all grant funding are spend by the end of the financial year;
- d) Provincial grants roll-over from the 2017/2018 financial year be fully spend by 30 June;
- e) Directors are urged to identify and promote effectiveness and efficiencies within their respective directorates to keep expenditure within budget.

## 4. In-year budget statement tables

### 4.1 Monthly budget statements

#### 4.1.1 Table C1 s71 Monthly Budget Statement Summary

WC053 Beaufort West - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter									
Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Financial Performance</b>									
Property rates	33,876	37,156	37,243	96	36,982	27,932	9,050	32%	37,243
Service charges	107,422	122,165	115,419	15,563	93,483	86,565	6,919	8%	115,419
Investment revenue	761	1,260	415	—	326	311	14	5%	415
Transfers and subsidies	76,284	102,893	145,752	20,107	128,129	109,314	18,815	17%	145,752
Other own revenue	54,724	40,499	61,676	1,476	10,138	46,257	(36,118)	-78%	61,676
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>273,067</b>	<b>303,973</b>	<b>360,505</b>	<b>37,242</b>	<b>269,058</b>	<b>270,379</b>	<b>(1,320)</b>	<b>-0%</b>	<b>360,505</b>
Employee costs	94,429	103,811	107,480	8,125	77,725	80,610	(2,884)	-4%	107,480
Remuneration of Councillors	6,068	6,225	6,067	493	4,519	4,550	(31)	-1%	6,067
Depreciation & asset impairment	24,463	19,222	19,222	1,602	14,416	14,416	0	0%	19,222
Finance charges	6,266	2,308	1,719	206	2,071	1,289	782	61%	1,719
Materials and bulk purchases	62,360	90,220	76,434	6,060	51,197	57,326	(6,128)	-11%	76,434
Transfers and subsidies	223	650	610	2	397	458	(61)	-13%	610
Other expenditure	101,388	97,408	169,841	9,585	107,555	127,381	(19,825)	-16%	169,841
<b>Total Expenditure</b>	<b>295,199</b>	<b>319,844</b>	<b>381,372</b>	<b>26,073</b>	<b>257,882</b>	<b>286,029</b>	<b>(28,147)</b>	<b>-10%</b>	<b>381,372</b>
<b>Surplus/(Deficit)</b>	<b>(22,132)</b>	<b>(15,871)</b>	<b>(20,867)</b>	<b>11,169</b>	<b>11,177</b>	<b>(15,650)</b>	<b>26,827</b>	<b>-171%</b>	<b>(20,867)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	77,717	23,087	27,511	4,616	15,064	20,634	(5,570)	-27%	27,511
Contributions & Contributed assets	—	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>	<b>21,257</b>	<b>427%</b>	<b>6,644</b>
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—
<b>Surplus/ (Deficit) for the year</b>	<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>	<b>21,257</b>	<b>427%</b>	<b>6,644</b>
<b>Capital expenditure &amp; funds sources</b>									
Capital expenditure	79,631	24,187	28,811	4,616	15,666	21,609	(5,943)	-28%	28,811
Capital transfers recognised	72,222	23,087	27,511	4,616	15,064	20,634	(5,570)	-27%	27,511
Public contributions & donations	—	—	—	—	—	—	—	—	—
Borrowing	549	—	—	—	—	—	—	—	—
Internally generated funds	6,860	1,100	1,300	(0)	602	975	(373)	-38%	1,300
<b>Total sources of capital funds</b>	<b>79,631</b>	<b>24,187</b>	<b>28,811</b>	<b>4,616</b>	<b>15,666</b>	<b>21,609</b>	<b>(5,943)</b>	<b>-28%</b>	<b>28,811</b>
<b>Financial position</b>									
Total current assets	74,844	51,766	61,991		82,132				61,991
Total non current assets	529,958	551,085	534,298		563,843				534,298
Total current liabilities	85,982	44,988	65,733		56,034				65,733
Total non current liabilities	60,095	65,186	65,186		64,726				65,186
Community wealth/Equity	458,725	492,677	465,369		525,214				465,369
<b>Cash flows</b>									
Net cash from (used) operating	81,683	30,799	29,568	10,301	36,745	22,176	(14,569)	-66%	29,568
Net cash from (used) investing	(79,434)	(24,187)	(28,811)	(4,616)	(15,666)	(21,609)	(5,943)	28%	(28,811)
Net cash from (used) financing	(4,032)	(4,226)	(4,194)	(172)	(1,166)	(3,146)	(1,980)	63%	(4,194)
Cash/cash equivalents at the month/year end	4,854	7,585	1,417	—	24,767	2,276	(22,491)	-988%	1,417
<b>Debtors &amp; creditors analysis</b>									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<b>Debtors Age Analysis</b>									
Total By Income Source	11,557	5,616	3,895	80,846	—	—	—	—	101,914
<b>Creditors Age Analysis</b>									
Total Creditors	11,914	1	70	—	25	—	—	—	12,009



#### 4.1.2 Table C2 Monthly Budget Statement - Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

WC053 Beaufort West - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter										
Description	Ref	2017/18			Budget Year 2018/19					
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		73,669	85,861	88,725	15,654	99,298	66,544	32,754	49%	88,725
Executive and council		36,031	39,989	35,912	14,266	58,123	26,934	31,189	116%	35,912
Finance and administration		37,138	45,872	52,343	1,388	41,174	39,257	1,917	5%	52,343
Internal audit		500	-	470	-	-	353	(353)	-100%	470
<i>Community and public safety</i>		14,748	42,289	77,833	4,657	67,101	58,375	8,726	15%	77,833
Community and social services		6,059	6,631	7,125	489	4,618	5,344	(726)	-14%	7,125
Sport and recreation		5,801	3,034	2,756	27	229	2,067	(1,839)	-89%	2,756
Public safety		676	1	157	0	2	118	(116)	-98%	157
Housing		2,212	32,623	67,795	4,140	62,252	50,846	11,406	22%	67,795
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		57,028	39,888	60,036	1,388	9,680	45,027	(35,347)	-79%	60,036
Planning and development		404	796	794	60	487	596	(109)	-18%	794
Road transport		56,621	38,892	59,241	1,328	9,193	44,431	(35,238)	-79%	59,241
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		205,341	159,222	161,422	20,160	108,043	121,067	(13,023)	-11%	161,422
Energy sources		85,246	98,349	92,844	13,574	67,562	69,633	(2,071)	-3%	92,844
Water management		70,324	30,146	37,793	4,639	20,552	28,345	(7,793)	-27%	37,793
Waste water management		40,019	20,791	20,821	1,264	13,283	15,616	(2,333)	-15%	20,821
Waste management		9,751	9,936	9,964	683	6,647	7,473	(826)	-11%	9,964
Other	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	<b>2</b>	<b>350,784</b>	<b>327,060</b>	<b>388,016</b>	<b>41,858</b>	<b>284,122</b>	<b>291,012</b>	<b>(6,890)</b>	<b>-2%</b>	<b>388,016</b>
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		80,885	67,854	77,113	5,118	48,176	57,835	(9,659)	-17%	77,113
Executive and council		19,132	16,735	18,294	1,247	11,823	13,720	(1,897)	-14%	18,294
Finance and administration		60,510	49,693	57,009	3,757	35,423	42,757	(7,334)	-17%	57,009
Internal audit		1,223	1,427	1,810	114	930	1,358	(428)	-32%	1,810
<i>Community and public safety</i>		22,084	56,384	91,887	6,157	80,093	68,900	11,193	16%	91,887
Community and social services		7,402	9,430	9,964	767	6,821	7,473	(651)	-9%	9,964
Sport and recreation		7,457	8,778	8,135	695	6,526	6,101	424	7%	8,135
Public safety		3,696	4,053	3,900	310	2,839	2,925	(86)	-3%	3,900
Housing		3,509	34,123	69,868	4,386	63,906	52,401	11,505	22%	69,868
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		69,102	51,943	68,859	3,382	31,493	51,644	(20,151)	-39%	68,859
Planning and development		5,086	6,693	6,289	435	4,328	4,716	(389)	-8%	6,289
Road transport		64,016	45,251	62,571	2,927	27,165	46,928	(19,763)	-42%	62,571
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		122,759	143,662	143,533	11,436	98,120	107,649	(9,530)	-9%	143,533
Energy sources		74,565	82,687	81,704	5,796	50,655	61,278	(10,624)	-17%	81,704
Water management		23,968	26,934	27,833	2,848	21,588	20,874	714	3%	27,833
Waste water management		9,834	16,444	15,736	1,413	12,922	11,802	1,120	9%	15,736
Waste management		14,392	17,597	18,260	1,378	12,956	13,695	(739)	-5%	18,260
Other		410	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>295,199</b>	<b>319,844</b>	<b>381,372</b>	<b>26,073</b>	<b>257,882</b>	<b>286,029</b>	<b>(28,147)</b>	<b>-10%</b>	<b>381,372</b>
<b>Surplus/ (Deficit) for the year</b>		<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>	<b>21,257</b>	<b>427%</b>	<b>6,644</b>

#### 4.1.3 Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Municipal Manager; Corporate Services; Financial Services; Engineering Services; Community Services and Electrical Services.

