

# BEAUFORT WEST MUNICIPALITY



# **ANNUAL BUDGET** 2020 / 2021

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#### Part 1 - Annual Budget

#### 1.1 Mayor's Report

We live in unprecedented times where the world is in constant flux and unpredictable, it is not business as usual which requires an adjustment to our thinking, especially about our financial future.

Minister Mboweni stated that Treasury will have to revise the national budget across the board to ensure that the necessary resources is made available in order to respond to the outbreak.

In his words we are dealing with three simultaneous shocks. It is a health shock, which will stretch the resources of our health care system to its limit. It is a global economic shock, which will substantially reduce global growth and consequently external demand, and it is a domestic economic shock, because our domestic policies will reduce economic activity, both from a demand side and a supply side.

Current reality within our region:

We already witnessing the effects of Covid 19

- · Increased levels of poverty;
- Poor psychological state of people, increased hopelessness;
- Limited to no access to Covid 19 funding for youth and black owned businesses;
- Increased dependence on support from Government and Municipality;
- Municipal Revenue collection has been negatively affected by the sharp economic downturn.

The financial outlook for the medium term seems bleak.

- Likely worst recession since the Great Depression;
- Most economies expected to fall with SA growth outlook forecast by IMF 6.6% lower vs January 2020;
- Tightening in financial conditions;
- Scarring resulting from the economic dislocation that policy measures are unable to fully offset;
- Long swings in commodity prices; now in a downward phase;
- Collapse in consumer and business confidence leading to a contraction in private investment and consumption demand;
- The current conjuncture is defined by the interaction of these elements, which can create a vicious cycle reinforcing the structural faults in the SA economy;

- Employment opportunities, household consumption, investment will continue to be constrained:
- High levels of uncertainty in terms of duration and intensity due to the pandemic itself, its macroeconomic fallout, and the associated stresses in financial and commodity markets;
- GDP per capita will fall further exacerbating social pressures and fragmentation;
- Rising debt and risks lead to higher cost of borrowing associated with even slower growth.

#### The Local Impact

- Low Market sentiment, compounded by slowing economic recovery;
- Substantial disruption to travel and tourism that will have a direct impact on related industries ie. Guesthouses, restaurants, petrol stations, income generated from fines;
- Slowing consumer spending due to lockdowns, fear of exposure to virus at large gatherings, social and recreational activities;
- Changes to consumer spending patterns e.g. rising expenditures on medical services and lower spending on durable and semi-durables for instance payment of Municipal account;
- Disruptions to global supply chains;
- Increased disruption of domestic production due to illness or lockdowns;
- Increased risk of workers being put on short-time or retrenched due to lack of demand;
- Rising liquidations;
- Labour short-time, retrenchment, no work available, especially low and medium skilled workers, and those in informal employment;
- Business fall in demand for durables and semi-durables, personal services, retail,
   recreation and restaurants:
- Business lost production time due to sick leave and quarantines;
- Business public transport losses as individuals avoid taxis, buses;
- The overall pattern suggests that the negative impact of the shocks is larger for workers with lower educational attainment;
- The poor may find it more difficult to recover from the outbreak due to lower accumulated savings, the impact of funeral costs and loss of breadwinner income;
- Government unsustainable public finances, increased need to reprioritise towards the poor and vulnerable while reducing spending in other priority areas;
- From the above it is clear that the sectors that makes up the bulk of the economy in our area will be under extreme pressure for the foreseeable future. This will have a

substantial negative impact on the income of the Municipality while at the same time put more pressure on allocations to the poor.

#### **Our Response**

The key to success in these turbulent financial times lies in the ability to make quick adjustments on a regular basis. Beaufort-West Municipality's is committed to respond to this crisis proactively and not just fall victim to it.

The COVID-19 pandemic is simultaneously a health crisis and a far-reaching global economic crisis. Government has acted decisively to prioritise the health and lives of all South Africans. Yet our economy, which was already weak before the emergence of the novel coronavirus, has been hit hard by interlocking shocks to supply and demand.

As announced by the President, additional funding of R20 billion will be made available to municipalities to provide emergency water supply, to sanitise public transport facilities and to support vulnerable communities. National Treasury is engaging with provinces, municipalities and sector departments on how best to adjust the Division of Revenue.

Our immediate priority is to support economic activity and alleviate hardship. Fiscal reprioritization is there for required. A special adjustment budget has been developed and set out a range of economic reform proposals and measures to stabilise the Municipality's finances while addressing the key concerns of the people we serve. This includes support to vulnerable households to get through the crisis.

Over the longer term, we cannot merely return the economy to where it was before the pandemic. Forging a new economy in a new global reality will require:

- A social compact between business, labour, communities and government -we will be
  developing a strategy for how business, the Municipality and the broader community
  will work together in forging a new economy;
- Far-reaching structural reforms enabling ALL the people in our region to participate in building a more productive and prosperous society will be the focus

We will be launching "Project We Can" that unpacks the above in strategic initiatives mobilizing a community wide initiative to deal with the challenges caused by COVID 19.

The 2020/2021 budget should achieve the following main objectives:

(a) Abolish apartheid spatial planning and integrate our communities and promote access for poor to work, recreational and commercial opportunities;

- (b) Grow local economy, create jobs, empower previously disadvantaged, and transform ownership patterns;
- (c) Eradicate poverty and uplift previously disadvantaged communities, promote social cohesion;
- (d) Universal access to decent quality of services;
- (e) Build a capable, corruption-free administration that is able to deliver on developmental mandate and stimulate an environment for investment;
- (f) Manage expenditure prudently, grow revenue base and build long term financial sustainability as to invest in social and economic development;
- (g) An active and engaged citizenry, able to engage with and shape the municipality's programme;
- (h) Develop a targeted response to the threats and opportunities created by COVID-19;
- (i) Competent and capable staff aligned with vision and strategic objectives;
- (j) Budget alignment to give effect to the above.

#### **Desired Outcomes**

We need a post covid-19 economic reconstruction, growth and transformation plan that is underpinned by the guiding principles set out below:

- Empower quick decision-making capabilities;
- Collaboration across all government sectors as well as with business, church and broader society;
- · Seamless integration;
- Speed in addressing bottlenecks;
- · Agility, efficiency, effectiveness;
- · High visibility and availability of leadership;
- Unity of purpose.

The economic impact for the poor and most vulnerable is devastating. A team of researchers predict that the extreme poverty rate among vulnerable households will almost triple. They estimate that the social assistance measures announced by the government will still leave 45 per cent of South African workers without relief.

The latest Quarterly Labour Force Survey found close to 3 million people were working in the informal sector, or around 18 per cent of total employment. This informal workforce is often

the only source of income for many more households, ensuring that they stay above the poverty line. The current crisis is likely to worsen existing inequalities and create new ones.

It is up to the leaders of Beaufort-West Municipality and the larger community to respond to the cry of the poor. If we act quickly and decisively and prioritize the poor, the rewards will far outweigh the costs. "We can"

Honourable Speaker and Council, as required by section 3 of Schedule A of the Municipal Budget Regulations, I hereby wish to report in summary as follows on the annual budget of the municipality.

An overview of the 2020/21 Medium Term Revenue & Expenditure Framework are as follows:

R thousand	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Total Operating Revenue	328,165,305	338,499,460	364,492,705
Total Operating Expenditure	347,174,731	353,888,629	379,444,449
Operating Surplus/(Deficit)	-19,009,426	-15,389,169	-14,951,744
Transfers and subsidies - capital	20,810,700	19,937,050	20,449,700
Surplus/(Deficit) for the year	1,801,274	4,547,881	5,497,956
Total Capital Expenditure	35,897,000	21,999,771	21,781,366

The total operating revenue budget amounts to R 328,1 million for the 2020/21 budget year and R 338,5 and R 364,5 for the two other years. The total operating expenditure budget amounts to R 347,1 million for the 2020/21 budget year, thereafter operating expenditure will increase by R 6,7 million and R 25,6 million respectively for the two outer years.

The total capital budget for the 2020/21 financial year amounts R 35,9 million, (R 22 million and R 21,7 million for the outer years). The budget over the MTREF will be financed from National and Provincial Grants, borrowings and internally generated funds.

That being said Honourable Speaker and Council, our financial position remains vulnerable and risky and therefore we need to persist with cost saving measures in order to turn around our current financial position.

Clr. N Constable

**Executive Mayor** 

#### 1.2 Council Resolutions

In terms of section 24 (1) of the MFMA the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

Council acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:

- a) That the annual budget of Beaufort West Municipality for the Financial year 2020/2021; and indicative for the two projected years 2021/22 and 2022/23, as set out in the Annual Budget Tables, be approved:
  - > Table A2: Budgeted Financial Performance (expenditure by standard classification);
  - > Table A3: Budgeted Financial Performance (expenditure by municipal vote);
  - > Table A4: Budgeted Financial Performance (revenue and expenditure);
  - > Table A5: Budget Capital Expenditure by vote, standard classification and funding;
  - > Table A6: Budgeted Financial Position;
  - > Table A7: Budgeted Cash Flows;
  - > Table A8: Cash backed reserves/accumulated surplus reconciliation
- b) Council approves and adopts with effect of 1 July 2020 the increase in tariffs as reflected in **Annexure A** Increase in Tariffs for Rates, Service Charges and Other Sundry Tariffs.
- c) Council approves and adopts the detailed capital projects are shown in Annexure B.
- d) It is also recommended that Council approve the submission of the annual budget to the Provincial Treasury and the National Treasury, within ten working days after tabling in Council.
- e) Amendment to the definition for Indigent/poor Households income as follows:

#### **Current definition:**

"Indigent"/ "poor households"	Means any household or category of households, earning a combined gross income, as determined by the municipality annually in terms of a social and economic analysis of its area, which qualifies for rebates/remissions, support or a service subsidy, provided that foster and child support grants are not included when calculating such household income.
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#### **Proposed Definition:**

"Indigent"/	Means any household or category of households, earning a combined
"poor	gross income, as determined by the municipality annually in terms of a
	social and economic analysis of its area, which qualifies for
	rebates/remissions, support or a service subsidy, provided that foster

and child support, as well as additional temporary grants are not included when calculating such household income.

f) It is also recommended that the annual budget be made public.

#### 1.3 Executive Summary

The table below is a consolidated overview of the 2020/21 Medium-term Revenue and Expenditure Framework (MTREF):

R thousand	Adjusted Budget 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Total Operating Revenue	368,318,463	328,165,305	338,499,460	364,492,705
Total Operating Expenditure	377,695,595	347,174,731	353,888,629	379,444,449
Operating Surplus/(Deficit)	-9,377,132	-19,009,426	-15,389,169	-14,951,744
Transfers and subsidies - capital	36,923,400	20,810,700	19,937,050	20,449,700
Surplus/(Deficit) for the year	27,546,268	1,801,274	4,547,881	5,497,956
Total Capital Expenditure	38,135,400	35,897,000	21,999,771	21,781,366

Total operating revenue has decreased by 10.90 per cent or R40.1 million for the 2020/21 financial year when compared to the 2019/20 Adjustments Budget. For the two outer years, operational revenue will increase by 3.15 and 7.68 per cent respectively.

Total operating expenditure for the 2020/21 financial year has been appropriated at R347,2 million and translates into a budgeted deficit of R19 million. When compared to the 2019/20 Adjustments Budget, operational expenditure has decreased by 8.08 per cent in the 2020/21 budget and increased by 1.93 and 7.22 per cent for each of the respective outer years of the MTREF.

The capital budget of R 35,9 million for 2020/21 is 5.87 per cent less when compared to the 2019/20 Adjustment Budget. The decrease is due to a decline in transfer's recognised capital from both national and provincial government. The capital budget for the two outer years amounts to R 22 million and R 21,8 million respectively. The 2020/21 capital budget will be funded by national government grants 54.63%, provincial government grants 3.34%, borrowing 35.66% and internally generated funds 6.37%.

#### 1.4 Operating Revenue Framework

Economic grow in South Africa continues to stagnate and remain weak. This has a ripple effect on provincial and local economies. The world are currently faced with a global pandemic, COVID-19. This outbreak has forced governments across the world to shut down. These shut downs will have a very negative effect on the world economy as well as South Africa. The true extent will be known in the coming months.