WC053 Beaufort West - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter										
Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>Revenue by Vote</b>	1									
Vote 1 - Municipal Manager		966	-	470	-	89	353	(263)	-74.6%	470
Vote 2 - Director: Corporate Service		41,156	46,037	42,800	14,974	62,538	32,100	30,438	94.8%	42,800
Vote 3 - Director: Financial Services		36,500	41,720	50,781	1,052	40,096	38,085	2,010	5.3%	50,781
Vote 4 - Director: Engineering Services		128,319	65,890	70,675	7,039	40,478	53,006	(12,528)	-23.6%	70,675
Vote 5 - Director: Community Services		58,597	75,064	130,447	5,221	73,359	97,835	(24,476)	-25.0%	130,447
Vote 6 - Director: Electrical Services		85,246	98,349	92,844	13,574	67,562	69,633	(2,071)	-3.0%	92,844
		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	350,784	327,060	388,016	41,858	284,122	291,012	(6,890)	-2.4%	388,016
<b>Expenditure by Vote</b>	1									
Vote 1 - Municipal Manager		5,366	4,754	5,959	527	4,008	4,469	(461)	-10.3%	5,959
Vote 2 - Director: Corporate Service		41,644	34,966	34,949	2,342	22,692	26,212	(3,520)	-13.4%	34,949
Vote 3 - Director: Financial Services		31,718	25,954	34,104	2,083	19,551	25,578	(6,027)	-23.6%	34,104
Vote 4 - Director: Engineering Services		76,068	89,265	88,331	7,756	68,324	66,249	2,076	3.1%	88,331
Vote 5 - Director: Community Services		65,837	82,217	136,324	7,569	92,653	102,243	(9,591)	-9.4%	136,324
Vote 6 - Director: Electrical Services		74,565	82,687	81,704	5,796	50,655	61,278	(10,624)	-17.3%	81,704
		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	295,199	319,844	381,372	26,073	257,882	286,029	(28,147)	-9.8%	381,372
<b>Surplus/ (Deficit) for the year</b>	2	55,585	7,216	6,644	15,786	26,240	4,983	21,257	426.6%	6,644

#### 4.1.4 Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC053 Beaufort West - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		33,876	37,156	37,243	96	36,982	27,932	9,050	32%	37,243
Service charges - electricity revenue		67,071	78,474	72,934	11,515	59,520	54,700	4,820	9%	72,934
Service charges - water revenue		18,788	20,008	18,771	2,267	15,421	14,078	1,343	10%	18,771
Service charges - sanitation revenue		7,413	15,517	15,657	1,158	12,384	11,743	641	5%	15,657
Service charges - refuse revenue		14,151	8,166	8,057	623	6,157	6,043	114	2%	8,057
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		1,135	1,376	1,242	105	833	932	(99)	-11%	1,242
Interest earned - external investments		761	1,260	415	-	326	311	14	5%	415
Interest earned - outstanding debtors		3,648	2,940	3,022	183	2,006	2,267	(261)	-12%	3,022
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		44,642	30,429	50,483	243	3,121	37,862	(34,741)	-92%	50,483
Licences and permits		330	629	621	35	380	466	(86)	-18%	621
Agency services		741	750	750	64	584	563	22	4%	750
Transfers and subsidies		76,284	102,893	145,752	20,107	128,129	109,314	18,815	17%	145,752
Other revenue		4,228	4,375	5,558	846	3,216	4,168	(953)	-23%	5,558
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>273,067</b>	<b>303,973</b>	<b>360,505</b>	<b>37,242</b>	<b>269,058</b>	<b>270,379</b>	<b>(1,320)</b>	<b>0%</b>	<b>360,505</b>
<b>Expenditure By Type</b>										
Employee related costs		94,429	103,811	107,480	8,125	77,725	80,610	(2,884)	-4%	107,480
Remuneration of councillors		6,068	6,225	6,067	493	4,519	4,550	(31)	-1%	6,067
Debt impairment		37,656	22,832	42,832	1,371	12,343	32,124	(19,781)	-62%	42,832
Depreciation & asset impairment		24,463	19,222	19,222	1,602	14,416	14,416	0	0%	19,222
Finance charges		6,266	2,308	1,719	206	2,071	1,289	782	61%	1,719
Bulk purchases		59,023	70,500	67,250	4,836	39,558	50,438	(10,880)	-22%	67,250
Other materials		3,338	19,720	9,184	1,224	11,639	6,888	4,751	69%	9,184
Contracted services		38,897	8,639	104,111	644	4,488	78,083	(73,595)	-94%	104,111
Transfers and subsidies		223	650	610	2	397	458	(61)	-13%	610
Other expenditure		23,005	65,936	22,898	7,570	90,725	17,173	73,551	428%	22,898
Loss on disposal of PPE		1,831	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>295,199</b>	<b>319,844</b>	<b>381,372</b>	<b>26,073</b>	<b>257,882</b>	<b>286,029</b>	<b>(28,147)</b>	<b>-10%</b>	<b>381,372</b>
<b>Surplus/(Deficit)</b>		<b>(22,132)</b>	<b>(15,871)</b>	<b>(20,867)</b>	<b>11,169</b>	<b>11,177</b>	<b>(15,650)</b>	<b>26,827</b>	<b>(0)</b>	<b>(20,867)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		77,717	23,087	27,511	4,616	15,064	20,634	(5,570)	(0)	27,511
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>			<b>6,644</b>
Taxation		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>			<b>6,644</b>
Attributable to minorities		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>			<b>6,644</b>
Share of surplus/ (deficit) of associates		-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>55,585</b>	<b>7,216</b>	<b>6,644</b>	<b>15,786</b>	<b>26,240</b>	<b>4,983</b>			<b>6,644</b>

#### 4.1.5 Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC053 Beaufort West - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter										
Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Director: Corporate Service		-	-	-	-	-	-	-	-	-
Vote 3 - Director: Financial Services		-	-	-	-	-	-	-	-	-
Vote 4 - Director: Engineering Services		-	-	-	-	-	-	-	-	-
Vote 5 - Director: Community Services		-	-	-	-	-	-	-	-	-
Vote 6 - Director: Electrical Services		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Municipal Manager		14	50	30	(11)	7	23	(15)	-67%	30
Vote 2 - Director: Corporate Service		450	250	521	10	324	391	(67)	-17%	521
Vote 3 - Director: Financial Services		51	200	150	-	121	113	8	7%	150
Vote 4 - Director: Engineering Services		72,157	9,427	13,780	2,594	8,146	10,335	(2,189)	-21%	13,780
Vote 5 - Director: Community Services		1,148	200	270	-	-	203	(203)	-100%	270
Vote 6 - Director: Electrical Services		5,811	14,060	14,060	2,022	7,067	10,545	(3,478)	-33%	14,060
<b>Total Capital single-year expenditure</b>	4	79,631	24,187	28,811	4,616	15,666	21,609	(5,943)	-28%	28,811
<b>Total Capital Expenditure</b>		79,631	24,187	28,811	4,616	15,666	21,609	(5,943)	-28%	28,811
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		1,181	500	720	(0)	452	540	(88)	-16%	720
Executive and council		100	50	30	(11)	7	23	(15)	-67%	30
Finance and administration		1,081	450	690	10	445	518	(73)	-14%	690
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		11,495	3,009	2,993	4	218	2,245	(2,027)	-90%	2,993
Community and social services		181	200	97	-	-	73	(73)	-100%	97
Sport and recreation		10,360	2,809	2,741	4	218	2,056	(1,838)	-89%	2,741
Public safety		955	-	154	-	-	116	(116)	-100%	154
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		384	6,301	6,666	942	4,319	4,999	(681)	-14%	6,666
Planning and development		36	200	180	-	38	135	(97)	-72%	180
Road transport		349	6,101	6,486	942	4,281	4,864	(584)	-12%	6,486
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		66,570	14,377	18,433	3,671	10,677	13,825	(3,148)	-23%	18,433
Energy sources		5,811	14,060	14,060	2,022	7,067	10,545	(3,478)	-33%	14,060
Water management		29,655	-	4,373	1,649	3,610	3,280	330	10%	4,373
Waste water management		30,912	317	-	-	-	-	-	-	-
Waste management		193	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	79,631	24,187	28,811	4,616	15,666	21,609	(5,943)	-28%	28,811
<b>Funded by:</b>										
National Government		37,845	23,087	25,346	2,968	13,415	19,010	(5,595)	-29%	25,346
Provincial Government		34,222	-	2,165	1,649	1,649	1,624	25	2%	2,165
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		155	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		72,222	23,087	27,511	4,616	15,064	20,634	(5,570)	-27%	27,511
Public contributions & donations	5	-	-	-	-	-	-	-	-	-
Borrowing	6	549	-	-	-	-	-	-	-	-
Internally generated funds		6,860	1,100	1,300	(0)	602	975	(373)	-38%	1,300
<b>Total Capital Funding</b>		79,631	24,187	28,811	4,616	15,666	21,609	(5,943)	-28%	28,811

#### 4.1.6 Table C6 Monthly Budget Statement - Financial Position

WC053 Beaufort West - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter						
Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		363	2,162	400	7,068	400
Call investment deposits		12,283	5,423	1,017	5,808	1,017
Consumer debtors		16,362	20,067	20,067	22,133	20,067
Other debtors		41,479	20,161	35,972	43,856	35,972
Current portion of long-term receiv ables		785	–	785	–	785
Inventory		3,571	3,952	3,750	3,267	3,750
<b>Total current assets</b>		<b>74,844</b>	<b>51,766</b>	<b>61,991</b>	<b>82,132</b>	<b>61,991</b>
<b>Non current assets</b>						
Long-term receiv ables		2,695	1,859	2,695	3,480	2,695
Investments		–	–	–	–	–
Investment property		7,247	7,552	7,003	7,247	7,003
Investments in Associate		–	–	–	–	–
Property , plant and equipment		514,339	535,883	518,929	547,439	518,929
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		400	395	393	400	393
Other non-current assets		5,277	5,396	5,277	5,277	5,277
<b>Total non current assets</b>		<b>529,958</b>	<b>551,085</b>	<b>534,298</b>	<b>563,843</b>	<b>534,298</b>
<b>TOTAL ASSETS</b>		<b>604,802</b>	<b>602,850</b>	<b>596,288</b>	<b>645,975</b>	<b>596,288</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		7,792	–	–	–	–
Borrowing		4,194	3,206	3,206	4,113	3,206
Consumer deposits		1,537	1,456	1,456	1,703	1,456
Trade and other pay ables		57,019	31,522	45,632	40,703	45,632
Provisions		15,439	8,804	15,439	9,516	15,439
<b>Total current liabilities</b>		<b>85,982</b>	<b>44,988</b>	<b>65,733</b>	<b>56,034</b>	<b>65,733</b>
<b>Non current liabilities</b>						
Borrowing		9,017	9,591	9,591	7,934	9,591
Provisions		51,079	55,595	55,595	56,793	55,595
<b>Total non current liabilities</b>		<b>60,095</b>	<b>65,186</b>	<b>65,186</b>	<b>64,726</b>	<b>65,186</b>
<b>TOTAL LIABILITIES</b>		<b>146,077</b>	<b>110,173</b>	<b>130,919</b>	<b>120,761</b>	<b>130,919</b>
<b>NET ASSETS</b>	2	<b>458,725</b>	<b>492,677</b>	<b>465,369</b>	<b>525,214</b>	<b>465,369</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		454,237	487,254	460,821	517,423	460,821
Reserv es		4,489	5,423	4,549	7,792	4,549
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>458,725</b>	<b>492,677</b>	<b>465,369</b>	<b>525,214</b>	<b>465,369</b>