Households are already feeling the pinch and as a result will have less income at their disposal.

The municipality's 2020/21 budget and MTREF is informed by the following:

- National Treasury's guidelines and macroeconomic policy;
- National, Provincial and Local economic conditions;
- The municipality's Integrated Development Plan (IDP);
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a high level summary of the 2020/2021 budget and MTREF (classified per main type of operating expenditure):

	Adjusted			
	Budget	Budget Year	<b>Budget Year</b>	Budget Year
Description	2019/20	2020/21	+1 2021/22	+2 2022/23
Revenue By Source				
Property rates	38,955,360	40,903,128	42,948,285	45,095,697
Service charges - electricity revenue	80,264,100	85,272,600	89,536,230	96,699,128
Service charges - water revenue	21,150,737	22,631,285	24,215,476	25,910,560
Service charges - sanitation revenue	16,903,960	18,087,237	19,353,345	20,708,075
Service charges - refuse revenue	8,634,335	9,411,425	10,258,454	11,181,715
Rental of facilities and equipment	1,293,300	1,357,965	1,425,865	1,497,160
Interest earned - external investments	1,050,000	1,155,000	1,270,500	1,397,550
Interest earned - outstanding debtors	4,526,300	4,797,880	5,085,755	5,390,900
Dividends received	_	-	-	_
Fines, penalties and forfeits	53,640,475	57,325,500	59,141,925	62,099,200
Licences and permits	408,500	580,000	609,000	639,450
Agency services	880,000	968,000	1,064,800	1,171,280
Transfers and subsidies	129,808,661	84,105,300	82,630,950	91,702,300
Other revenue	10,802,735	1,569,985	958,875	999,690
Gains	_	-	-	_
Total Revenue (excluding capital transfers				
and contributions)	368,318,463	328,165,305	338,499,460	364,492,705

The operational revenue budget for 2020/21 of R 328,1million shows a decrease of R40,2

million compared to the operational budget of 2019/20 of R 368,3 million. The main reason for the decrease is due to transfers and subsidies.

The Beaufort West Municipality depends largely on property rates and service charges to balance its budget. The percentage of property rates and service charges of the total operating revenue are as follows:

	Amount	%
Property rates	40,903,128	12.46%
Service charges - electricity revenue	85,272,600	25.98%
Service charges - water revenue	22,631,285	6.90%
Service charges - sanitation revenue	18,087,237	5.51%
Service charges - refuse revenue	9,411,425	2.87%

Attached is **Annexure A** that indicate the proposed increases in Tariffs for Rates, Service Charges and Other Sundry Tariffs for the Budget year 2020/2021.

Beaufort West Municipality is depended on grants and subsidies from both national and provincial governments to fund certain operational projects. The table below provided a summary of the transfers and subsidies amounting to R84,105,300; R 82,630,950 and R 91,702,300 over the 2020/21 MTREF

Operating Transfers and Grants	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
National Government:			
Energy Efficiency and Demand Side Management Grant			3,000,000
Equitable Share	67,109,000	72,374,000	77,322,000
Expanded Public Works Programme Integrated Grant	1,859,000	_	_
Local Government Financial Management Grant	1,700,000	1,964,000	2,185,000
Municipal Infrastructure Grant	695,300	736,950	767,300
Municipal Systems Improvement Grant	300,000	500,000	-
Total	71,663,300	75,574,950	83,274,300
Provincial Government:			
Community Development Workers (CDW) Operational Support Grant	206,000	206,000	206,000
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure	50,000	50,000	50,000
Human Settlements Development Grant (Beneficiaries)	4,340,000	-	1,000,000
Library Service: Replacement Funding for Most Vulnerable B3 Municipalities	6,207,000	6,548,000	6,908,000
Municipal Accreditation and Capacity Building Grant	238,000	252,000	264,000
Municipal Drought Relief Grant	850,000		-
Thusong Service Centres Grant (Sustainability: Operational Support Grant)	150,000		<u>.</u>
Western Cape Financial Management Capacity Building Grant	401,000	-	-
Total	12,442,000	7,056,000	8,428,000
Total transfers and subsidies	84,105,300	82,630,950	91,702,300

#### 1.5 Operating Expenditure Framework

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):

	Adjusted			
	Budget	Budget Year	<b>Budget Year</b>	Budget Year
Description	2019/20	2020/21	+1 2021/22	+2 2022/23
Expenditure By Type				
Employee related costs	118,186,499	119,705,413	125,189,643	132,555,374
Remuneration of councillors	6,286,560	6,514,525	6,752,017	6,999,005
Debt impairment	46,335,568	54,689,437	55,312,402	58,720,160
Depreciation & asset impairment	20,431,071	25,096,384	24,738,764	24,693,264
Finance charges	1,436,033	3,123,768	2,134,093	1,739,200
Bulk purchases	71,500,000	76,700,500	81,302,530	87,626,532
Other materials	9,931,401	9,141,011	9,576,927	11,679,668
Contracted services	77,905,318	24,931,261	20,310,665	24,931,614
Transfers and subsidies	550,000	500,000	550,000	600,000
Other expenditure	25,133,146	26,772,432	28,021,588	29,899,632
Losses	-	-	-	-
Total Expenditure	377,695,596	347,174,731	353,888,629	379,444,449

#### Employee-related costs

The budgeted allocation for employee related costs for the 2020/21 financial year totals R119,7 million, which equals to 34.5 per cent of the total operating expenditure. The Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2021 is still in operation, therefore the municipality budgeted for employee related costs in line with the multi-year wage agreement. An annual increase of 6 per cent has been included in the two outer years of the MTREF.

Employee related costs is a major cost component of the operating budget and have to be contained over the MTREF. As part of cost containment only critical vacancies will be prioritized. In addition expenditure against overtime and standby will be reduced, with provisions against this budget item only being provided for emergency services and other critical functions.

#### Remuneration of Councillors

Remuneration of Councillors was prepared in accordance with the gazetted limits and provisions as set out in the Remuneration of Public Office Bearers, Act 20 of 1998. The most recent proclamation in this regard has been taken into account with a 4% increase provision year on year.

#### **Bulk Purchases**

Bulk purchases for electricity was adjusted in line with the municipal guidelines and benchmarks decision issued by NERSA on the 14<sup>th</sup> of May 2020. Water was increased in line with CPI.

#### **Contracted Services**

Existing contracts were increased in line with contract conditions and other new contracted cost were added based on the nature of the expense, e.g. contractor to deliver on targets as per the Human Settlement Development Grant conditions etc.

#### Other Expenditure

Other expenditure items were increased in line with inflation whilst others were increase in line with existing contract conditions.

#### 1.6 Capital expenditure

The total capital budget for 2020/21 amounts to R 35,9 million for 2020/21 (R 22 million and R 21,8 million for the outer years).

The table below indicate the capital budget and how it will be funded over the 2019/20 Medium Term Revenue & Expenditure Framework:

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework					
R thousand	1	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23			
Capital Expenditure - Functional							
Governance and administration		8,972	700	350			
Executive and council		120	-	_			
Finance and administration		8,852	700	350			
Internal audit				COLUMN TO THE PARTY OF THE PART			
Community and public safety		3,118	8,682	6,822			
Community and social services		2,341	4,404	982			
Sport and recreation		777	3,343	5,841			
Public safety		-	935	_			
Housing		_	_	_			
Health		_	_	_			
Economic and environmental services		1,831	5,102	7,961			
Planning and development		-	_	_			
Road transport	-	1,831	5,102	7,961			
Environmental protection		_	_	_			
Trading services		21,976	7,516	6,648			
Energy sources		7,320	5,000	5,871			
Water management		9,856	1,158	_			
Waste water management		_	1,358	777			
Waste management		4,800	_	_			
Other		_	_	_			
Total Capital Expenditure - Functional	3	35,897	22,000	21,781			
Funded by:							
National Government		19,611	19,002	20,450			
Provincial Government		1,200	935	_			
District Municipality		_	_	_			
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		_	_	_			
Transfers recognised - capital	4	20,811	19,937	20,450			
Borrowing	6	12,800	_	_			
Internally generated funds		2,286	2,063	1,332			
Total Capital Funding	7	35,897	22,000	21,781			

The detailed capital projects over the 2020/21 Medium Term Revenue & Expenditure Framework are shown in **Annexure B** of this document.