#### 4.1.7 Table C7 Monthly Budget Statement - Cash Flow

WC053 Beaufort West - Table C7 Monthly Budget Statement - Cash Flow - Q3 Third Quarter										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		33,876	32,629	35,380	1,989	25,828	26,535	(707)	-3%	35,380
Service charges		107,422	113,783	110,651	9,392	77,228	82,988	(5,760)	-7%	110,651
Other revenue		48,636	30,746	26,154	376	5,003	19,616	(14,613)	-74%	26,154
Government - operating		76,284	102,893	145,752	19,547	133,009	109,314	23,695	22%	145,752
Government - capital		77,717	23,087	27,511	1,913	24,479	20,634	3,845	19%	27,511
Interest		4,408	4,200	3,437	183	2,331	2,578	(247)	-10%	3,437
Dividends		-	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(263,212)	(274,531)	(316,989)	(22,891)	(228,666)	(237,741)	(9,075)	4%	(316,989)
Finance charges		(3,449)	(1,358)	(1,719)	(206)	(2,071)	(1,289)	782	-61%	(1,719)
Transfers and Grants		-	(650)	(610)	(2)	(397)	(458)	(61)	13%	(610)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>81,683</b>	<b>30,799</b>	<b>29,568</b>	<b>10,301</b>	<b>36,745</b>	<b>22,176</b>	<b>(14,569)</b>	<b>-66%</b>	<b>29,568</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		(131)	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		(377)	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		(78,926)	(24,187)	(28,811)	(4,616)	(15,666)	(21,609)	(5,943)	28%	(28,811)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(79,434)</b>	<b>(24,187)</b>	<b>(28,811)</b>	<b>(4,616)</b>	<b>(15,666)</b>	<b>(21,609)</b>	<b>(5,943)</b>	<b>28%</b>	<b>(28,811)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		(71)	103	-	-	(2)	-	(2)	#DIV/0!	-
<b>Payments</b>										
Repayment of borrowing		(3,962)	(4,329)	(4,194)	(172)	(1,164)	(3,146)	(1,982)	63%	(4,194)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(4,032)</b>	<b>(4,226)</b>	<b>(4,194)</b>	<b>(172)</b>	<b>(1,166)</b>	<b>(3,146)</b>	<b>(1,980)</b>	<b>63%</b>	<b>(4,194)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(1,783)</b>	<b>2,386</b>	<b>(3,437)</b>	<b>5,513</b>	<b>19,913</b>	<b>(2,578)</b>			<b>(3,437)</b>
Cash/cash equivalents at beginning:		6,637	5,199	4,854		4,854	4,854			4,854
Cash/cash equivalents at month/year end:		4,854	7,585	1,417		24,767	2,276			1,417

## PART 2 – SUPPORTING DOCUMENTATION

### 5. Debtors' analysis

#### 5.1 Supporting Table SC3

##### Debtors' age analysis

WC053 Beaufort West - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter														
Description	NT Code	Budget Year 2018/19									Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts I.L.o Council Policy		
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			Total over 90 days	
R thousands														
<b>Debtors Age Analysis By Income Source</b>														
Trade and Other Receivables from Exchange Transactions - Water	1200	2,925	2,154	776	5,560	-	-	-	-	-	11,415	5,560	-	89
Trade and Other Receivables from Exchange Transactions - Electricity	1300	3,594	573	397	3,025	-	-	-	-	-	7,589	3,025	-	33
Receivables from Non-exchange Transactions - Property Rates	1400	2,074	725	510	9,748	-	-	-	-	-	13,057	9,748	-	226
Receivables from Exchange Transactions - Waste Water Management	1500	1,398	682	565	12,730	-	-	-	-	-	15,375	12,730	-	577
Receivables from Exchange Transactions - Waste Management	1600	757	430	366	7,765	-	-	-	-	-	9,319	7,765	-	446
Receivables from Exchange Transactions - Property Rental Debtors	1700	5	3	2	48	-	-	-	-	-	58	48	-	1
Interest on Anear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	805	1,049	1,278	41,969	-	-	-	-	-	45,101	41,969	-	-
<b>Total By Income Source</b>	<b>2000</b>	<b>11,557</b>	<b>5,616</b>	<b>3,895</b>	<b>80,846</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>101,914</b>	<b>80,846</b>	<b>-</b>	<b>1,371</b>
2017/18 - totals only														
<b>Debtors Age Analysis By Customer Group</b>														
Organs of State	2200	969	436	366	4,097	-	-	-	-	-	5,869	4,097	-	-
Commercial	2300	3,105	440	586	7,405	-	-	-	-	-	11,536	7,405	-	-
Households	2400	6,908	4,465	2,685	65,853	-	-	-	-	-	79,911	65,853	-	1,371
Other	2500	575	274	258	3,491	-	-	-	-	-	4,598	3,491	-	-
<b>Total By Customer Group</b>	<b>2600</b>	<b>11,557</b>	<b>5,616</b>	<b>3,895</b>	<b>80,846</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>101,914</b>	<b>80,846</b>	<b>-</b>	<b>1,371</b>

### 6. Creditors analysis

#### 6.1 Supporting Table SC4

##### Creditors' age analysis

WC053 Beaufort West - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter										
Description	NT Code	Budget Year 2018/19								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
R thousands										
<b>Creditors Age Analysis By Customer Type</b>										
Bulk Electricity	0100	4,452	-	-	-	-	-	-	-	4,452
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	1,184	-	-	-	-	-	-	-	1,184
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	1,334	-	-	-	-	-	-	-	1,334
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	659	1	70	-	25	-	-	-	754
Auditor General	0800	2,929	-	-	-	-	-	-	-	2,929
Other	0900	1,356	-	-	-	-	-	-	-	1,356
<b>Total By Customer Type</b>	<b>1000</b>	<b>11,914</b>	<b>1</b>	<b>70</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,009</b>

## 7. Investment portfolio analysis

### 7.1 Supporting Table C5

WC053 Beaufort West - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter									
Investments by maturity Name of institution & investment ID R thousands	Ref	Period of	Type of	Expiry date	Accrued	Yield for the	Market	Change in	Market
		Investment	Investment	of	interest for	month 1	value at	market	value at end
		Yrs/Months		investment	the month	(%)	beginning	value	of the
<b>Municipality</b>									
INVESTEC							532	-	532
STANDARD							250	-	250
ABSA							2,521	-	2,521
NEDBANK							2,505	-	2,505
<b>Municipality sub-total</b>					-		5,808	-	5,808
<b>Entities</b>									
<b>Entities sub-total</b>					-		-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	2				-		5,808	-	5,808



## 8. Allocation and grant receipts and expenditure

### 8.1 Supporting Table SC6 – Grant receipts

WC053 Beaufort West - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		60,419	60,329	60,329	14,549	59,984	45,247	14,737	32.6%	60,329
Local Government Equitable Share		51,060	56,655	56,655	14,164	56,655	42,491	14,163	33.3%	56,655
Municipal Infrastructure Grant		-	689	1,700	-	344	1,275	(931)	-73.0%	1,700
Finance Management		1,700	1,700	1,285	-	1,700	964	736	76.4%	1,285
EPWP Incentive		1,659	1,285	-	385	1,285	-	1,285	#DIV/0!	-
Energy Efficiency and Demand Side Management Grant		-	-	689	-	-	517	(517)	-100.0%	689
Energy Efficiency and Demand Management		6,000	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		14,424	42,564	80,731	4,998	73,026	60,548	12,092	20.0%	80,731
Western Cape Financial Management Support Grant		2,770	330	2,500	-	2,500	1,875	625	33.3%	2,500
Western Cape Financial Management Capacity Building Grant		-	360	360	-	-	270	(270)	-100.0%	360
Human Settlements Development Grant (Beneficiaries)		-	35,160	69,480	4,133	62,187	52,110	10,077	19.3%	69,480
Human Settlements Development Grant - Title Deeds Restoration		696	-	-	-	-	-	-	-	-
Maintenance and Construction of Transport Infrastructure	4	4,834	850	841	-	841	630	210	33.3%	841
Library Service: Replacement Funding for Most Vulnerable B3 Municipalities		5,110	5,550	5,550	-	5,550	4,163	1,388	33.3%	5,550
Community Development Workers (CDW): Operational Support Grant		204	204	-	-	-	-	-	-	-
Thusong Services Centres Grant: Operational Support Grant		330	110	-	-	-	-	-	-	-
Municipal Drought Relief Grant		-	-	1,750	865	1,698	1,313	-	-	1,750
Municipal Service Delivery and Capacity Building Grant		480	-	250	-	250	188	63	33.3%	250
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	3,750	-	-	2,813	(2,813)	-100.0%	3,750
DBSA		-	-	3,750	-	-	2,813	(2,813)	-100.0%	3,750
<b>Total Operating Transfers and Grants</b>	5	74,843	102,893	144,809	19,547	133,009	108,607	24,017	22.1%	144,809
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		43,726	23,087	25,346	-	22,566	19,010	3,556	18.7%	25,346
Municipal Infrastructure Grant (MIG)		14,140	13,087	13,087	-	10,311	9,815	495	5.0%	13,087
Integrated National Electrification Grant		6,600	10,000	10,000	-	10,000	7,500	2,500	33.3%	10,000
Department Rural Development and Land Reform		22,986	-	2,259	-	2,255	1,694	561	33.1%	2,259
Other capital transfers <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		36,761	-	1,914	1,913	1,913	1,435	478	33.3%	1,914
Human Settlements Development Grant (Beneficiaries)		23,346	-	-	-	-	-	-	-	-
Human Settlements Development Grant - Acceleration of Housing Delivery (Toilet Project)		1,015	-	-	-	-	-	-	-	-
Human Settlements Development Grant - Acceleration of Housing Delivery (Bulk Services)		6,300	-	-	-	-	-	-	-	-
Fire and Drought Relief Grant		800	-	1,914	1,913	1,913	1,435	-	-	1,914
Municipal Drought Relief Grant		5,300	-	-	-	-	-	-	-	-
Municipal Infrastructure Support Grant		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	80,486	23,087	27,260	1,913	24,479	20,445	4,034	19.7%	27,260
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	155,329	125,980	172,069	21,460	157,488	129,052	28,051	21.7%	172,069