# 1.7 Annual Budget Tables

# **Table A1 Budget Summary**

R thousands Financial Performance Property rates Service charges 108,725 investment revenue 1,339 Transfers recognised - operational Cother own revenue Total Revenue (excluding capital transfers and contributions) Employee costs Remuneration of councillors Depreciation & asset impairment Finance charges Materials and bulk purchases Transfers and grants Cother expenditure Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit histaktions, Privials Enlergises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers recognised - capital transfers & 33,287 Contributions Share of surplus/ (deficit) of associate  — Surplus/(Deficit) for the year  Surplus/(Deficit) for the year  Capital expenditure & funds sources  Capital expenditure & funds  Financial position  Total sources of capital funds  Cash form (used) financing  Cash flows  Net cash from (used) financing  Cash form (used) financing  Cash form (used) fin	2017/18 Audited Outcome  33,876 107,422 851 76,284 55,856 274,289 94,426 6,068 25,202 6,266 62,579 223 98,519 293,286 (18,997) 77,717	2018/19 Audited Outcome  36,239 99,321 616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508) 30,103	Original Budget 38,952 129,512 1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,395 (19,818)	Current Ye Adjusted Budget  38,955 126,953 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,436 1,431 550 149,374 377,696	ar 2019/20  Full Year Forecast  38,955 126,953 1,050 129,609 71,551 368,318 118,186 6,287 20,431 1,438 81,431 5500 149,374	Pre-audit outcome		diture Frame Budget Year +1 2021/22  42,948 143,364 1,271 82,631 68,286 338,499 125,190 6,752 24,738 2,134	Work Budget Year +2 2022/23  45,096 154,499 1,398 91,702 71,798 364,493 132,555 6,999 24,693
Property rates   28,315	0utcome  33,876 107,422 851 76,284 55,856 274,289 94,428 6,068 25,202 6,268 62,579 223 98,519 293,286 (18,997) 77,717	Outcome  36,239 99,321 616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	38,952 128,512 1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	38,955 126,963 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,438 81,431 550 149,374	38,955 126,953 1,050 129,609 71,551 368,318 118,186 6,287 20,431 1,438 81,431 550	outcome	Budget Year 2020/21 40,903 135,403 1,155 84,105 66,599 328,168 119,705 6,515 25,096 3,124	Budget Year +1 2021/22 42,948 143,364 1,271 82,631 68,286 338,499 125,190 6,752 24,738	Budget Year +2 2022/23 45,096 154,499 1,398 91,702 71,798 364,493 132,555 6,999 24,693
Financial Performance Property rates Property rates Property rates Service charges Investment revenue Investment In	33,876 107,422 851 76,284 55,856 274,289 94,428 6,068 25,202 6,266 62,579 223 38,519 293,286 (18,997) 77,717	36,239 99,321 616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	38,952 129,512 1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,395 (19,818)	38,955 126,953 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374	38,955 126,953 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,438 81,431 550		40,903 135,403 1,155 84,105 66,599 328,165 119,705 6,515 25,096 3,124	42,948 143,364 1,271 82,631 68,286 338,499 125,190 6,752 24,739	45,096 154,496 1,396 91,702 71,796 364,493 132,555 6,996 24,692
Property rates   28,315	107,422 851 76,284 55,956 274,289 94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (18,997) 77,717	99,321 616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	129,512 1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	126,953 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	125,953 1,050 129,609 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550		135,403 1,155 84,105 66,599 328,165 119,705 6,515 25,096 3,124	143,364 1,271 82,631 68,286 338,499 125,190 6,752 24,739	154,499 1,399 91,702 71,799 364,492 132,559 6,999 24,699
Service charges   108,728	107,422 851 76,284 55,956 274,289 94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (18,997) 77,717	99,321 616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	129,512 1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	126,953 1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	125,953 1,050 129,609 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550		135,403 1,155 84,105 66,599 328,165 119,705 6,515 25,096 3,124	143,364 1,271 82,631 68,286 338,499 125,190 6,752 24,739	154,495 1,395 91,702 71,798 364,493 132,555 6,995 24,692
Investment revenue	851 76,284 55,856 274,289 94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (18,997) 77,717	616 77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	1,050 90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	1,050 129,809 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	1,050 129,609 71,551 368,318 118,186 6,287 20,431 1,438 81,431 550		1,155 84,105 66,599 328,165 119,705 6,515 25,096 3,124	1,271 82,631 68,286 338,499 125,190 6,752 24,739	1,398 91,700 71,799 364,490 132,559 6,999 24,690
Transfers recognised - operational   C2,901	76,284 55,856 274,289 94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (18,997) 77,717	77,530 59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	90,676 61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	129,809 71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	129,609 71,551 368,318 118,186 6,287 20,431 1,438 81,431 550		84,105 66,599 328,165 119,705 6,515 25,096 3,124	82,631 68,286 338,499 125,190 6,762 24,739	91,702 71,792 364,493 132,553 6,991 24,693
Other own revenue 77,539  fotal Revenue (excluding capital transfers and 278,220 contributions)  Employee costs 87,718  Remuneration of councillors 4,784  Depreciation & asset impairment 16,178  Finance charges 5,500  Materials and bulk purchases 53,958  Transfers and grants 277  Other expenditure 110,384  fotal Expenditure 289,884  Surplus/(Deficit) 1,116,64)  Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) 1,116,64)  Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit highlithons, Private Enterprises, Public Corporations, Higher Educational institutions) & Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit highlithons, Private Enterprises, Public Corporations, Higher Educational institutions) & Transfers and subsidies - capital (in-kind - all)  Surplus/(Deficit) after capital transfers & 33,287  Capital expenditure & funds sources  Capital expenditure & funds \$2,720  Transfers recognised - capital \$2,720  Total sources of capital funds \$3,382  Financial position  Total current assets \$5,034  Total non current liabilities \$5,034  Total current liabilities \$5,034  Total non current liabilities \$5,034  Total cash from (used) operating \$3,841  Net cash from (used) investing \$52,290  Net cash from (used) investing \$52,290  Net cash from (used) financing \$2,518  Cash Lacking/surplus reconciliation \$2,035  Cash backing/surplus reconciliation \$2,035  Cash and investments available \$6,637  Application of cash and investments \$2,033  Asset management \$4,045	55,856 274,289 94,428 6,068 25,202 6,266 62,579 223 38,519 293,286 (18,997) 77,717	59,512 273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	61,390 321,580 114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	71,551 368,318 118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	71,551 368,318 118,186 6,287 20,431 1,436 81,431 550		66,599 328,165 119,705 6,515 25,096 3,124	68,286 338,499 125,190 5,762 24,739	71,790 364,490 132,550 6,990 24,690
fotal Revenue (excluding capital transfers and 278,220 contributions)  Employee costs  Employee costs  Employee costs  A 4784  Depreciation & asset impairment  Depreciation & asset impairment  Finance charges  Materials and bulk purchases  Transfers and grants  Other expenditure  Surplus/(Deficit)  Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Inalitations, Privale Enterprises, Public Corporations, Higher Educational (Institutions)  Finance of surplus/ (deficit) of associate  Surplus/(Deficit) after capital transfers & 33,287  contributions  Share of surplus/ (deficit) of associate  Capital expenditure & funds sources  Capital in expenditure & funds sources  Capital expenditure & funds sources  Capital expenditure & funds sources  Capital in expenditure & funds sources  Capital expenditure & funds fund	274,289 94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (16,997) 77,717	273,218 106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	321,580 114,954 5,401 20,431 1,418 86,031 550 111,611 341,395 (19,816)	368,318  118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	368,318 118,186 6,287 20,431 1,436 81,431 550		328,165 119,705 6,515 25,096 3,124	338,499 125,190 6,752 24,739	364,49 132,55 6,99 24,69
Employee costs 87,718 Remuneration of councillors 4,784 Depreciation & asset impairment 16,178 Finance charges 5,500 Materials and bulk purchases 53,958 Transfers and grants 272 Other ex penditure 110,384 Total Expenditure 289,884 Striplus/[Deficit] (11,664) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit hallations, Privale Eliberpiase, Public Corporations, Higher Educational Institutions) & Transfers & 33,287 Surplus/[Deficit] after capital transfers & 33,287 Surplus/[Deficit] of associate — Surplus/(Deficit) for the year 33,287 Capital expenditure & funds sources Capital expenditure 53,362 Transfers recognised - capital funds 53,362 Financial position Total current assets 55,034 Total non current assets 55,034 Total non current liabilities 62,950 Community wealth/Equity 403,653  Cash flows Net cash from (used) operating 39,841 Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,637 Application of cash and investments 22,093 Balance - surplus (shortfall) (15,426)  Asset management Asset management Asset register summary (WDV) 474,976	94,428 6,068 25,202 6,266 62,579 223 98,519 293,286 (16,997) 77,717	106,439 6,008 19,526 5,887 69,829 671 94,367 302,726 (29,508)	114,954 6,401 20,431 1,418 86,031 550 111,611 341,396 (19,816)	118,186 6,287 20,431 1,436 81,431 550 149,374 377,696	118,186 6,287 20,431 1,436 81,431 550	- -	119,705 6,515 25,096 3,124	125,190 6,752 24,739	132,55 6,99 24,69
Employee costs	6,068 25,202 6,266 62,579 223 88,519 293,286 (18,997) 77,717	6,008 19,528 5,887 69,829 671 94,367 302,726 (29,508)	6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	6,287 20,431 1,436 81,431 550 149,374 377,696	6,287 20,431 1,436 81,431 550	- -	6,515 25,096 3,124	6,752 24,739	6,99 24,69
Remuneration of counciliors	6,068 25,202 6,266 62,579 223 88,519 293,286 (18,997) 77,717	6,008 19,528 5,887 69,829 671 94,367 302,726 (29,508)	6,401 20,431 1,418 86,031 550 111,611 341,396 (19,818)	6,287 20,431 1,436 81,431 550 149,374 377,696	6,287 20,431 1,436 81,431 550	- -	6,515 25,096 3,124	6,752 24,739	6,99 24,69
Depreciation & asset impairment	25,202 6,266 62,579 223 88,519 293,286 (16,997) 77,717	19,526 5,887 69,829 671 94,367 302,726 (29,508)	20,431 1,418 86,031 550 111,611 341,396 (19,816)	20,431 1,436 81,431 550 149,374 377,696	20,431 1,436 81,431 550		25,096 3,124	24,739	24,69
Depreciation & asset impairment	6,266 62,579 223 98,519 293,266 (16,997) 77,717	5,887 69,829 671 94,367 302,726 (29,508)	1,418 86,031 550 111,611 341,396 (19,816)	1,436 81,431 550 149,374 377,696	1,436 81,431 550		3,124		
Finance charges 6,500  Materials and bulk purchases 53,958  Transfers and grants 2772  Other expenditure 110,384  Total Expenditure 289,884  Surplus/(Deffolt) (11,664)  Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit hishitrons, Privale Enlergrises, Public Corporations, Higher Educational institutional of Transfers and subsidies capital (in-kind - all)  Surplus/(Deficit) after capital transfers & 33,287  contributions  Share of surplus/ (deficit) of associate - Surplus/(Deficit) after capital transfers & 33,287  Capital expenditure & funds sources  Capital expenditure 53,362  Transfers recognised - capital funds 53,362  Financial position  Total current assets 55,034  Total non current sasets 477,294  Total current liabilities 62,950  Community wealth/Equity 403,653  Cash flowe  Net cash from (used) operating 39,841  Net cash from (used) investing (52,290)  Net cash from (used) financing 2,518  Cash cash from (used) financing 2,518  Cash backing/surplus reconciliation  Cash and investments available 6,637  Application of cash and investments 22,033  Balance - surplus (shortfall) (15,426)  Asset management  Asset register summary (WDV) 474,976	6,266 62,579 223 98,519 293,266 (16,997) 77,717	5,887 69,829 671 94,367 302,726 (29,508)	86,031 550 111,611 341,396 (19,816)	81,431 550 149,374 377,696	81,431 550			2,134	·
Materials and bulk purchases   63,958     Transfers and grants   272     Other expenditure   289,884     Striptus/(Deficit)   (11,664)     Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)     Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Privals Enterprises, Public Corporations, Higher Educational institutions   Transfers and subsidies - capital (michid - all)     Surptus/(Deficit) after capital transfers & 33,287     Surptus/(Deficit) after capital transfers & 33,287     Surptus/(Deficit) after capital transfers & 33,287     Capital expenditure & funds sources     Capital expenditure & funds   53,362     Financial position   70tal current assets   55,034     Total current assets   55,034     Total non current assets   55,034     Total current liabilities   62,950     Community wealth/Equity   403,653     Cash flows   Net cash from (used) operating   39,441     Net cash from (used) operating   39,341     Net cash from (used) financing   2,518     Cash cash from (used) financing   2,518     Cash and investments available   6,637     Application of cash and investments   22,093     Balance - surplus (shortfall)   (15,426)     Asset management   Asset register summery (WDV)   474,976	62,579 223 98,519 293,286 (18,997) 77,717	69,829 671 94,367 302,726 (29,508)	86,031 550 111,611 341,396 (19,816)	81,431 550 149,374 377,696	81,431 550				1,73
Transfers and grants   272	223 98,519 293,286 (18,997) 77,717	671 94,367 302,726 (29,508)	550 111,611 341,396 (19,816)	550 149,374 377,696	550		40,042	90,879	99,30
Other ex penditure 110,384  fotal Expenditure 289,884  Surplus (Deficit) (11,664) (11,664)  Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational institutions) & Transfers and subsidies - capital (in-kind - all)  Surplus (Deficit) after capital transfers & 33,287  Capital expenditure & funds sources  Capital expenditure & funds & 2,720  Total fources of capital funds & 53,382  Financial position  Total current assets & 477,294  Total non current assets & 55,034  Total non current liabilities & 52,950  Community wealth Equity & 403,653  Cash flowe  Net cash from (used) operating & 39,841  Net cash from (used) investing & 52,290  Net cash from (used) investing & 5,218  Cash cash from (used) financing & 2,518  Cash backing/surplus reconciliation  Cash and investments available & 6,637  Application of cash and investments & 22,083  Balance - surplus (shortfall) & (15,426)  Asset management  Asset register summary (WDV) & 474,976	98,519 293,286 (18,997) 77,717	94,367 302,726 (29,508)	111,611 341,396 (19,816)	149,374 377,696			500	550	60
Total Expenditure 289,884  Surptus/(Deficit) (11,664)  Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)  Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit habitions, Private Etherprises, Public Corporations, Higher Educational (in-kind - all)  Surptus/(Deficit) after capital transfers & 33,287  Capital expenditure & funds sources  Capital expenditure & funds & 2,720  Transfers recognised - capital & 43,744  Borrowing & 6,896 Internally generated funds & 2,720  Total sources of capital funds & 53,382  Financial position  Total current assets & 55,034  Total non current assets & 477,294  Total non current liabilities & 62,950  Community wealth/Equity & 403,653  Cash flows  Net cash from (used) operating 39,841  Net cash from (used) investing (52,290)  Net cash from (used) financing 2,518  Cash/cash equivalents at the year end 6,837  Cash backing/surplus reconciliation  Cash and investments available 6,637  Application of cash and investments 22,093  Balance - surplus (shortfall) (15,426)  Asset management  Asset register summary (WDV) 474,976	293,286 (18,997) 77,717	302,726 (29,508)	341,396 (19,816)	377,696	149,374				
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Privale Epiterpiises, Public Corporations, Righer Educational Institutions) & Transfers and subsidies capital (In-kind - all) Surplus/(Deficit) after capital transfers & 33,287 sontributions Share of surplus/ (deficit) of associate — Surplus/(Deficit) for the year 33,287 Capital expenditure & funds sources Capital expenditure & 53,362 Transfers recognised - capital funds 53,362 Financial position Total courcent assets 55,034 Total sources of capital funds 53,362 Financial position Total current assets 55,034 Total non current liabilities 65,726 Total non current liabilities 65,726 Community wealth/Equity 403,653 Cash flows Net cash from (used) operating 39,841 Net cash from (used) operating 39,841 Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,837 Cash backing/surplus reconciliation Cash and investments available 6,637 Appication of cash and investments 22,033 Balance - surplus (shortfall) (15,426) Asset management Asset register summary (WDV) 474,976	(18,997) 77,717	(29,508)	(19,816)			-	106,393	103,645	113,55
Transfers and subaldies - capital (monetary allocations) (National / Provincial and District) Transfers and subaldies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit habitations, Privale Eliberpites. Public Corporations, Higher Educational institutions of Transfers and subaldies - capital (in-kind - ali)) Surpturs/(Deficit) after capital transfers & 33,287 contributions Share of surptus/ (deficit) of associate - surpturs/(Deficit) after capital transfers & 33,287 contributions Share of surptus/ (deficit) of associate - Surpturs/(Deficit) for the year 33,287 Capital expenditure & funds sources Capital expenditure & funds sources Capital expenditure - 53,362 Transfers recognised - capital - 43,744  Berrowing 6,898 Internally generated funds 53,362 Financial position Total current assets 55,034 Total non current assets 55,034 Total non current liabilities 55,726 Total non current liabilities 62,950 Community wealth/Equity 403,653  Cash flows Net cash from (used) operating 39,841 Net cash from (used) investing (52,290) Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,637 Application of cash and investments 22,093 Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976	77,717				377,696	-	347,175	353,889	379,44
Transfers and subaldies - capital (monetary allocations) (National / Provincial and District) Transfers and subaldies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit habitations, Privale Eliberpites. Public Corporations, Higher Educational institutions of Transfers and subaldies - capital (in-kind - ali)) Surpturs/(Deficit) after capital transfers & 33,287 contributions Share of surptus/ (deficit) of associate - surpturs/(Deficit) after capital transfers & 33,287 contributions Share of surptus/ (deficit) of associate - Surpturs/(Deficit) for the year 33,287 Capital expenditure & funds sources Capital expenditure & funds sources Capital expenditure - 53,362 Transfers recognised - capital - 43,744  Berrowing 6,898 Internally generated funds 53,362 Financial position Total current assets 55,034 Total non current assets 55,034 Total non current liabilities 55,726 Total non current liabilities 62,950 Community wealth/Equity 403,653  Cash flows Net cash from (used) operating 39,841 Net cash from (used) investing (52,290) Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,637 Application of cash and investments 22,093 Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976		30,103	935 76	(9,377)	(9, 377)	- 1	(19,009)	(15,389)	(14,95
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies - Households Non-profit habitations) Private Enterprises, Public Corporations, Higher Educational (in-kind-all) Surplus/(Deficit) after capital transfers & 33,287 contributions Share of surplus/ (deficit) of associate — Surplus/(Deficit) for the year 33,287 contributions Share of surplus/ (deficit) of associate — Surplus/(Deficit) for the year 33,287 contributions  Capital expenditure & funds sources Capital expenditure & funds sources Capital expenditure — 53,362 Transfers recognised - capital 43,744  Borrowing 6,898 Internally generated funds 2,720 Total sources of capital funds 53,362  Financial position Total current assets 55,034 Total non current assets 477,294 Total current liabilities 52,950 Community wealth/Equity 403,653  Cash flows  Net cash from (used) operating 39,841 Net cash from (used) investing 52,290 Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,837  Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,093  Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WOV) 474,976		30, 103	20.750						
Surplus/(Deficit) after capital transfers & 33,287			30,736	36,923	35,923		20,811	19,937	20,45
Capital expenditure & funds sources   Capital expenditure & funds sources   Capital expenditure & funds sources   Capital expenditure   53,362   Transfers recognised - capital   43,744	58,720	595	10,942	27,546	27,546		1,801	4,548	5,49
Share of surplus/ (deficit) of associate	30,120	020	10,042	27,040	27,570		,,,,,,	,,,,,	
Surplus/(Deficit) for the year         33,287           Capital expenditure & funds sources         53,362           Transfers recognised - capital         43,744           Borrowing         6,898           Internally generated funds         2,720           Total sources of capital funds         53,362           Financial position         50,034           Total current assets         55,034           Total non current liabilities         62,950           Community wealth/Equity         403,653           Cash flows         39,841           Net cash from (used) operating         39,841           Net cash from (used) financing         2,518           Cash/cash equivalents at the year end         6,837           Cash backing/surplus reconciliation         6,837           Cash backing/surplus reconciliation         22,063           Balance - surplus (shortfall)         (15,426)           Asset management         Asset management           Asset register summary (WOV)         474,976									
Capital expenditure & funds sources           Capital expenditure         53,362           Transfers recognised - capital         43,744           Borrowing         6,896           internally generated funds         2,720           Total sources of capital funds         53,362           Financial position					07.540		1,801		E 40
Capital expenditure         53,362           Transfers recognised - capital         43,744           Borrowing         6,898           hiernally generated funds         2,720           Total sources of capital funds         53,362           Financial position         53,362           Total current assets         55,034           Total non current assets         477,294           Total non current liabilities         62,950           Community wealth/Equity         403,653           Cash flows         Net cash from (used) operating         39,841           Net cash from (used) investing         (52,290)           Net cash from (used) financing         2,518           Cash/cash equivalents at the year end         6,637           Cash backing/surplus reconciliation         6,637           Cash and investments available         6,637           Application of cash and investments         22,093           Balance - surplus (shortfall)         (15,426)           Asset management         Asset register summary (WDV)         474,976	58,720	595	10,942	27,546	27,546	-	1,801	4,548	5,49
Capital expenditure         53,362           Transfers recognised - capital         43,744           Borrowing         6,898           hiernally generated funds         2,720           Total sources of capital funds         53,362           Financial position         53,362           Total current assets         55,034           Total non current assets         477,294           Total non current liabilities         62,950           Community wealth/Equity         403,653           Cash flows         Net cash from (used) operating         39,841           Net cash from (used) investing         (52,290)           Net cash from (used) financing         2,518           Cash/cash equivalents at the year end         6,637           Cash backing/surplus reconciliation         6,637           Cash and investments available         6,637           Application of cash and investments         22,093           Balance - surplus (shortfall)         (15,426)           Asset management         Asset register summary (WDV)         474,976									
### Transfers recognised - capital ### 43,744  #### Borrowing	79,631	29,004	31,958	38,135	38,135		35,897	22,000	21,78
Borrowing	ļ	§						19,937	20,45
Internally generated funds	72,222	26,700	30,758	36,923	36,923		20,811	10,507	1
Internally generated funds									<b></b>
Total sources of capital funds   53,362	549	439	-				12,800		į
Financial position Total current assets 55,034 Total non current assets 477,294 Total non current isabilities 55,726 Total non current liabilities 62,950 Community wealth/Equity 403,653  Cash flows Net cash from (used) operating 39,841 Net cash from (used) investing (32,290) Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 5,837  Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,033 Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976	6,860	1,865	1,200	1,212	1,212	-	2,286	2,063	1,33
Total current assets	79,631	29,004	31,958	38,135	38,135		35,897	22,000	21,78
Total current assets									· · · · · · · · · · · · · · · · · · ·
Total non current assets	76,002	59,517	83,637	76,231	76,231		75,196	77,110	80,52
Total current habilities	530,360	539,648	546,075	545,825	545,825		556,396	553,652	550,49
Total non current liabilities 62,950 Community wealth/Equity 403,653  Cash flows 403,653  Net cash from (used) operating 39,841 Net cash from (used) investing (52,290) Net cash from (used) financing 2,518 Cash /cash equivalents at the year end 6,637  Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,063 Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976								72,980	
Cash flows  Net cash from (used) operating 39,841  Net cash from (used) operating (52,290)  Net cash from (used) investing (52,290)  Net cash from (used) financing 2,518  Cash/cash equivalents at the year end 6,837  Cash backing/surplus reconciliation  Cash and investments available 6,637  Application of cash and investments 22,093  Balance - surplus (shortfall) (15,426)  Asset management  Asset register summary (WDV) 474,976	83,775	73,987	74,883	76,381	76,381		73,198		71,98
Cash flows         39,841           Net cash from (used) investing         39,841           Net cash from (used) investing         [52,290]           Net cash from (used) financing         2,518           Cash/cash equivalents at the year end         6,837           Cash backing/surplus reconciliation         6,637           Application of cash and investments         22,083           Balance - surplus (shortfall)         (15,426)           Asset management         474,976           Asset register summary (WOV)         474,976	60,199	62,196	78,678	55,146	55,146		66,066	69,789	51,99
Net cash from (used) operating         39,841           Net cash from (used) investing         (52,290)           Net cash from (used) financing         2,518           Cash/cash equivalents at the year end         6,837           Cash backing/surplus reconciliation	462,388	462,983	476, 152	490,529	490,529	-	492,330	497,993	507,04
Net cash from (used) operating   39,841     Net cash from (used) investing   (52,290)     Net cash from (used) financing   2,518     Cash/cash equivalents at the year end   6,837     Cash backing/surplus reconciliation     Cash and investments available   6,637     Application of cash and investments   22,083     Balance - surplus (shortfall)   (15,426)     Asset management     Asset register summary (WDV)   474,976		1							
Net cash from (used) investing (52,290) Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,837  Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,083 Balance - surplus (shortfall) (15,428)  Asset management Asset register summary (WDV) 474,976	81,773	13,973	36,250	56,319	56,319		26,898	29,287	28,69
Net cash from (used) financing 2,518 Cash/cash equivalents at the year end 6,637  Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,063 Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976									
Cash backing/surplus reconciliation  Cash and investments available 6,637  Application of cash and investments 22,063  Balance - surplus (shortfall) (15,426)  Asset management  Asset register summary (WDV) 474,976	(79,434)	(27,352)	(31,958)	(38,135)	(38, 135)		(35,897)	(22,000)	(21,78
Cash backing/surplus reconciliation Cash and investments available 6,637 Application of cash and investments 22,083 Balance - surplus (shortfall) (15,426) Asset management Asset register summary (WDV) 474,976	(4,032)	(4,280)	(931)	(4,122)	(4,122)	. ,	7,816	(5,527)	(5, 1
Cash and investments available         6,637           Application of cash and investments         22,083           Balance - surplus (shortfall)         (15,426)           Asset management         474,976	4,945	(12,714)	4,777	1,641	1,641		458	2,218	3,97
Cash and investments available         6,637           Application of cash and investments         22,083           Balance - surplus (shortfall)         (15,426)           Asset management         474,976									
Application of cash and investments         22,083           Balance - surplus (shortfall)         (15,426)           Asset management         474,976	4,945	(12,421)	4,777	1,641	1,641	-	458	2,218	3,91
Balance - surplus (shortfall) (15,426)  Asset management Asset register summary (WDV) 474,976	(4,536)	· · · · · · · · · · · · · · · · · · ·	(3, 157)	(8,308)	(8,308)	_	(9,292)	(10,845)	
Asset register summary (WDV) 474,976	‡	(9,549)	f	9,949	9,949		9,751	13,062	13,88
Asset register summary (WDV) 474,976								<u> </u>	<u> </u>
	ļ						AF AF	20.000	
Depressioning 4 and 4	527,665	537,127			ļ		35,897	22,000	21,7
Depreciation 16,031	25,202	19,526	13,364	10,353	10,353	10,353	25,096	24,739	24,69
Renewal and Upgrading of Existing Assets -	_	-	13,364	14,576	14,576	14,576	20,605	18,965	17,3
Repairs and Maintenance 14,327	15,151	6,859				-	5,319	5,441	5,8
Erro position	<u> </u>	-	<del> </del>			ļ		ļ	<del> </del>
Free services		1	01.761		00.050	Ae EFA	00 CZ3	no non	30,3
Cost of Free Basic Services provided 18,573	20,365	21,796	24,731	26,958	26,958	26,550	26,550	· <b>.</b> · · · · · · · · · · · · · · · · · · ·	
Revenue cost of free services provided 9,493	10,144	11,131	8,134	8,020	8,020	8,421	8,421	8,842	9,2
Households below minimum service level								1	
Water: 0		0	0	0	0	0	0	0	
Sanitation/sewerage: 1	0	1	1	1	1	1	1	1	1
		ļ'	-		· · · · · · · · · · · · · · · · · · ·	ļ <u>'</u>	<u> </u>	-   <u></u> -	
Energy: –	1	ļ	I		h	l	<b> </b>		l
Refuse: -			I		I	1	Ī		ļ

Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

5	D.4	004047	2017/18	I	Cur	rent Year 2019	i20	tional classification) 2020/21 Medium Term Revenue &			
Functional Classification Description	Ref	2016/17		2018/19					work		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue - Functional											
Governance and administration		74,515	73,825	79,271	83,629	92,727	92,727	67,792	70,012	73,017	
Executive and council		38,229	36,616	38,042	40,626	38,191	38,191	14,034	14,231	14,883	
Finance and administration		36,285	37,209	41,230	43,003	54,411	54,411	53,758	55,780	58,134	
Internal audit		-	-	-	-	125	125	-	-	-	
Community and public safety		79,587	59,591	66,324	83,830	119,268	119,268	72,931	77,197	79,108	
Community and social services		6,596	6,401	7,301	7,604	8,152	8,152	9,010	13,465	7,434	
Sport and recreation		1,911	5,801	8,303	5,846	4,191	4,191	472	1,732	6,504	
Public safety		64,800	45,177	50,314	54,495	54,555	54,555	58,871	61,747	63,906	
Housing		6,281	2,212	406	15,885	52,370	52,370	4,578	252	1,264	
Health		-	-	-	-			_	-	_	
Economic and environmental services		11,440	12,525	12,820	5,313	7,410	7,410	6,988	898	4,557	
Planning and development		370	104	82	789	789	789	1,916	848	884	
Road transport		11,070	12,421	12,737	4,524	6,621	6,621	5,072	50	3,673	
Environmental protection		-			-			-		-	
Trading services		157,630	206,065	142,651	179,566	185,836	185,836	201,265	210,330	228,260	
Energy sources		80,643	85,246	79,182	104,942	105,096	105,096	105,190	106,920	123,863	
Water management		27,487	70,324	32,798	39,317	44,817	44,817	44,578	47,868	44,549	
Waste water management		40,612	40,019	20,655	22,928	24,074	24,074	31,275	33,583	36,079	
Waste management		8,888	10,475	10,015	12,379	11,850	11,850	20,222	21,959	23,769	
Other	4	-	_		- · · · · · · · · · · · · · · · · · · ·			_		_	
Total Revenue - Functional	2	323,171	352,006	301,066	352,338	405,242	405,242	348,976	358,437	384,942	
Expenditure - Functional											
Governance and administration		59,336	74,139	70,215	71,650	70,310	70,310	71,272	71,538	75,114	
Executive and council		16,959	19,946	18,994	21,498	17,134	17,134	20,057	19,613	20,729	
Finance and administration		41,476	52,786	49,857	48,647	52,049	52,049	49,461	50,039	52,355	
Internal audit		901	1,407	1,364	1,505	1,128	1,128	1,755	1,887	2,029	
Community and public safety		89,285	64,167	76,779	85,778	125,498	125,498	90,172	90,407	95,04	
Community and social services		10,057	9,692	10,952	10,197	10,382	10,382	9,416	10,820	11,49	
Sport and recreation		6,972	7,443	7,769	9,376	9,457	9,457	11,048	11,591	12,179	
Public safety		64,905	43,528	55,719	48,639	51,450	51,450	63,321	65,842	68,103	
Housing		7,350	3,504	2,338	17,566	54,209	54,209	6,385	2,154	3,27	
Health											
Economic and environmental services		24,563	31,353	30,442	28,111	30,093	30,093	30,576	31,120	33,32	
		5,066	1,382	1,620	5,578	7,312	7,312	7,574	7,976	8,40	
Planning and development  Road transport		19,496	29,970	28,821	22,532	22,781	22,781	23,001	23,144	24,92	
Environmental protection										························	
		116,287	123,627	123,036	155,857	151,795	151,795	155,155	160,824	175,95	
Trading services Energy sources		71,214	74,546	75,962	89,397	86,992	86,992		99,514	109,70	
		23,307	24,144	22,828	31,893	27,451	27,451	33,431	34,149		
Water management		9,454	9,825	10,656	15,020	16,945	16,945		12,495		
Waste water management			,,	13,590	19,547	20,407	20,407	14,773	14,665	• •	
Waste management	+ ,	12,312	15,112	13,580	13,347	20,401	20,407	17,713	17,000		
Other	3	413	293,286	300,471	341,396	377,696	377,696	347,175	353,889	379,44	
Total Expenditure - Functional Surplus/(Deficit) for the year	<del>  3</del>	289,884 33,287	58,720	595	10,942	27,546	27,546	<del> </del>		+	

# Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Cur	rent Year 2019	120		ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Municipal Manager			966	470	-	502	502	-		-
Vote 2 - Director: Corporate Service		43,835	41,241	43,921	47,729	44,555	44,555	20,495	20,887	21,903
Vote 3 - Director: Financial Services		35,741	36,859	40,547	41,395	52,721	52,721	43,619	45,745	47,632
Vote 4 - Director: Infrastructure Services		159,830	207,764	145,092	173,221	183,058	183,058	190,981	196,499	209,904
Vote 5 - Director: Community Services		83,764	65,176	71,036	89,994	124,406	124,406	93,881	95,305	105,504
		-	-	_			-	-	***	-
Total Revenue by Vote	2	323,171	352,008	301,066	352,338	405,242	405,242	348,976	358,437	384,942
Expenditure by Vote to be appropriated	1									
Vote 1 - Municipal Manager		4,314	5,557	6,091	4,700	4,995	4,995	6,718	7,117	7,585
Vote 2 - Director: Corporate Service		31,275	41,603	35,508	37,788	35,257	35,257	39,395	41,072	43,604
Vote 3 - Director: Financial Services		25,254	28,593	30,541	27,878	27,407	27,407	26,040	26,940	27,669
Vote 4 - Director: Infrastructure Services		132,220	143,366	143,608	172,030	168,728	168,728	174,730	181,347	197,783
Vote 5 - Director: Community Services		96,821	74,167	84,723	99,001	141,308	141,308	100,292	97,413	102,803
			-	-	_	-	_	_	-	
Total Expenditure by Vote	2	289,884	293,286	300,471	341,396	377,696	377,696	347,175	353,889	379,444
Surplus/(Deficit) for the year	2	33,287	58,720	595	10,942	27,546	27,546	1,801	4,548	5,498

# Table A4 Budgeted Financial Performance (revenue and expenditure)

		Beaufort We	1			Current Ye			2020/21 M	edium Term R	evenue &
Description	Ref	2016/17	2017/18	2018/19		Current re	ar 2019/20		Expe	nditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	28,315	33,876	36,239	38,952	38,955	38,955	-	40,903	42,948	45,096
Service charges - electricity revenue	2	68,953	67,071	58,032	82,928	80,264	80,264	-	85,273	89,536	96,699
Service charges - water revenue	2	19,399	18,788	17,727	20,167	21,151	21,151	-	22,631	24,215	25,911
Service charges - sanitation revenue	2	13,422	14,151	15,565	16,758	16,904	16,904	-	18,087	19,353	20,708
Service charges - refuse revenue	2	6,953	7,413	7,997	9,660	8,634	8,634	- 1	9,411	10,258	11,182
Rental of facilities and equipment		1,210	1,135	1,076	1,248	1,293	1,293		1,358	1,426	1,497
Interest earned - external investments		1,339	851	616	1,050	1,050	1,050		1,155	1,271	1,398
Interest earned - outstanding debtors		3,270	3,648	3,716	4,214	4,526	4,526		4,798	5,086	5,391
Dividends received		-	-	-	-	-	-		-	-	-
Fines, penalties and forfeits		63,676	44,642	50,449	53,640	53,640	53,640		57,326	59,142	62,099
Licences and permits		368	330	337	409	409	409		580	609	639
Agency services		714	741	852	820	880	880		968	1,065	1,171
Transfers and subsidies		62,301	76,284	77,530	90,676	129,809	129,809		84,105	82,631	91,702
Other revenue	2	8,302	5,360	3,082	1,059	10,803	10,803	_	1,570	959	1,000
Gains		_	_	_	_	-	-	-	-	-	-
Total Revenue (excluding capital transfers	$\vdash$	278,220	274,289	273,218	321,580	368,318	368,318	-	328,165	338,499	364,493
and contributions)	<u> </u>										
	-										
Expenditure By Type	١.		01.100	400 400	444.054	440.400	440 400		119,705	125,190	132,555
Employ ee related costs	2	87,718	94,428	106,439	114,954	118,186	118,186	-	200000000		
Remuneration of councillors	-	4,784	6,068	6,008	6,401	6,287	6,287		6,515	6,752	6,999
Debt impairment	3	55,572	37,656	41,590	46,336	46,336	46,336		54,689	55,312	58,720
Depreciation & asset impairment	2	16,178	25,202	19,526	20,431	20,431	20,431	-	25,096	24,739	24,693
Finance charges	_	6,590	6,266	5,887	1,418	1,436	1,436		3,124	2,134	1,739
Bulk purchases	2	61,512	59,257	63,088	75,250	71,500	71,500	-	76,701	81,303	87,627
Other materials	8	2,445	3,322	6,741	10,781	9,931	9,931		9,141	9,577	11,680
Contracted services	_	36,441	39,623	28,731	38,112	77,905	77,905	-	24,931	20,311	24,932
Transfers and subsidies		272	223	671	550	550	550	-	500	550	600
Other expenditure	4, 5	17,012	19,639	23,842	27,164	25,133	25,133	-	26,772	28,022	29,900
Losses		1,358	1,601	205	-	-	-	-	-	-	-
Total Expenditure	+	289,884	293,286	302,726	341,396	377,696	377,696	-	347,175	353,889	379,444
Surplus/(Deficit)		(11,664)	(18,997)	(29,508)	(19,816)	(9,377)	(9,377)	-	(19,009	(15,389	(14,952
Transfers and subsidies - capital (monetary											
allocations) (National / Provincial and District)		44,951	77,717	30,103	30,758	36,923	36,923		20,811	19,937	20,450
Transfers and subsidies - capital (monetary											
allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions,											
Private Enterprises, Public Corporatons, Higher											
Educational Institutions)	6	_	-	_	-	-	-		-	-	-
Transfers and subsidies - capital (in-kind - all)		_	_	_	_	-	_		-	-	-
Surplus/(Deficit) after capital transfers &		33,287	58,720	595	10,942	27,546	27,546	-	1,801	4,548	5,49
contributions	-										
Tax ation	-	-	-	-	-	-		-	-	1	
Surplus/(Deficit) after taxation		33,287	58,720	595	10,942	27,546	27,546	-	1,801	4,548	5,49
Attributable to minorities		-	_	-	-	-	-	-	-		
Surplus/(Deficit) attributable to municipality		33,287	58,720	595	10,942	27,546	27,546	-	1,801	4,548	5,49
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		33,287	58,720	595	10,942	27,546	27,546	-	1,801	4,548	5,49