## 8.2 Supporting Table SC7 (1) – Grant expenditure

WC053 Beaufort West - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q3 Third Quarter										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		59,838	60,329	60,329	14,374	58,847	45,247	13,600	30.1%	60,329
Local Government Equitable Share		51,060	56,655	56,655	14,164	56,655	42,491	14,163	33.3%	56,655
Municipal Infrastructure Grant		446	689	689	55	426	517	(91)	-17.6%	689
Finance Management		1,500	1,700	1,700	47	892	1,275	(383)	-30.0%	1,700
EPWP Incentive		1,570	1,285	1,285	107	875	964	(89)	-9.3%	1,285
Energy Efficiency and Demand Management		5,262	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		15,284	42,564	80,731	5,845	69,631	60,548	9,083	15.0%	80,731
Western Cape Financial Management Support Grant		2,119	330	2,500	422	752	1,875	(1,123)	-59.9%	2,500
Western Cape Financial Management Capacity Building Grant		66	360	360	-	-	270	(270)	-100.0%	360
Human Settlements Development Grant (Beneficiaries)		429	35,160	69,480	4,133	62,187	52,110	10,077	19.3%	69,480
Human Settlements Development Grant - Acceleration of Housing Delivery (Toilet Project)		1,694	-	-	-	-	-	-	-	-
Maintenance and Construction of Transport Infrastructure		4,834	850	841	-	841	630	210	33.3%	841
Library Service: Replacement Funding for Most Vulnerable B3 Municipalities		5,014	5,550	5,550	424	3,966	4,163	(196)	-4.7%	5,550
Community Development Workers (CDW): Operational Support Grant		220	204	-	17	142	-	142	#DIV/0!	-
Thusong Services Centres Grant: Operational Support Grant		-	110	-	-	-	-	-	-	-
Municipal Drought Relief Grant		508	-	1,750	829	1,698	1,313	385	29.4%	1,750
Municipal Service Delivery and Capacity Building Grant		400	-	250	19	45	188	(142)	-75.8%	250
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	3,750	-	-	2,813	(2,813)	-100.0%	3,750
DBSA		-	-	3,750	-	-	2,813	(2,813)	-100.0%	3,750
<b>Total operating expenditure of Transfers and Grants:</b>		75,122	102,893	144,809	20,218	128,478	108,607	19,871	18.3%	144,809
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		37,845	23,087	25,346	3,337	15,074	19,010	(3,936)	-20.7%	25,346
Municipal Infrastructure Grant (MIG)		11,956	13,087	13,087	1,011	8,463	9,815	(1,353)	-13.8%	13,087
Integrated National Electrification Grant		5,739	10,000	10,000	2,326	4,356	7,500	(3,144)	-41.9%	10,000
Department Rural Development and Land Reform		20,150	-	2,259	-	2,255	1,694	561	33.1%	2,259
Other capital transfers <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		34,222	-	1,914	1,896	1,896	1,435	461	32.1%	1,914
Human Settlements Development Grant (Beneficiaries)		22,916	-	-	-	-	-	-	-	-
Human Settlements Development Grant - Acceleration of Housing Delivery (Toilet Project)		-	-	-	-	-	-	-	-	-
Human Settlements Development Grant - Acceleration of Housing Delivery (Bulk Services)		6,141	-	-	-	-	-	-	-	-
Fire and Drought Relief Grant		591	-	1,914	1,896	1,896	1,435	-	-	1,914
Municipal Drought Relief Grant		4,502	-	-	-	-	-	-	-	-
Community Development Workers (CDW) Operational Support Grant		47	-	-	-	-	-	-	-	-
Library Services : Municipal Replacement Grant		25	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>		72,067	23,087	27,260	5,232	16,970	20,445	(3,475)	-17.0%	27,260
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		147,189	125,980	172,069	25,451	145,448	129,052	16,396	12.7%	172,069

## 8.2 Supporting Table SC7 (2) – Expenditure against approved rollovers

WC053 Beaufort West - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March						
Description	Ref	Budget Year 2018/19				
		Approved Rollover 2017/18	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
<b>EXPENDITURE</b>						
<b>Operating expenditure of Approved Roll-overs</b>						
<b>National Government:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Provincial Government:</b>		943	-	-	377	40.0%
Western Cape Financial Managenet Support Grant		240	-	-	240	100.0%
Library Service: Replacement Funding for Most Vulnerable B3 Municipalities		137	-	-	137	100.0%
Thusong services centres grant (Sustainability: Operational Support Grant)		338	-	-	338	100.0%
Provincial Contribution Towards the Acceleration of Housing Delivery		227	-	-	227	100.0%
<b>District Municipality:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Other grant providers:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Total operating expenditure of Approved Roll-overs</b>		943	-	-	377	40.0%
<b>Capital expenditure of Approved Roll-overs</b>						
<b>National Government:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Provincial Government:</b>		251	-	-	97	38.7%
Library service: Replacement funding for most vulnerable B3 municipalities		97	-	-	97	100.0%
Fire Services Capacity Building Grant		154	-	-	-	
<b>District Municipality:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Other grant providers:</b>		-	-	-	-	
[insert description]		-	-	-	-	
<b>Total capital expenditure of Approved Roll-overs</b>		251	-	-	97	38.7%
<b>TOTAL EXPENDITURE OF APPROVED ROLL-OVERS</b>		1,194	-	-	474	39.7%

## 9. Expenditure on councillor and board members allowances and employee benefits

### 9.1 Supporting Table SC8

WC053 Beaufort West - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter										
Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C					D	
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		4,866	5,040	4,402	345	3,287	3,301	(14)	0%	4,402
Pension and UIF Contributions		209	168	361	39	272	271	1	0%	361
Medical Aid Contributions		10	-	44	4	28	33	(5)	-14%	44
Motor Vehicle Allowance		555	440	683	57	499	512	(13)	-3%	683
Cellphone Allowance		405	530	577	44	398	433	(35)	-8%	577
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		23	47	-	4	35	-	35	#DIV/0!	-
<b>Sub Total - Councillors</b>		<b>6,068</b>	<b>6,225</b>	<b>6,067</b>	<b>493</b>	<b>4,519</b>	<b>4,550</b>	<b>(31)</b>	<b>-1%</b>	<b>6,067</b>
<b>Senior Managers of the Municipality</b>	3									
Basic Salaries and Wages		4,375	6,141	4,101	373	2,992	3,076	(84)	-3%	4,101
Pension and UIF Contributions		381	314	572	44	373	429	(56)	-13%	572
Medical Aid Contributions		52	32	31	3	23	24	(1)	-2%	31
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	820	299	512	670	224	446	199%	299
Motor Vehicle Allowance		370	348	348	27	259	261	(2)	-1%	348
Cellphone Allowance		37	66	48	7	39	36	3	8%	48
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		96	-	-	-	-	-	-	-	-
Payments in lieu of leave		17	-	147	-	62	110	(48)	-43%	147
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>5,327</b>	<b>7,721</b>	<b>5,546</b>	<b>967</b>	<b>4,419</b>	<b>4,159</b>	<b>260</b>	<b>6%</b>	<b>5,546</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		62,407	73,087	76,559	5,324	55,107	57,419	(2,312)	-4%	76,559
Pension and UIF Contributions		9,806	12,466	11,569	914	8,283	8,677	(394)	-5%	11,569
Medical Aid Contributions		1,493	1,502	1,731	139	1,211	1,299	(87)	-7%	1,731
Overtime		3,283	1,912	3,681	477	3,535	2,761	775	28%	3,681
Performance Bonus		18	820	-	(214)	(265)	-	(265)	#DIV/0!	-
Motor Vehicle Allowance		(10)	2,172	2,315	181	1,725	1,737	(11)	-1%	2,315
Cellphone Allowance		(37)	-	21	(7)	(39)	15	(54)	-354%	21
Housing Allowances		2,688	899	1,009	75	702	757	(55)	-7%	1,009
Other benefits and allowances		7,895	1,667	2,833	165	1,559	2,125	(566)	-27%	2,833
Payments in lieu of leave		311	360	377	1	213	283	(70)	-25%	377
Long service awards		356	189	492	5	356	369	(13)	-4%	492
Post-retirement benefit obligations	2	893	1,016	1,347	96	919	1,010	(91)	-9%	1,347
<b>Sub Total - Other Municipal Staff</b>		<b>89,101</b>	<b>96,090</b>	<b>101,934</b>	<b>7,158</b>	<b>73,306</b>	<b>76,450</b>	<b>(3,144)</b>	<b>-4%</b>	<b>101,934</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>100,497</b>	<b>110,036</b>	<b>113,546</b>	<b>8,617</b>	<b>82,245</b>	<b>85,160</b>	<b>(2,915)</b>	<b>-3%</b>	<b>113,546</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>94,429</b>	<b>103,811</b>	<b>107,480</b>	<b>8,125</b>	<b>77,725</b>	<b>80,610</b>	<b>(2,884)</b>	<b>-4%</b>	<b>107,480</b>

## 10. Capital programme performance

### 10.1 Supporting Table C12

WC053 Beaufort West - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter									
Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Adjusted Budget
R thousands								%	
<b>Monthly expenditure performance trend</b>									
July	4,759	2,016	140	140	140	140	0	0.0%	0%
August	6,328	2,016	1,580	1,580	1,720	1,720	0	0.0%	6%
September	6,896	2,016	2,241	2,241	3,961	3,961	0	0.0%	14%
October	5,168	2,016	734	734	4,694	4,694	0	0.0%	16%
November	12,576	2,016	1,231	1,231	5,925	5,925	0	0.0%	21%
December	1,285	2,016	3,505	3,505	9,431	9,431	0	0.0%	33%
January	1,340	2,016	3,230	1,210	10,641	12,661	2,020	16.0%	37%
February	7,212	2,016	3,230	409	11,050	15,891	4,841	30.5%	38%
March	13,727	2,016	3,230	4,616	15,666	19,121	3,455	18.1%	54%
April	7,994	2,016	3,230	-	-	22,351	-	-	-
May	4,523	2,016	3,230	-	-	25,581	-	-	-
June	7,824	2,016	3,230	-	-	28,811	-	-	-
<b>Total Capital expenditure</b>	<b>79,631</b>	<b>24,187</b>	<b>28,811</b>	<b>15,666</b>					

Chart C1 2018/19 Capital Expenditure Monthly Trend: actual v target

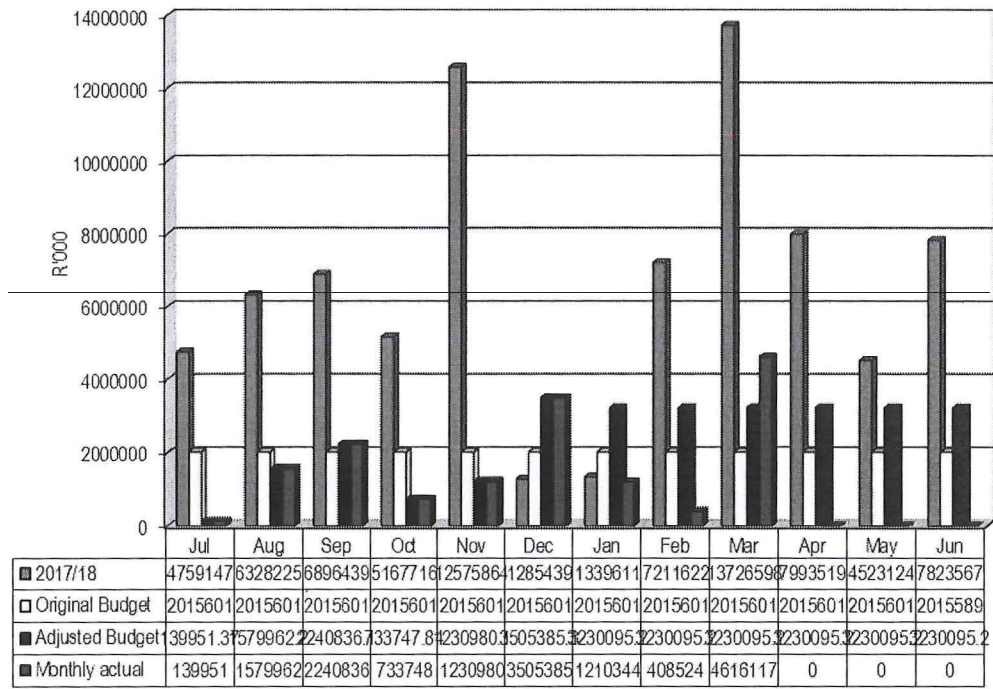
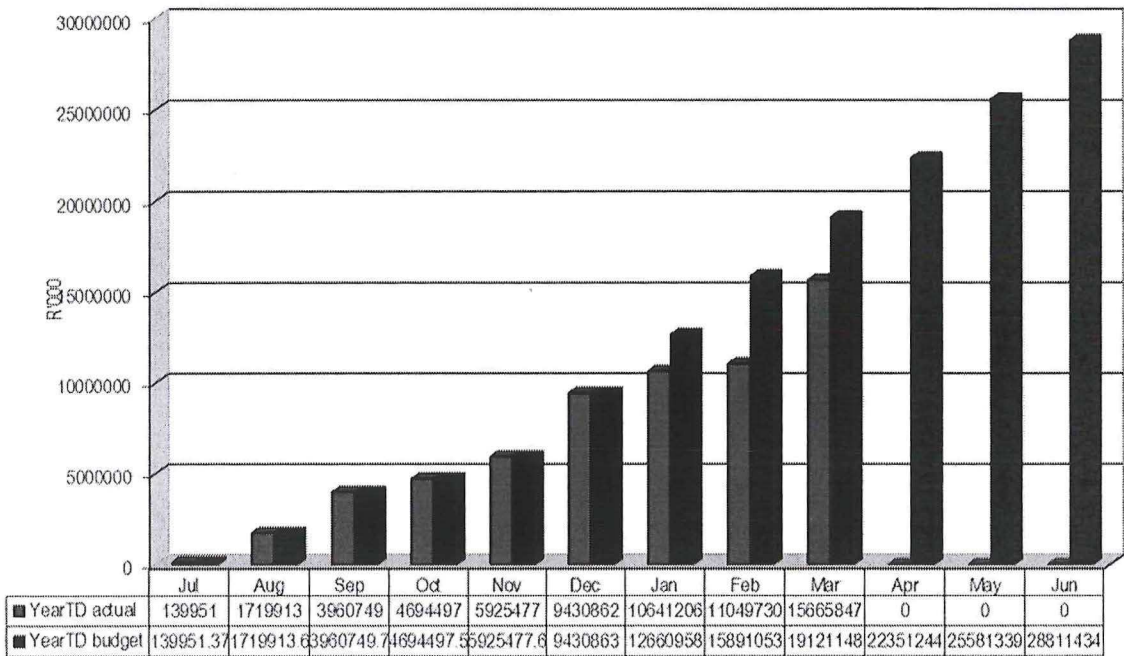


Chart C2 2018/19 Capital Expenditure: YTD actual v YTD target



10.2 Supporting Table SC13

10.2.1 Supporting Table SC13a

WC003 Beaufort West - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter										
Description	Ref	2017/18		Monthly actual	Budget Year 2018/19		YTD Variance	YTD Variance %	Full Year Forecast	
		Actual Outcome	Original Budget		Adjusted Budget	YearTD actual				YearTD budget
<b>Capital expenditure on new assets by Asset Class/Subclass</b>										
<b>Infrastructure</b>		<b>85,244</b>	<b>14,177</b>	<b>15,119</b>	<b>2,022</b>	<b>6,023</b>	<b>13,085</b>	<b>3,067</b>	<b>36.4%</b>	<b>15,119</b>
Road Infrastructure		10,204								
Roads		10,204								
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conservation										
Attenuation										
Electrical Infrastructure		6,720	10,000	10,000	2,022	7,002	10,306	3,330	32.1%	10,000
Power Plants		6,720								
MV Substations			717	717	328	388	537	172	32.1%	717
MV Switching Station										
MV Transmission Conductions										
MV Substations			2,000	2,000	521	600	2,100	1,441	68.8%	2,000
MV Switching Station			2,000	2,000	24	600	1,075	1,205	68.1%	2,000
MV Networks										
LV Networks			7,044	7,044	1,151	5,450	5,003	426	7.3%	7,044
Capital Spares										
Water Supply Infrastructure		35,037		2,250		1,001	1,004	(207)	-19.7%	2,250
Dams and Weirs										
Dams/Weirs				2,250		1,001	1,004	(207)	-19.7%	2,250
Dams/Weirs										
Pump Stations										
Water Treatment Works										
Bulk Tanks										
Distribution										
Distribution Points										
PWS Stations										
Capital Spares										
Sanitation Infrastructure		8,007		317						
Pretreatment										
Waste Water Treatment Works										
Chuff Sewers										
Tidal Facilities										
Capital Spares										
Solid Waste Infrastructure										
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Recycling Collection Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conservation										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sewer Pumps										
Piers										
Revolvers										
Prestressing										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Cable Layers										
Distribution Layers										
Capital Spares										
<b>Seminarily Assets</b>		<b>10,364</b>								
Community Facilities										
Halls										
Centres										
Clinics/Care Centres										
Fire/Rescue Stations										
Testing Stations										
Museums										
Golf Courses										
Theatres										
Libraries										
Concert Halls/Oratorios										
Parks										
Public Open Space										
Nature Reserves										
Public Market Facilities										
Markets										
Stalls										
Atriums										
Toilet Parks/Other Terminals										
Capital Spares										
Sport and Recreation Facilities										
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
<b>Historical Assets</b>										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
<b>Investment Securities</b>										
Revenue Generating										
Impressed Property										
Unimproved Property										
Revenue Generating										
Impressed Property										
Unimproved Property										
<b>Other Assets</b>		<b>840</b>								
Operational Buildings		840								
Municipal Offices		840								
Apprentice Points										
Building Plan Offices										
Workshops										
Vests										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
<b>Biological or Cultivated Assets</b>										
Biological or Cultivated Assets										
<b>Intangible Assets</b>		<b>12</b>				<b>67</b>		<b>(67)</b>		
Licences and Rights										
Water Rights										
Ethical Licences										
Soft Waste Licences										
Computer Software and Applications										
Land Settlement Software Applications										
Unimproved										
<b>Concrete Equipment</b>		<b>308</b>	<b>300</b>	<b>374</b>	<b>10</b>	<b>207</b>	<b>201</b>	<b>23</b>	<b>0.2%</b>	<b>374</b>
Concrete Equipment		308	300	374	10	207	201	23	0.2%	374
<b>Furniture and Office Equipment</b>		<b>250</b>	<b>300</b>	<b>327</b>	<b>(10)</b>	<b>137</b>	<b>240</b>	<b>108</b>	<b>44.0%</b>	<b>327</b>
Furniture and Office Equipment		250	300	327	(10)	137	240	108	44.0%	327
<b>Machinery and Equipment</b>		<b>144</b>	<b>600</b>	<b>660</b>		<b>44</b>	<b>488</b>	<b>444</b>	<b>0.10%</b>	<b>660</b>
Machinery and Equipment		144	600	660		44	488	444	0.10%	660
<b>Tangible Assets</b>		<b>1,107</b>								
Tangible Assets		1,107								
Land										
Land										
<b>Zoo's, Marine and Non-biological Animals</b>										
Zoo's, Marine and Non-biological Animals										
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>79,631</b>	<b>18,277</b>	<b>17,471</b>	<b>2,022</b>	<b>6,916</b>	<b>13,103</b>	<b>3,664</b>	<b>27.4%</b>	<b>17,471</b>





## **11. Material variances to the SDBIP**

### **11.1 Over view**

The quarterly SDBIP information has been prepared using the schedules as required by the Municipal Budget and Reporting Regulations.

### **11.2 Material variances to the service delivery and budget implementation plan (MBRR)**

In the monthly financial statements provide a disclosure on monthly targets for revenue, expenditure and cash flow that includes a consolidated projection of cash flow for the budget year setting out receipts by source and payments by type, per month for the budget year with actual for past months and revised forecasts for future months, and shown in total for the two years following the budget year.