Table A5: Budget Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2016/17	2017/18	2018/19		Current Ye	ar 2019/20		Expe	edium Term R nditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	+2 2022/23
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Municipal Manager	-	_		_	_	_	_	_	_	_	_
		-		_	800	-		_	650	700	350
Vote 2 - Director: Corporate Service					-		_	_	-	-	-
Vote 3 - Director: Financial Services							17,760		7,235	6,539	1,758
Vote 4 - Director: Infrastructure Services	H	-		-	7,817	17,760			7,233	-	1,730
Vote 5 - Director: Community Services					2,745	1,899	1,899		- 111	3,343	
		-		-	_	-	-				
Capital multi-year expenditure sub-total	7	-			11,361	19,659	19,659		8,661	10,582	2,108
Single-year expenditure to be appropriated	2										
Vole 1 - Municipal Manager		19	90	17	50	50	50	-	-		
Vote 2 - Director: Corporate Service		348		389	385	350	350		322		
Vote 3 - Director: Financial Services		1,737	1,502	59	200	200	200		-	-	_
Vote 4 - Director: Infrastructure Services		47,981	66,795	25,518	17,932	14,989	14,989		22,114	10,483	13,832
Vote 5 - Director: Community Services		3,276	11,243	3,022	2,030	2,888	2,888	-	4,800	935	5,841
		-	-	-	-	_	-	-	-	-	-
Capital single-year expenditure sub-total		53,362	79,631	29,004	20,597	18,477	18,477	_	27,236	11,418	19,673
Total Capital Expenditure - Vote	T	53,362	79,631	29,004	31,958	38,135	38,135	-	35,897	22,000	21,781
	T										
Capital Expenditure - Functional											
Governance and administration		1,010	1,592	1,585	635	600	600	-	8,972	700	350
Executive and council	-	45	90	17	50	50	50		120	_	_
Finance and administration		965	1,502	1,569	585	550	550		8,852	700	350
		300	1,502	-	303	350	_		0,002	100	
Internal audit	-	2.000	44 042		5.002	5,194	5,194	-	3,118	8,682	6,822
Community and public safety	-	3,902	11,243	1,872	5,982	1 0000000	100000	_	200000000		982
Community and social services	-	55	186	65	1,940	1,140	1,140		2,341	4,404	
Sport and recreation	-	1,982	10,354	1,807	4,042	4,054	4,054		777	3,343	5,841
Public safety	-	1,731	703	1	-	-	-		_	935	_
Housing	_	133	-	-	-	-	-		=	-	-
Health		-	-	-	-	-	-		-	-	-
Economic and environmental services		6,563	16,432	8,868	5,987	5,987	5,987	-	1,831	5,102	7,961
Planning and development		323	141	29	200	200	200		-	-	-
Road transport		6,240	16,290	8,840	5,787	5,787	5,787		1,831	5,102	7,961
Environmental protection		-	-	-	-	-	-		-	-	-
Trading services		41,887	50,364	16,678	19,355	26,355	26,355	-	21,976	7,516	6,648
Energy sources		5,405	5,739	12,529	15,600	15,600	15,600		7,320	5,000	5,871
Water management		2,711	35,637	4,149	2,482	9,482	9,482		9,856	1,158	-
Waste water management		31,462	8,987	-	740	740	740		-	1,358	777
Waste management		2,310		_	533	533	533		4,800	-	_
Other		-	_	_	_	_	_		_	_	-
Total Capital Expenditure - Functional	3	53,362	79,631	29,004	31,958	38,135	38,135	_	35,897	22,000	21,78
Total Capital Experience - 1 dilocollar	1	00,002	10,001	20,001		,	3531355				
Freedod bro	-									1	
Funded by:  National Government	1	16,048	37,845	24,950	28,673	28,673	28,673		19,611	19,002	20,450
	-		34,222	1,714	2,085	8,250	8,250		1,200	- A	
Provincial Government	╀	26,296		1,714	2,000		0,200		- 1,200	300	
District Municipality		-	_	-	_	-	_				
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental											
Agencies, Households, Non-profit Institutions,											
Private Enterprises, Public Corporatons,											
Higher Educational Institutions)		1,400	155	36	-	-	-		-	-	_
Transfers recognised - capital	4	43,744	72,222	26,700	30,758	36,923	36,923	-	20,811	19,937	20,45
	1										
Borrowing	6	6,898	549	439	-	-	-		12,800	) -	
	1	2,720	6,860	1,865	1,200		1,212		2,286		1,33
Internally generated funds	7	53,362	79,631	29,004				_			-

# Table A6 Budgeted Financial Position

		VVCO	J3 Deautoit	West - Table	At Duugetet	a i ilialiciai i	OSITION		2020/21 M	edium Term R	evenue &
Description	Ref	2016/17	2017/18	2018/19		Current Ye	ar 2019/20		404000000000000000000000000000000000000	nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Current assets											
Cash		6	363	123	977	1,000	1,000		458	718	1,473
Call investment deposits	1	6,919	12,373	386	3,800	641	641		-	1,500	2,500
Consumer debtors	1	17,264	16,360	9,938	27,753	23,770	23,770	-	19,680	15,385	10,875
Other debtors		26,861	42,550	45,264	47,536	47,863	47,863		51,954	56,248	62,258
Current portion of long-term receiv ables		654	785	808	-	808	808		848	891	935
Inv entory	2	3,330	3,571	2,998	3,571	2,148	2,148		2,256	2,368	2,487
Total current assets		55,034	76,002	59,517	83,637	76,231	76,231		75,196	77,110	80,528
Non current assets											
Long-term receiv ables		2,318	2,695	2,522	2,695	2,522	2,522		2,648	2,780	2,919
Inv estments		-	_	_	-	_	_		-	-	-
Investment property		7,819	7,247	7,033	7,247	7,033	7,033		6,804	6,559	6,319
Investment in Associate		_	-	_	_	_	_		_	-	_
Property, plant and equipment	3	461,168	514,793	524,584	530,456	530,761	530,761	-	541,561	538,822	535,910
Biological							_		_	_	_
		515	400	285	400	285	285		158	265	12
Intangible Other non-current assets		5,474	5,225	5,225	5,277	5,225	5,225		5,225	5,225	5,22
Total non current assets	-	477,294	530,360	539,648	546,075	545,825	545,825	-	556,396	553,652	550,49
TOTAL ASSETS	+	532,328	606,362	599,165	629,712	622,056	622,056	_	631,592	630,762	631,02
TOTAL ASSETS		332,320	000,302	333,100	020,712	022,000	1 22,000				
LIABILITIES											
Current liabilities											
Bank overdraft	1	288	7,792	12,930	-	-	-		-	-	_
Borrowing	4	3,876	4, 194	2,377	2,275	4,252	4,252	-	5,323	4,936	96
Consumer deposits		1,608	1,537	1,831	1,537	1,922	1,922		2,018	2,119	2,22
Trade and other pay ables	4	44,837	54,812	38,701	55,632	52,057	52,057	-	46,798	45,915	
Provisions		15,117	15,439	18,149	15,439	18,149	18,149		19,056	20,009	21,01
Total current liabilities		65,726	83,775	73,987	74,883	76,381	76,381	-	73,196	72,980	71,98
Non current liabilities											
Borrowing		12,748	9,017	6,993	11,008	12,189	12,189	-	17,064	11,910	
Provisions		50,201	51,183	55,203	67,669	42,958	42,958	_	49,002	47,879	41,05
Total non current liabilities		62,950	60,199	62,196	78,678	55,146	55,146	_	66,066	59,789	51,99
TOTAL LIABILITIES		128,675	143,974	136,183	153,561	131,527	131,527	-	139,262	132,769	123,98
NET ASSETS	5	403,653	462,388	462,983	476,152	490,529	490,529	-	492,330	497,993	507,04
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		395,999	457,899	458,682	468,663	486,228	486,228		488,029	493,592	502,54
Reserves	4	7,653	4,489	4,301	7,489	4,301	4,301	-	4,301	4,401	4,50
TOTAL COMMUNITY WEALTH/EQUITY	5	403,653	462,388	462,983	476,152	490,529	490,529		492,330	497,993	507,04

# **Table A7 Budgeted Cash Flows**

Description	Ref	2016/17	2017/18	2018/19		Current Ye			02.500-22503000	edium Term R	
Description	IXei									nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	+1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		25,066	33,876	34,175	35,057	35,060	35,060		36,813	38,653	40,586
Service charges		80,466	107,422	101,130	120,706	121,613	121,613		126,126	134,985	143,884
Other revenue		27,712	48,636	5,187	28,419	38,268	38,268		20,479	20,562	21,311
Transfers and Subsidies - Operational	1	76,615	76,284	78,781	90,676	129,809	129,809		84,105	82,631	91,702
Transfers and Subsidies - Capital	1	42,381	77,717	31,962	30,758	36,923	36,923		20,811	19,937	20,450
Interest		4,016	4,499	4,332	5,264	5,576	5,576		5,953	6,356	6,788
Div idends		-	-	-	-	-	-		-	-	-
Payments											
Suppliers and employees		(209,727)	(263,212)	(240,212)	(272,662)	(308,943)	(308,943)		(263,765)	(271,153)	(293,692
Finance charges		(6,590)	(3,449)	(1,382)	(1,418)	(1,436)	(1,436)		(3,124)	(2,134)	(1,739
Transfers and Grants	1	(98)	-	-	(550)	(550)	(550)		(500)	(550)	(600
NET CASH FROM/(USED) OPERATING ACTIVITIES		39,841	81,773	13,973	36,250	56,319	56,319	_	26,898	29,287	28,691
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		142	-	(188)	-	-	-		-	-	
		(470)	(508)	150	_	_	_				
Decrease (increase) in non-current receivables		(470)	(500)		_		_				_
Decrease (increase) in non-current investments	-	-	-	-	-	_					
Payments	-	(54,000)	(70,000)	(07.244)	/24 OEB)	(20.425)	(38, 135)		(35,897)	(22,000)	(21,781
Capital assets	-	(51,962)	(78,926)	(27,314)	(31,958)	(38, 135)	(38,135)	_	(35,897)	-	
NET CASH FROM/(USED) INVESTING ACTIVITIES	+	(52,290)	(79,434)	(27,352)	(31,930)	(30, 133)	(30, 133)		(33,031)	(22,000)	(21,701
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		6,879	-	-	-	-	-			-	-
Borrowing long term/refinancing		-	-	-	-	-	-		12,800		
Increase (decrease) in consumer deposits		-	(71)	-	_	-	-		-	-	-
Payments											
Repay ment of borrowing		(4,361)	(3,962)	(4,280)	(931)	(4,122)	(4, 122)		(4,984)	(5,527)	(5,155
NET CASH FROM/(USED) FINANCING ACTIVITIES		2,518	(4,032)	(4,280)	(931)	(4,122)	(4,122)	-	7,816	(5,527)	(5,15
NET INCREASE/ (DECREASE) IN CASH HELD	-	(9,931)	(1,693)	(17,659)	3,360	14,062	14,062	7-	(1,183	1,759	1,75
Cash/cash equivalents at the year begin:	2	16,569	6,637	4,945	1,417	(12,421)	(12,421)		1,641	458	2,21
Cash/cash equivalents at the year end:	2	6,637	4,945	(12,714)	4,777	1,641	1,641	-	458	2,218	3,97

# Table A8 Cash backed reserves/accumulated surplus reconciliation

	WC05	s Beautort W	est - Table A	o Cash Dack	eu reserves/a	ccumulated	surpius reco	nicination			
Description	Ref	2016/17	2017/18	2018/19		Current Ye	ar 2019/20			edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available	П										
Cash/cash equivalents at the year end	1	6,637	4,945	(12,714)	4,777	1,641	1,641	-	458	2,218	3,973
Other current investments > 90 days		(0)	0	293	-	-	_	_	-	-	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		6,637	4,945	(12,421)	4,777	1,641	1,641	_	458	2,218	3,973
Application of cash and investments											
Unspent conditional transfers		13,726	3,380	6,477	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-		-	-	-
Statutory requirements	2	6,066									
Other working capital requirements	3	2,271	(7,916)	(9,349)	(6,856)	(8,820)	(8,820)	-	(9,292)	(10,845)	(9,883
Other provisions											
Long term investments committed	4	-	-	-	-	-	.=	. =	-	-	-
Reserves to be backed by cash/investments	5				3,699	512	512				
Total Application of cash and investments:		22,063	(4,536)	(2,872)	(3,157)	(8,308)	(8,308)	-	(9,292)	(10,845)	(9,883
Surplus(shortfall)		(15, 426)	9,480	(9,549)	7,934	9,949	9,949	-	9,751	13,062	13,856

#### Part 2 – Supporting Documentation

#### 2.1 Overview of the annual budget process

#### Political oversight of the budget process

Section 53 of the MFMA stipulates that the Mayor should exercise general political guidance over the budgeting process and must direct the drafting of the budget.

#### Schedule of key deadlines relating to the budget process

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year, a time schedule that sets out the process to revise the IDP and to prepare the budget.