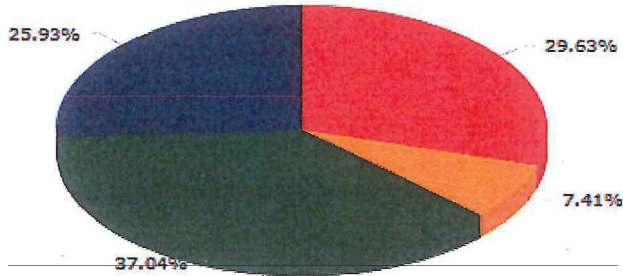
In the quarterly report on the implementation of the budget and the financial affairs for the municipality provide –

- a) a review of actual performance against the quarterly targets for measurable performance objectives and service delivery;
- b) a consolidated projection of revenue and operating expenditure per month for the budget year with actual for past months and revised forecast for future months, and the total for the two following budget year; and
- c) a projection of capital expenditure by project broken down per month for the budget year showing actual for past periods and revised forecasts for future periods, and shown in total for the two years following the budget year.

## Top Layer SDBIP Report

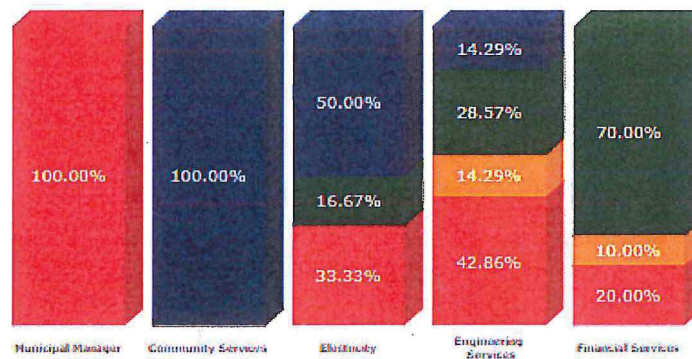
Report drawn on 30 April 2019 at 10:06  
for the months of September 2018 to March 2019.

### Beaufort West Municipality



KPI Not Met	8 (29.63%)
KPI Almost Met	2 (7.41%)
KPI Met	-
KPI Well Met	10 (37.04%)
KPI Extremely Well Met	7 (25.93%)
<b>Total:</b>	<b>27 (100%)</b>

### Directorate



	Municipal Manager	Community Services	Electricity	Engineering Services	Financial Services
KPI Not Met	1 (100.00%)	-	2 (33.33%)	3 (42.86%)	2 (20.00%)
KPI Almost Met	-	-	-	1 (14.29%)	1 (10.00%)
KPI Met	-	-	-	-	-
KPI Well Met	-	-	1 (16.67%)	2 (28.57%)	7 (70.00%)
KPI Extremely Well Met	-	3 (100.00%)	3 (50.00%)	1 (14.29%)	-
<b>Total:</b>	<b>1 (3.70%)</b>	<b>3 (11.11%)</b>	<b>6 (22.22%)</b>	<b>7 (25.93%)</b>	<b>10 (37.04%)</b>

11.2 (a) review of actual performance against the quarterly targets for measurable performance objectives and service delivery – See Annexure A

The graph and tables provides the Top Level key performance indicators of the municipality per directorate and whether these KPI's were met for the quarter ending September 2018.

11.2 (b) Revenue by source quarterly report January 2019 till March 2019

Beaufort West Municipality									
SDBIP 2018/2019: Revenue By Source Report									
Line Item	Jan\19		Feb\19		Mar\19		Total for the Period		
	Budget	Actual	Budget	Actual	Adjusted Budget	Actual	Budget	Actual	
Property rates	3,096,370	86,202	3,096,370	87,157	3,117,910	95,952	37,242,600	36,981,777	
Service charges - electricity revenue	6,539,533	6,160,202	6,539,533	8,876,825	5,154,359	11,515,235	72,933,700	59,520,332	
Service charges - water revenue	1,667,360	2,051,916	1,667,360	2,811,873	1,357,980	2,266,630	18,770,800	15,421,395	
Service charges - sanitation revenue	1,293,042	1,159,890	1,293,042	1,155,754	1,328,266	1,158,269	15,657,400	12,384,362	
Service charges - refuse revenue	680,471	632,770	680,471	629,911	653,421	622,833	8,057,450	6,157,231	
Service charges - other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	114,651	103,086	114,651	109,936	81,227	104,863	1,242,115	832,661	
Interest earned - external investments	105,000	-	105,000	320,055	-106,250	-	415,000	325,745	
Interest earned - outstanding debtors	245,000	202,777	245,000	246,177	265,555	183,191	3,022,220	2,005,662	
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2,510,780	335,037	2,510,780	425,543	7,599,128	242,513	50,482,750	3,120,580	
Licences and permits	52,376	30,345	52,376	4,440	50,498	35,310	621,000	379,780	
Agency services	62,500	72,350	62,500	58,766	62,500	63,525	750,000	584,257	
Transfers and subsidies	8,574,400	1,115,579	8,574,400	1,126,628	19,289,233	20,107,240	145,752,133	127,968,447	
Other revenue	364,571	312,550	364,571	179,439	660,270	846,435	5,557,649	3,376,007	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-
	<b>25,306,054</b>	<b>12,262,705</b>	<b>25,306,054</b>	<b>16,032,503</b>	<b>39,514,096</b>	<b>37,241,996</b>	<b>360,504,817</b>	<b>269,058,236</b>	

11.2 (b) Cash flow quarterly report January 2019 till March 2019 – See Annexure B

11.2 (C) Capital project quarterly report January 2019 till March 2019 – See Annexure C

**12. Municipal manager's quality certification****QUALITY CERTIFICATE**

I, Kosie Haarhoff, the municipal manager of Beaufort West Municipality, hereby certify that –

(mark as appropriate)

the monthly budget statement

the quarterly report on the implementation of the budget and financial state of affairs of the municipality

The mid-year budget and performance assessment

For the month of March 2019 of 2018/19 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: K. J. HAARHOFF

Municipal Manager of Beaufort West Municipality (WC053)

Signature: K Haarhoff

Date: 30.4.2019

Annexure B - Cash flow quarterly report January 2019 till March 2019

Line Item	GSI Classification	SDBIP 2018/2019: Monthly Cashflow Report																							
		Jan-19						Feb-19						Mar-19						Total Adjusted Budget					
		Revenue		Operational Expenditure		Capital Expenditure		Revenue		Operational Expenditure		Capital Expenditure		Revenue		Operational Expenditure		Capital Expenditure		Revenue		Operational Expenditure		Capital Expenditure	
		Original Budget	Monthly Actual	Original Budget	Monthly Actual	Original Budget	Monthly Actual	Original Budget	Monthly Actual	Original Budget	Monthly Actual	Original Budget	Monthly Actual	Adjusted Budget	Monthly Actual	Adjusted Budget	Monthly Actual	Adjusted Budget	Monthly Actual	Adjusted Budget	Monthly Actual	Adjusted Budget	Monthly Actual	Adjusted Budget	Monthly Actual
Governance and administration	Executive and council	3 332 429.00	106 530.94	1 368 181.00	1 263 663.50	4 187.00	16 987.00	3 332 428.00	430 747.42	1 368 381.00	1 201 700.15	4 167.00	2 113 336.50	14 266 208.00	1 757 870.75	1 247 414.00	833.00	-10 502.00	35 911 900.00	58 123 191.70	18 293 558.00	11 835 278.15	30 000.00	7 374.78	
Community and public safety	Sport and recreation	252 854.00	4 980.85	698 463.00	672 395.00	234 079.00	-	252 854.00	22 886.62	698 463.00	728 434.42	234 079.00	16 116.00	183 991.25	27 053.00	537 425.00	694 615.00	217 191.25	3 767.00	2 758 400.00	228 528.32	8 135 011.00	6 525 715.79	2 741 400.00	237 489.23
Community and public safety	Housing	2 718 543.00	7 272.81	2 817 407.00	116 446.96	-	-	2 718 543.00	7 189.81	2 817 407.00	152 339.64	-	11 511 586.00	4 140 231.00	11 773 627.25	4 385 940.00	-	-	67 794 484.00	62 252 338.11	69 868 184.00	63 906 361.88	-	-	
Community and public safety	Public safety	118.00	261.31	321 178.00	323 289.45	-	-	118.00	35.11	321 178.00	237 923.51	-	38 956.50	35.00	282 516.75	309 860.00	38 518.50	-	-	156 174.00	2 006.40	3 899 837.00	2 839 219.96	154 074.00	
Trading services	Waste management	827 972.50	686 890.00	1 425 550.00	1 481 774.81	-	-	827 972.50	683 954.66	1 425 550.00	1 478 588.10	-	-	815 927.50	688 132.00	1 593 346.00	1 377 938.00	-	-	9 963 890.00	6 646 748.35	18 259 863.00	12 955 513.46	-	
Community and public safety	Community and social services	552 553.00	475 924.11	755 344.00	701 780.96	16 667.00	-	552 553.00	465 837.57	755 344.00	753 708.97	16 667.00	-	676 326.50	489 484.00	888 894.50	766 656.00	-9 025.50	-	7 125 328.00	4 617 808.38	9 863 716.00	6 821 474.78	97 270.00	
Governance and administration	Internal audit	-	-	114 226.00	89 464.19	-	-	-	-	114 226.00	43 547.07	-	-	117 500.00	-	210 211.25	114 147.00	-	-	470 000.00	-	1 810 495.00	929 856.94	-	-
Trading services	Energy sources	8 195 718.17	6 941 441.76	6 855 349.00	2 052 472.57	1 171 668.00	703 864.47	8 195 718.17	9 079 501.66	6 855 349.00	5 781 528.62	1 171 668.00	43 639.87	6 819 648.12	11 573 630.00	6 609 710.00	5 796 312.00	1 171 668.00	2 022 340.00	92 844 338.00	67 562 032.47	81 794 495.00	50 654 485.58	14 600 018.00	7 067 284.86
Economic and environmental services	Road transport	3 216 035.50	746 573.02	3 674 973.00	3 007 882.37	508 419.00	287 939.49	3 216 035.50	814 486.10	3 674 973.00	3 174 965.57	508 419.00	146 718.50	8 303 272.00	1 128 119.00	8 004 972.00	2 926 605.00	404 008.00	841 519.00	59 243 372.00	1 163 182.13	42 570 523.00	27 305 310.27	6 485 782.00	4 280 796.14
Economic and environmental services	Planning and development	46 325.00	59 606.48	539 025.00	387 908.87	16 667.00	-	46 325.00	56 091.65	539 025.00	485 988.59	16 667.00	-	65 925.00	59 647.00	437 985.75	434 917.00	11 667.00	-	794 300.00	486 904.19	4 317 598.50	180 000.00	57 864.17	
Trading services	Waste water management	1 752 600.42	1 259 530.78	1 344 054.00	1 361 063.11	-	-	1 752 600.42	1 264 843.14	1 344 054.00	1 476 198.54	-	-	1 740 099.17	1 263 809.00	1 166 952.25	1 431 452.00	-	-	20 821 200.00	13 282 526.34	15 795 680.00	12 921 626.96	-	
Trading services	Water management	2 532 397.50	2 273 923.88	2 218 333.00	2 121 103.16	-	-	2 532 397.50	3 361 834.86	2 218 333.00	2 715 077.34	-	-	4 423 857.50	4 639 403.00	2 442 907.50	2 847 893.00	1 099 222.50	3 648 813.00	37 791 010.00	20 562 080.91	27 832 541.00	21 588 016.12	4 372 890.00	3 609 771.48
Governance and administration	Finance and administration	3 822 641.00	692 026.33	4 021 155.00	3 580 298.57	17 500.00	201 552.91	3 822 641.00	245 962.32	4 021 155.00	4 446 157.71	17 500.00	2 049.81	5 440 481.25	3 387 608.00	5 850 249.50	3 756 878.00	97 500.00	10 381.00	52 343 054.00	41 174 467.68	57 009 299.00	35 422 825.12	690 000.00	444 978.50
<b>Total</b>		<b>27 229 987.00</b>	<b>13 254 509.19</b>	<b>26 173 240.00</b>	<b>17 159 758.28</b>	<b>1 889 187.00</b>	<b>1 210 341.61</b>	<b>27 229 987.00</b>	<b>16 481 174.75</b>	<b>26 173 240.00</b>	<b>22 784 135.29</b>	<b>1 989 167.00</b>	<b>408 524.23</b>	<b>42 469 887.34</b>	<b>41 808 233.00</b>	<b>41 555 268.50</b>	<b>36 075 627.00</b>	<b>1 234 526.75</b>	<b>4 616 116.00</b>	<b>388 016 253.00</b>	<b>384 121 836.10</b>	<b>381 971 804.00</b>	<b>257 893 467.43</b>	<b>28 811 434.00</b>	<b>15 645 847.16</b>



Beaufort West Municipality  
SDBIP 2018/2019: Top Layer SDBIP Report

Municipal Manager

Ref	KPI	Unit of Measurement	Sep-18					Dec-18					Mar-19					Overall Performance for Sep 2018 to Mar 2019		
			Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R
TL20	Compile the Risk based audit plan for 2018/19 and submit to Audit committee for consideration by 30 June 2019	Risk based audit plan submitted to Audit committee by 30 June 2019	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
TL21	70% of the Risk based audit plan for 2018/19 implemented by 30 June 2019 (Number of audits and tasks completed for the period/ Number of audits and tasks identified in the RBAP x100)	% of the Risk Based Audit Plan implemented by 30 June 2019	0%	0%	N/A			20%	0%	R			0%	0%	N/A			20%	0%	R

Summary of Results: Municipal Manager

KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	1
KPI Not Met	0% <= Actual/Target <= 74.999%	1
KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
KPI Met	Actual meets Target (Actual/Target >= 100%)	0
KPI Well Met	100.000% <= Actual/Target <= 149.999%	0
KPI Extremely Well Met	150.000% <= Actual/Target	0
<b>Total KPIs</b>		<b>2</b>

Community Services

Ref	KPI	Unit of Measurement	Sep-18					Dec-18					Mar-19					Overall Performance for Sep 2018 to Mar 2019		
			Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R
TL32	Compile an "impounding of animals" by-law and submit draft to Council by 30 June 2019	Draft By-law submitted to Council by 30 June 2019	0	0	N/A			0	1	B	[D71] Director Community Services: The draft pound by-law to be submitted to Council (November 2018)	[D71] Director Community Services: By-law has been drafted and will first be submitted to standing committee a decision that was taken at Council meeting for thorough discussion and then refer to Council for final approval (November 2018)	0	0	N/A			0	1	B
TL33	Submit a proposal to the Department of Environmental Affairs and Development Planning (DEADP) by 30 June 2019 to obtain funding for the compilation of an Air Quality Management Plan	Proposal submitted to DEADP by 30 June 2019	0	0	N/A			0	1	B	[D72] Director Community Services: Submit a proposal to the Department of Environmental Affairs and Development Planning (DEADP) by 30 June 2019 to obtain funding for the compilation of an Air Quality Management Plan (November 2018)	[D72] Director Community Services: AQMP was developed and submitted to DEADP in September 2018 for comments and passed to Waste Management Department in December 2018 for final corrections with intentions of submitting it to the standing committee in February 2019 for discussion and referred Council in Feb 2019 for final approval. (November 2018)	0	0	N/A			0	1	B
TL34	Review the Integrated Waste Management Plan and submit to Council by 30 June 2019	Plan reviewed and submitted to Council by 30 June 2019	0	0	N/A			0	1	B	[D73] Director Community Services: Submit 3rd generation of IWMP to Council by 30 June 2019 (November 2018)	[D73] Director Community Services: Still busy developing the document will send to DEADP for comments by March 2019. (November 2018)	0	0	N/A			0	1	B

Summary of Results: Community Services

KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	0
KPI Not Met	0% <= Actual/Target <= 74.999%	0
KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
KPI Met	Actual meets Target (Actual/Target >= 100%)	0
KPI Well Met	100.000% <= Actual/Target <= 149.999%	0
KPI Extremely Well Met	150.000% <= Actual/Target	3
<b>Total KPIs</b>		<b>3</b>



Corporate Services

Ref	KPI	Unit of Measurement	Sep-18				Dec-18				Mar-19				Overall Performance for Sep 2018 to Mar 2019				
			Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Target	Actual	R	
TL11	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan.	Number of people appointed in the three highest levels of management	0	0	0														
TL12	61.20% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2019 (Actual amount spent on training/total personnel budget)(x100)	% of the municipality's personnel budget spent on implementing its workplace skills plan	0%	0%	0														

**Summary of Results: Corporate Services**

KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	2
KPI Not Met	0% => Actual/Target => 74.890%	0
KPI Almost Met	20.000% => Actual/Target => 98.890%	0
KPI Met	Actual meets Target (Actual/Target => 100%)	0
KPI Well Met	100.000% => Actual/Target => 143.890%	0
KPI Extremely Well Met	200.000% => Actual/Target	2
<b>Total KPIs</b>		<b>2</b>