The Mayor tabled in Council the required IDP and budget time schedule in August 2019, thereafter IDP roadshows were held across all seven wards to review the IDP

#### 2.2 Overview of alignment of annual budget with IDP

Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Cur	rent Year 2019	/20	100000000000000000000000000000000000000	ledium Term F Inditure Frame	
		Original	Adjusted	Full Year	Budget Year		"
R thousand		Budget	Budget	Forecast	2020/21	+1 2021/22	+2 2022/23
Service to the people	To improve and maintain current basic service delivery through specific infrastructural development projects	179,569	119,331	119,331	167,402	173,106	187,928
Service to the people	Provision of basic services to all the people in the municipal area	83,959	185,840	185,840	95,115	100,310	103,810
Service to the people	Provide for the needs of indigent households through improved services.	-	-	-	21,362	23,668	25,631
Sustaibable Economic Growth	Create an investment friendly environment to attract investment to enable economic growth and job creation	803	803	803	1,916	848	884
Sustaibable Economic Growth	To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development	5,553	7,710	7,710	5,072	50	3,673
Well-rum Administration	Establishment of a well governed and accountable administration	434	1,023	1,023	456	478	502
Financial Sustainability	Ensure liquidity of the administration	41,395	52,721	52,721	43,619	45,745	47,632
Transparent Organisation	Transparency and participation	40,626	37,814	37,814	14,034	14,231	14,883
Allocations to other prioriti	es	***************************************					
Total Revenue (excluding ca	pital transfers and contributions)	352,338	405,242	405,242	348,976	358,437	384,942

Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Cur	rent Year 2019	/20		edium Term R nditure Frame	
		Original	Adjusted	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	T '	Budget	151,960	151,960	140,139	145,905	159,778
Service to the people	To improve and maintain current basic service delivery through specific infrastructural development projects	156,023	151,900	151,900	140,139	145,905	135,770
Service to the people	Provision of basic services to all the people in the municipal area	82,502	126,010	126,010	108,699	107,166	113,169
Service to the people	Provide for the needs of indigent households through improved services.	<del>-</del>	-	-	427	448	468
Sustaibable Economic Growth	Create an investment friendly environment to attract investment to enable economic growth and lob creation	5,609	7,384	7,384	7,577	7,978	8,407
Sustaibable Economic Growth	To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development	30,011	28,028	28,028	25,270	25,543	27,460
Well-rum Administration	Establishment of a well governed and accountable administration	20,753	23,143	23,143	22,008	23,461	25,105
Financial Sustainability	Ensure liquidity of the administration	27,701	27,407	27,407	26,040	26,940	27,669
Transparent Organisation	Transparency and participation	18,797	13,763	13,763	17,014	16,448	17,390
Allocations to other prioriti	es						
Total Expenditure		341,396	377,696	377,696	347,175	353,889	379,44

Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Cur	rent Year 2019	/20		ledium Term R enditure Frame	
		Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand		Budget	Budget	Forecast	2020/21	+1 2021/22	+2 2022/23
Service to the people	Provision of basic services to all the people in the	5,982	5,194	5,194	7,918	8,682	6,822
	municipal area						
Service to the people	To improve and maintain current basic service	19,355	26,355	26,355	17,176	7,516	6,648
	delivery through specific infrastructural						
	development projects						
Sustaibable Economic Growth	To facilitate investment and maintenance of	5,787	5,787	5,787	1,831	5,102	7,961
	economic and social infrastructure to ensure						
	infrastructure-led economic growth and						
	development						
Sustaibable Economic Growth	Create an investment friendly environment to	200	200	200	-	-	-
	attract investment to enable economic growth and						
	job creation.						
Well-rum Administration	Establishment of a well governed and accountable	400	400	400	8,852	700	350
	administration						
Financial Sustainability	Ensure liquidity of the administration	200	200	200	120	-	-
Transparent Organisation	Transparency and participation	35	-	-	-	-	-
Allocations to other prioriti	es						
Total Capital Expenditure		31,958	38,135	38,135	35,897	22,000	21,781

#### 2.3 Overview of budget related policies

A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. The budget-related policies are reviewed and workshopped with council during the budget preparation process.

#### 2.4 Overview of budget assumptions

The following budget assumptions were taken into consideration when preparing the 2020/21 Medium Term Expenditure Framework (MTREF):

- > National Treasury's guidelines and macroeconomic policy;
- > National, Provincial and Local economic conditions;
- The municipality's Integrated Development Plan (IDP);
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- > Service charges tariff increases are proposed (electricity 6.24 per cent, water 7.0 per cent, sanitation 7.0 per cent and refuse 9.0 per cent);
- > Property rates tariff increase by 5 per cent;
- > Cash flow and revenue collections are projected 90.0 per cent for water, sanitation and refuse, for electricity 95.0 per cent and property rates 90.0 per cent;
- > Other sundry tariffs will increase by 6%;
- ➤ Employee related cost were increased by 6.25% in line with the multi-year wage agreement. An annual increase of 6 per cent has been included in the two outer years of the MTREF;
- Remuneration of Councillors was prepared in accordance with the gazetted limits and provisions as set out in the Remuneration of Public Office Bearers, Act 20 of 1998. The most recent proclamation in this regard has been taken into account with a 4% increase provision year on year;
- > Bulk purchases were increased by 6.9 per cent and water was increased in line with CPI;
- > Other expenditure items were increased in line with inflation whilst others were increase in line with existing contract conditions.

# 2.5 Overview of budget funding

Table A8 Cash backed reserves/accumulated surplus reconciliation

	WC053	Beaufort W	est - Table A	8 Cash back	ed reserves/a	accumulated	surplus reco	onciliation			
Description	Ref	2016/17	2017/18	2018/19		Current Ye	ar 2019/20			ledium Term R Inditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	6,637	4,945	(12,714)	4,777	1,641	1,641	_	458	2,218	3,973
Other current investments > 90 days		(0)	0	293	-	-	-	-	-	-	_
Non current assets - Investments	1	-	-	-	-	-	-	20	-	-	-
Cash and investments available:		6,637	4,945	(12,421)	4,777	1,641	1,641	_	458	2,218	3,973
Application of cash and investments											
Unspent conditional transfers		13,726	3,380	6,477	-	-	-	_	-	-	-
Unspent borrowing		-	-	_	2=	-	-		-	-	-
Statutory requirements	2	6,066									
Other working capital requirements	3	2,271	(7,916)	(9,349)	(6,856)	(8,820)	(8,820)	-	(9,292)	(10,845)	(9,883
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5				3,699	512	512				
Total Application of cash and investments:		22,063	(4,536)	(2,872)	(3,157)	(8,308)	(8,308)	-	(9,292)	(10,845)	(9,883
Surplus(shortfall)		(15,426)	9,480	(9,549)	7,934	9,949	9,949	-	9,751	13,062	13,856

# Supporting Table SA10 Funding measurement

	MFMA	n (	2016/17	2017/18	2018/19		Current Ye	ar 2019/20			edium Term R nditure Frame	
Description	section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Yea +2 2022/23
unding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	6,637	4,945	(12,714)	4,777	1,641	1,641	-	458	2,218	3,973
Cash + investments at the yr end less applications - R'000	18(1)b	2	(15,426)	9,480	(9,549)	7,934	9,949	9,949	-	9,751	13,062	13,856
Cash year end/monthly employee/supplier payments	18(1)b	3	0.3	0.2	(0.6)	0.2	0.1	0.1	-	0.0	0.1	0.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	33,287	65,425	595	10,942	27,546	27,546	-	1,801	4,548	5,498
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(2.9%)	(10.1%)	18.3%	(7.5%)	(6.0%)	(106.0%)	0.3%	(0.3%)	1.1%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	62.1%	96.3%	72.0%	80.1%	82.1%	82.1%	0.0%	75.5%	76.3%	75.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	40.6%	26.6%	30.7%	27.5%	27.9%	27.9%	0.0%	31.0%	29.7%	29.4%
Capital payments % of capital expenditure	18(1)c;19	8	97.4%	99.1%	94.2%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	84.8%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	33.3%	(6.2%)	34.4%	(3.8%)	0.0%	(100.0%)	0.1%	0.1%	2.1%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	16.3%	(6.4%)	6.9%	(6.4%)	0.0%	(100.0%)	5.0%	5.0%	5.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3.1%	2.9%	1.3%	0.0%	0.0%	0.0%	0.0%	1.0%	1.0%	1.1%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	31.9%	5.3%	0.0%

#### 2.6 Expenditure on grants and reconciliations of unspent funds

The first portion of table SA 18 provides particulars of all operating transfers and grants that the Municipality will receive, whilst the second portion provides the capital transfers and grants. All VAT claimed on capital projects has been included in the operating portion. Table SA 18 reconciles to the relevant gazette.

WC053 Beaufort We	Ref		2017/18	2018/19		rent Year 2019	/20		ledium Term R	
Description	Ker	2016/17		000000000000000000000000000000000000000	6500		3040.		nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year 2020/21	+1 2021/22	+2 2022/23
PEAFINA	1, 2	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2020/21	+1 2021/22	+2 2022/23
RECEIPTS:	1, 2									
Constitute Townships and Country										
Operating Transfers and Grants	-	50,086	60,886	66,599	66,757	66,757	66,757	71,663	75,575	83,274
National Government:	-	46,569	51,060	56,543	62,434	62,434	62,434	67,109	72,374	77,322
Local Government Equitable Share			1,700	1,700	1,700	1,700	1,700	1,700	1,964	2,185
Local Gov ernment Financial Management Grant		1,625	and the same		1,924	1,924	1,924	1,859	1,304	2,100
Expanded Public Works Programme Integrated Grant for Municipalities	_	1,617	1,659	1,285				695	737	767
Municipal Infrastructure Grant	-	275	467	7,071	699	699	699	693	131	
Energy Efficiency and Demand Management	_	-	6,000	-	-	_		200	500	3,00
Municipal systems improvement grant	-	-	-	-	-	-	-	300	500	-
Provincial Government:		12,767	16,595	11,375	23,919	63,052	63,052	12,442	7,056	8,428
Community Development Workers (CDW) Operational Support Grant		206	157	-	169	408	408	206	206	206
Department Local Government : Internship Programme		60	_	_	_	-	_	_	_	_
Department of Local Government: Municipal Service Delivery and Capacity Building Grant		_	480	250	_	88	88	_	_	-
Development of Sport and recreation facilities		510	_	_	_	_	_	_	_	_
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		_	4,834	841	50	50	50	50	50	5
Financial Management Support Grant		340	2,770	2,500	330	2,296	2,296	_	_	_
Fire and Drought Relief Grant	-	-	2,110	17	-		-,	_	_	_
Human Settlements - Municipal Accreditation and Capacity Building Grant	-			224	224	369	369	238	252	26
Human Settlements Development Grant - Acceleration of Housing Delivery (Toilet Project)		_	1,015	_	_	-	-	_	_	_
		6,918	430		15,660	52,000	52,000	4,340	_	1,00
Human Settlements Development Grant (Beneficiaries)	-	0,910	696	_	15,000	52,000	52,000	4,340		1,00
Human Settlements Development Grant - Tile Deeds Restoration		4 722		5,485	5,856	6,212	6,212	6,207	6,548	6,90
Library Service: Replacement Funding for Most Vulnerable B3 Municipalities		4,733	5,084	10000			1,250	850		0,90
Municipal Drought Relief Grant		-	798	1,698	1,250	1,250		A second	-	_
Thusong Service Centres Grant (Sustainable: Operational Support Grant)	-	-	330	-	-	-	-	150		_
Western Cape Financial Management Capacity Building Grant			-	360	380	380	380	401	-	-
District Municipality:	-	-	-	-	-	-	-	-		_
[insert description]		-	-	-	-	-	-	-	-	_
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
T. I. O. of the T. of the self-dente	5	62,853	77,481	77,974	90,676	129,809	129,809	84,105	82,631	91,70
Total Operating Transfers and Grants	3	62,033	77,401	11,314	30,070	125,005	123,003	04,103	02,031	31,70
Capital Transfers and Grants	t									
National Government:		30,060	43,258	30,795	28,673	28,673	28,673	19,611	19,002	20,45
Municipal Infrastructure Grant (MIG)		25,560	13,673	18,540	13,273	13,273	13,273	13,211	14,002	14,57
Integrated National Electrification Programme		4,500	6,600	10,000	15,400	15,400	15,400	6,400	5,000	5,87
Department Rural Development and Land Reform		-	22,986	2,255	-	-	-	-	-	-
Provincial Government:		26,084	34,590	1,961	2,085	8,250	8,250	1,200	935	-
Community Development Workers Support Grant		-	-	-	35	-	-	-	-	-
Community Library Services Grant		-	47	-	800	-	-	-	-	-
Department of Cultural Affairs and Sport ; Library Service: Replacement Funding		67	25	65	-	-	-	-	-	-
Department of Local Gov ernment: Fire Service Capacity Building Grant		-	800	-	-	-	-	-	935	-
Fire and Drought relief grant		-	-	1,896	-	-	-	-	-	-
Human Settlements Development Grant (Beneficiaries)		26,017	22,916	-	-	-	-	-	-	-
Human Settlements Development Grant - Acceleration of Housing Delivery (Bulk Services)		-	6,300	-	-	-	-	-	-	-
Municipal Drought Relief Grant		-	4,502	-	1,250	8,250	8,250	1,200	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	
Other grant providers:			-	-	-	_		_	-	
Other grant providers:  [insert description]		-		_	-		_	-	-	
[										
Total Capital Transfers and Grants	5		77,848		-	36,923	<del></del>			20,4
TOTAL RECEIPTS OF TRANSFERS & GRANTS		118,996	155,329	110,730	121,434	166,732	166,732	104,916	102,568	112,1

Table SA 19 provide the expenditure for both capital and operational linked to the program. These amounts include the VAT portion that is claimed and recognised as own revenue, where applicable.