Electricity

Ref	KPI	Unit of Measurement	Sep-18				Dec-18				Mar-19				Overall Performance for Sep 2018 to Mar 2019						
			Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures	Target	Actual	R	Target	Actual	R			
TL19	Limit unaccounted for electricity to less than 1.2% quarterly (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (net Free basic electricity)) / Number of Electricity Units Purchased and/or Generated (x100)	% unaccounted electricity	1.2%	12.81%	R	[D157] Director Electricity: Ons het die inligting vanaf Financies ontvang. Die Ekonomiese afdeling kan slegs aan die einde van die finansiële jaar opdoener word aangereik. Ekonomiese inligting sal op 1 Mei per jaar werklike leidinge by sekere punte neem. (September 2018)	[D157] Director Electricity: Sal opdoener word die korrekte inligting ontvang is. (September 2018)	1.2%	10.81%	R	[D157] Director Electricity: DIE % VERLORE IS SLEGS 'N BERAMTE SYERS AANGEKEN PORTIA LANDE TANS NOG MET VERLOF IS EN ONS NIE DIE NODIGE INLIGTING VAN HAAR BY FINANSIES KON BESOM OM DIE KORREKTE BEREKENINGE TE DOEN NIE. (December 2018)	[D157] Director Electricity: SODRA INLIGTING BEKOM WORD, SAL DIE KORREKTE PERSENTASIE BEREKEN WORD EN GEVRA WORD DAT DIE SDBIP VIR DESEMBER 2018 OORREKENAAR WORD OM DIE INLIGTING OP TE DATEER. (December 2018)	1.2%	7.97%	R	[D157] Director Electricity: % WORD SLEGS GELIEF INDIKATIEVELE OPDATEER (January 2019)	[D157] Director Electricity: SYERS SOOS ONTVANG VANAF FINANSIES (PORTIA)- VERVOL - DIE EERSTE KWARTAAL HET 'N FOUT INGESLUP BY FINANSIES SE BEREKENING. SEPTEMBER 2018 SE SYERS SAL DUS SODRA SDBIP WEER OOPGEMAAK WORD. BEHEERBAAR WORD. (January 2019)	[D157] Director Electricity: KORREKTE PERSENTASIE SAL OP 'N LATERE STADIUM OPDATEER WORD. (March 2019)	1.2%	7.97%	R
TL27	85% of the approved project budget spent on the upgrading of the Low Smith Substation (Phase 2) by 30 June 2019 (Actual expenditure divided by the total approved project budget)(x100)	% of budget spent by 30 June 2019	10%	15%	B	[D158] Director Electricity: Kontrakteur aangestel. (August 2018)	[D158] Director Electricity: (sien annex C) (September 2018)	20%	5,66%	R	[D158] Director Electricity: DAAR WAS 'N VERANDERING IN DIE DIREKSIE VAN DIE KONTRAKTEUR (BIVHANI) WAT DIE HELE PROEKT VERTRAG HET (BESLAG/OPROKOD) DIE PERSENTASIE SPANDEERS SAL BY DES OPDATEER WORD SODRA DIT WEER OOPGEMAAK WORD. (December 2018)	[D158] Director Electricity: FONDESBEOORDEELING TEN ENDE JUNIE 2019 100% TE WEES. (December 2018)	50%	27%	R	[D158] Director Electricity: % WORD KWARTAALIS OPDATEER. (January 2019)	[D158] Director Electricity: AANSOEK IS BY DIE GEDDEEN OM R275 750,00 VAN HERDIE PROEKT OOR TE PLAAS AN FASE II ELEKTRIFISERINGSPROEKT. FONDESBEOORDEELING SAL OP 'N LATERE STADIUM OPDATEER WORD. (March 2019)	50%	27%	R	
TL28	85% of the approved project budget spent on the upgrading of the Beaufort West Substation - 4MVA (Phase 3) by 30 June 2019 (Actual expenditure divided by the total approved project budget)(x100)	% of budget spent by 30 June 2019	10%	4%	R	[D159] Director Electricity: Kontrakteur aangestel. (August 2018)	[D159] Director Electricity: (sien Annex C) (September 2018)	20%	6,25%	R	[D159] Director Electricity: DAAR WAS 'N VERANDERING IN DIE DIREKSIE VAN DIE KONTRAKTEUR (BIVHANI) WAT DIE PROEKT HEELWAT VERTRAG HET. (December 2018)	[D159] Director Electricity: SPANDEERING BEHOORT TEN ENDE JUNIE 2019 100% TE WEES. (December 2018)	50%	59%	G2	[D159] Director Electricity: % WORD SLEGS KWARTAALIS OPDATEER. (January 2019)	[D159] Director Electricity: AANSOEK IS BY DIE GEDDEEN OM R275 750,00 VAN HERDIE PROEKT OOR TE PLAAS AN FASE II ELEKTRIFISERINGSPROEKT. FONDESBEOORDEELING SAL OP 'N LATERE STADIUM OPDATEER WORD. (March 2019)	50%	59%	G2	
TL29	85% of the approved project budget spent on the new S1 Development Substation by 30 June 2019 (Actual expenditure divided by the total approved project budget)(x100)	% of budget spent by 30 June 2019	10%	34%	G2	[D160] Director Electricity: Kontrakteur aangestel. (August 2018)	[D160] Director Electricity: (sien Annex C) (September 2018)	20%	7,39%	R	[D160] Director Electricity: DAAR WAS 'N VERANDERING IN DIE DIREKSIE VAN DIE KONTRAKTEUR (BIVHANI) WAT DIE PROEKT VERTRAG HET. (December 2018)	[D160] Director Electricity: DIE FONDESBEOORDEELING TEN ENDE JUNIE 2019 100% TE WEES. (December 2018)	50%	27%	R	[D160] Director Electricity: % WORD SLEGS KWARTAALIS OPDATEER. (January 2019)	[D160] Director Electricity: AANSOEK IS BY DIE GEDDEEN OM R275 750,00 VAN HERDIE PROEKT OOR TE PLAAS AN FASE II ELEKTRIFISERINGSPROEKT. FONDESBEOORDEELING SAL OP 'N LATERE STADIUM OPDATEER WORD. (March 2019)	50%	27%	R	
TL30	85% of the approved project budget spent on New High Mast Lighting in Murrayburg by 30 June 2019 (Actual expenditure divided by the total approved project budget)(x100)	% of budget spent by 30 June 2019	10%	80%	B	[D161] Director Electricity: Kontrakteur aangestel. (August 2018)	[D161] Director Electricity: (sien MIIG tabel. (September 2018)	20%	98,54%	B	[D161] Director Electricity: PROEKT IS FEBLUK HEEL KLAAR AFGEHANDEL. (December 2018)	[D161] Director Electricity: PROEKT IS FEBLUK HEEL KLAAR AFGEHANDEL. (December 2018)	50%	100%	B	[D161] Director Electricity: % WORD SLEGS KWARTAALIS OPDATEER. (January 2019)	[D161] Director Electricity: DAAR IS 'N HOORALITEIT INSTALLEER EN WAS DIE PROEKT TEN ENDE NOVEMBER 2018 AFGEHANDEL. (March 2019)	50%	100%	B	
TL31	85% of the approved project budget spent on New High Mast Lighting in Murrayburg by 30 June 2019 (Actual expenditure divided by the total approved project budget)(x100)	% of budget spent by 30 June 2019	10%	69,80%	B	[D162] Director Electricity: Kontrakteur aangestel. (August 2018)	[D162] Director Electricity: (sien MIIG tabel. (September 2018)	20%	95,14%	B	[D162] Director Electricity: PROEKT IS FEBLUK 100% AFGEHANDEL. (December 2018)	[D162] Director Electricity: PROEKT IS FEBLUK 100% AFGEHANDEL. (December 2018)	50%	100%	B	[D162] Director Electricity: % WORD SLEGS KWARTAALIS OPDATEER. (January 2019)	[D162] Director Electricity: DAAR IS 'N HOORALITEIT INSTALLEER EN WAS DIE PROEKT VOLTOED TEN ENDE NOVEMBER 2018. (March 2019)	50%	100%	B	

**Summary of Results: Electricity**

KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	0
KPI Not Met	0% => Actual/Target => 74.890%	2
KPI Almost Met	20.000% => Actual/Target => 98.890%	0
KPI Met	Actual meets Target (Actual/Target => 100%)	0
KPI Well Met	100.000% => Actual/Target => 143.890%	1
KPI Extremely Well Met	200.000% => Actual/Target	3
<b>Total KPIs</b>		<b>6</b>



Financial Services

Ref	KPI	Unit of Measurement	Sep-18						Dec-18						Mar-19						Overall Performance for Sep 2018 to Mar 2019		
			Target	Actual	R	Departmental SDRIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDRIP Comments	Departmental Corrective Measures	Target	Actual	R	Departmental SDRIP Comments	Departmental Corrective Measures	Target	Actual	R			
TL1	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre paid meters as at 30 June 2019	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2019	0	0	N/A		13,500	14,216	G2	[D231] Director Financial Services: Additional houses were build and allocate (December 2018)	[D231] Director Financial Services: None (December 2018)	0	0	N/A		13,500	14,216	G2					
TL2	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2019	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2019	0	0	N/A		12,462	13,310	G2	[D232] Director Financial Services: New houses were build and allocated during December 2018 (December 2018)	[D232] Director Financial Services: None (December 2018)	0	0	N/A		12,462	13,310	G2					
TL3	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (Toilets) which are billed for sewerage as at 30 June 2019	Number of residential properties which are billed for sewerage as at 30 June 2019	0	0	N/A		11,870	12,507	G2	[D233] Director Financial Services: More houses were build and allocated during December 2018 (December 2018)	[D233] Director Financial Services: None (December 2018)	0	0	N/A		11,870	12,507	G2					
TL4	Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2019	Number of residential properties which are billed for refuse removal as at 30 June 2019	0	0	N/A		11,346	12,220	G2	[D234] Director Financial Services: Additional houses were build and allocated during December 2018 (December 2018)	[D234] Director Financial Services: None (December 2018)	0	0	N/A		11,346	12,220	G2					
TL5	Provide free basic water to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019	Number of indigent households receiving free basic water as at 30 June 2019	0	0	N/A		6,153	6,359	G2	[D235] Director Financial Services: Additional houses were build and also additional indigent were register (December 2018)	[D235] Director Financial Services: None (December 2018)	0	0	N/A		6,153	6,359	G2					
TL6	Provide free basic electricity to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019	Number of indigent households receiving free basic electricity as at 30 June 2019	0	0	N/A		5,094	6,648	G2	[D236] Director Financial Services: Additional houses were build and additional indigent also register (December 2018)	[D236] Director Financial Services: None (December 2018)	0	0	N/A		5,094	6,648	G2					
TL7	Provide free basic sanitation to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019	Number of indigent households receiving free basic sanitation as at 30 June 2019	0	0	N/A		5,953	3,894	R	[D237] Director Financial Services: Less register for indigent subsidy (December 2018)	[D237] Director Financial Services: Register must be updated to ensure accurate data (December 2018)	0	0	N/A		5,953	3,894	R					
TL8	Provide free basic refuse removal to indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2019	Number of indigent households receiving free basic refuse removal as at 30 June 2019	0	0	N/A		2,480	1,695	R	[D238] Director Financial Services: Less we register for Refuse (December 2018)	[D238] Director Financial Services: Register must be updated to ensure accurate data (December 2018)	0	0	N/A		2,480	1,695	R					
TL9	The percentage of the municipal capital budget spent by 30 June 2019 (Actual amount spent / Total amount budgeted for capital projects) x 100	% of capital budget spent by 30 June 2019	0%	0%	N/A		15%	39%	O	[D239] Director Financial Services: 39% Capital were spend till end of December 2018 (December 2018)	[D239] Director Financial Services: None (December 2018)	50%	0%	R		50%	39%	O					
TL13	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2019 (Short Term Borrowing + Bank Overdrafts + Short Term Leases + Long Term Borrowing + Long Term Leases) / Total Operating Revenue - Operating Conditional Grants x 100	Debt to Revenue as at 30 June 2019	0%	0%	N/A		0%	0%	N/A			0%	0%	N/A		0%	0%	N/A					
TL14	Financial viability measured in terms of the outstanding service debtors as at 30 June 2019 (Total outstanding service debtors/ revenue received for services) x 100	Service debtors to revenue as at 30 June 2019	0%	0%	N/A		0%	0%	N/A			0%	0%	N/A		0%	0%	N/A					
TL15	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 (Cash and Cash Equivalents - Unspent Conditional Grants - Overdrafts) + Short Term Investments / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Cost coverage as at 30 June 2019	0	0	N/A		0	0	N/A			0	0	N/A		0	0	N/A					
TL16	Achieve an payment percentage of 90% by 30 June 2019 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100]	Payment % achieved by 30 June 2019	79%	84,14%	G2	[D243] Director Financial Services: Payment rate must improve towards 90% (September 2018)	80%	88,36%	G2	[D243] Director Financial Services: Implement controls to debt collection policy. (September 2018)	[D243] Director Financial Services: 88% payment rate till December 2018 (December 2018)	85%	0%	R		85%	88,36%	G2					

Summary of Results: Financial Services

KPI Not Met	0%	0%	0
KPI Not Met	0% <= Actual/Target <= 75.000%	0	2
KPI Almost Met	75.000% <= Actual/Target <= 89.999%	0	1
KPI Met	Actual meets Target (Actual/Target >= 90.000%)	0	0
KPI Well Met	200.000% <= Actual/Target <= 300.000%	0	7
KPI Extremely Well Met	>= 300.000% <= Actual/Target	0	0
<b>Total KPIs</b>			<b>13</b>

Summary of Results		
KPIs Not Yet Measured	KPIs with no targets or actuals in the selected period	7
KPIs Not Met	80% <= Actual/Target <= 90.0000%	8
KPIs Almost Met	75.0000% <= Actual/Target <= 89.9999%	2
KPIs Met	Actual meets Target (Actual/Target >= 90.00%)	0
KPIs Well Met	90.0000% <= Actual/Target <= >= 99.9999%	10
KPIs Extremely Well Met	>= 99.9999% <= Actual/Target	7
<b>Total KPIs</b>		<b>34</b>

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