	WC053 Beaufort West - Supp			2017/18	2018/19		rent Year 2019	120	2020/21 M	edium Term R	evenue &
Note	Description	Ref	2016/17	7-40-518 (1-400				5702/.			
Second	R thousand		0.0000000000000000000000000000000000000	200000000000000000000000000000000000000							+2 2022/23
Missand Commernic Lights Demo	expenditure:	1									
Missand Commernic Lights Demo											
March   Marc		$\vdash$	En nee	CO 775	CC 741	cc 757	CC 757	66 757	71 663	75 575	83 27
		Н									
Page			1000000	The country of		(S)			100000000000000000000000000000000000000		
Marcial Manacus Coart	and the second s	Н	33000	1000					- manual	1,304	2,100
State   Stat		Н							The same	727	767
Provisional forwarment  Control Control Programment   Provisional Community   Programment   Programm	·	Н	2007.00		7,071		000	- 033			3,00
1.266   1.53   1.27   1.28   1.53   1.29   1.28				5,575					300		0,00
1,000   1,00											
Second Continue (Market (CM) Questional Disposed Coast   150   200   2			12 608	15 537	10.819	23.919	63.052	63.052	12.442	7.056	8,42
Comparison of Lond Convenuence: Namely Programs   Long Content					10,010						20
Department of Local Covernment Ministry Burking Device Delivery and Capacity Bushing Great			107	201			-	-	_	_	_
Communication of Sport and Inconsists not includes		Н		400			456	456	_	_	_
Financial Management Groups that Multimories and Communication of Temporal Inflammation   1		Н		-			_			_	_
Financial Management Cipación Baldring Carel   1,834   2,330   2,266   330   330   330   320   2,266   2,266   1,767				4 834			50				5
Final Management Support Creat										-	_
Fire and Drught Relat Goart			1 034		11111	20000					
Haman Seletimens - Municipal Accordation and Capachy Building Clant			1,001	2,000	2,100	_			_	_	_
Haman Seltements Dov degenered Clarar Acceleration of Heaving Delivery (Total Project)   1					_	1 250	1 250	1.250	238	252	26
Hansa Retiments Dav deponent Gracel (functionized)   5,888		$\vdash$		1 719			-	- 1,200	_	_	_
Hemis Bediments Dav digment Grant - Accidencian of Historing Diffe by (Bulk Services)			6 088		_		52 000	52.000	4.340	_	1,00
Library Service: Replacement Funding for Most Volumenble 89 Municipalities			- 0,000	-		-	-	-	_		_
Municipal Douglat Relief Creat  Manicipal Inharthorize Suppord Grant  Manicipal Inharthorize Suppord Grant  1		Н	4 901	5.014		5 856	6 212	6.212	6.207	6.548	6,90
Municipal hiteratrouture Support Grant			-			-	-	_			_
Thistong Service Centes Grant (Surbinable: Operational Support Grant)		1	427	_	1 2		_	_		_	_
Western Cape Francial Management Capacity Bullding Grant				_	265	_	_	_	150	_	_
District Municipality:		Н		_				_			_
Community   Development Marins and Grants   Community   Development of Clubural Albaris and Spart   Library Service Replacement Funding   Community   Development Clubural Clubural Albaris and Spart   Library Service Replacement Funding   Community   Development Clubural											_
Other grant providers:     -   -   -   -   -   -   -   -   -				_	_	-		_	-		-
Total operating expenditure of Transfers and Grants:	[										
Total operating expenditure of Transfers and Grants:	Other grant providers:		-	-	-	-	-	-	-	-	-
Capital expenditure of Transfers and Grants	[insert description]	-	-	_	-	-	-	-	-	_	-
National Government:   18,244   43,258   28,673   28,673   28,673   19,611   19,002   20,	Total operating expenditure of Transfers and Grants:		62,675	76,311	77,530	90,676	129,809	129,809	84,105	82,631	91,70
National Government:   18,244   43,258   28,673   28,673   28,673   19,611   19,002   20,	0.71	-									
Municipal Intrastructure Grant (MIG)   13,730   13,673   15,887   13,273   13,273   13,273   13,273   13,273   14,000   14,000   15,400		-	10 244	42 250	20 442	20 672	20 672	29 673	10 611	19.002	20.45
New York   National Electrification Programme   4,500   6,600   10,000   15,400   15,400   15,400   6,000   5,000		-									-
Department Rural Dev elopment and Land Reform   14		$\vdash$			10000000	10000000	142423400		1		5,87
Trinancial Management		-	4,000	The same		15,400	15,400	15,400	0,400	0,000	0,0,
Other capital transfers/grants [insert desc]   26,333   34,431   1,961   2,085   8,250   8,250   1,200   935		$\vdash$	14	22,500						_	
Provincial Government:   26,333   34,431   1,961   2,085   8,250   8,250   1,200   935			''								
Community Development Workers Support Grant		-	26 333	34 431	1 961	2.085	8.250	8.250	1.200	935	<u> </u>
Community Library Services Grant		-	20,000		1,501		- 0,200	-	- 1,200	-	
Department of Cultural Affairs and Sport: Library Service: Replacement Funding   Fire and Drought relief grant   Fire and Dr		-						_	_	_	
Department of Local Government   Fire Service Capacity Building Grant			67	1	65	_	_	_	_	_	
Fire and Drought relief grant Human Settlements Development Grant (Beneficiaries) Human Settlements Development Grant (Beneficiaries) Human Settlements Development Grant - Acceleration of Housing Delivery (Bulk Services)  Municipal Drought Relief Grant Municipal Infrastructure Support Grant  District Municipality:		-	_		_	_	_	_	_	935	
Human Settlements Dev elopment Grant (Beneficiaries)			_	_	1.896	_	_	_	_	_	
Human Settlements Development Grant - Acceleration of Housing Delivery (Bulk Services)  Municipal Drought Relief Grant  Municipal Infrastructure Support Grant  District Municipality:  [insert description]  Other grant providers:  [insert description]  Total capital expenditure of Transfers and Grants  - 6,141 - 4,627 - 1,250 - 8,250 - 8,250 - 1,200		-	26.017	22 916	_			_	_	_	
Municipal Drought Relief Grant         Image: Computation of Municipal Infrastructure Support Su				e annual		_	_	_	_	_	
Municipal infrastructure Support Grant    249				Name of the last of	_	1.250	8.250	8.250	1,200	_	
District Municipality:  [Insert description]  Other grant providers:  [Insert description]  Other grant providers:  [Insert description]  Total capital expenditure of Transfers and Grants  Insert description of Transfers and Grants			249	_	_		-	_		-	
[insert description]											
Content grant providers:	BOOK SELVE CONTROL OF S									-	
[Insert description]         Image: Control of the control of th	[insert description]	-	_	-	_	-	-	_	_	_	
Total capital expenditure of Transfers and Grants	Other grant providers:		_	-	-	-	-	-	_	_	
	[insert description]		-	-	-	-	-	-	-	-	
	Total capital expenditure of Transfers and Grants	+	44,577	77,690	30,103	30,758	36,923	36,923	20,811	19,937	20,4
											112,

### 2.7 Councillor and employee benefits

Table SA 23 provides the detail information on the salaries, allowances & benefits of all political office bearers, councillors and senior managers of the Municipality.

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contribution s	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		644,612	71,624	44,400			760,636
Chief Whip			-	-	_	111111111111111111111111111111111111111		-
Executive Mayor			895,293	-	44,400			939,693
Deputy Executive Mayor			716,236	-	44,400			760,636
Executive Committee			1,175,076	167,868	88,800			1,431,744
Total for all other councillors			2,156,072	110,544	355,200			2,621,816
Total Councillors	8	-	5,587,289	350,036	577,200			6,514,525
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,171,368	254,086	30,000	156,590		1,612,044
Chief Finance Officer			1,188,807	1,905	18,000	-		1,208,712
Director Corporate Services			987,500	203,212	18,000	130,769		1,339,481
Director Infrastructure Services			1,188,807	1,905	18,000	-		1,208,712
			-	-	_	-		-
			-	-	-	_		-
Total Senior Managers of the Municipality	8,10	-	4,536,482	461,108	84,000	287,359		5,368,949
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	10,123,771	811,144	661,200	287,359		11,883,474

Table SA 22 provides a summary of all the benefits to councillors and staff.

Summary of Employee and Councillor	T	aufort West					M0700		edium Term R	evenue &
remuneration	Ref	2016/17	2017/18	2018/19	Cur	rent Year 2019		Expe	nditure Frame	work
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2020/21	+1 2021/22	+2 2022/23
	1	A	В	С	D	E	F	G	Н	
Councillors (Political Office Bearers plus Oth	er)									44.44.44
Basic Salaries and Wages		4,137	4,866	4,354	4,703	4,795	4,795	5,028	5,228	5,437
Pension and UIF Contributions		114	209	384	379	361	361	313	326	339
Medical Aid Contributions		50	10	37	59	28	28	37	39	41
Motor Vehicle Allowance	_	301	555	-	683	525	525	559	582	605
Cellphone Allowance		285	405	530	577	577	577	577	577	577
Housing Allow ances		-	-	-	-	-	-	-	-	-
Other benefits and allow ances		63	23	703	i —	-	-	-	-	-
Sub Total - Councillors		4,951	6,068	6,008	6,401	6,287	6,287	6,515	6,752	6,999
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4,673	4,444	5,048	5,547	4,279	4,279	4,356	4,516	4,748
Pension and UIF Contributions		502	609	514	440	469	469	424	449	473
Medical Aid Contributions		-	-	31	33	34	34	37	39	42
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		509	512	619	698	698	698	287	569	598
Motor Vehicle Allow ance	3	463	515	430	300	374	374	180	180	180
Cellphone Allow ance	3	7	6	68	108	88	88	84	84	84
Housing Allowances	3	2	_	_	_	-	_	-	-	_
Other benefits and allow ances	3	84	-	_	1	(89)	(89)	0	1	1
Payments in lieu of leave		400	57	156	-	-	_	_	_	_
Long service awards		_	_	_	_	_	_	_	_	_
Post-retirement benefit obligations	6	_	_	_	-	_	_	-	_	_
Sub Total - Senior Managers of Municipality		6,641	6,143	6,867	7,127	5,853	5,853	5,369	5,838	6,125
Other Municipal Staff										
Basic Salaries and Wages	-	61,041	55,950	73,106	83,911	87,422	87,422	89,002	92,582	98,123
Pension and UIF Contributions	-	9,091	7,389	11,142	13,226	12,042	12,042	13,124	13,870	14,682
Medical Aid Contributions	-	1,409	1,337	1,631	1,939	1,862	1,862	1,976	2,095	2,22
Overtime	-	3,391	2,799	4,919	1,500	5,083	5,083	2,705	2,840	2,98
Performance Bonus	-	0,001	2,700	56	- 1,000	- 0,000				
Motor Vehicle Allowance	3	1,637	1,371	1,842	2,469	2,639	2,639	2,519	2,671	2,83
	3	1,037	1,071	143	128	169	169	170	180	19
Cellphone Allowance Housing Allowances	3	924	902	924	967	672	672		1,684	1,78
	3	1,434	2,378	2,696	2,057	2,598	2,598	1,890	1,986	2,08
Other benefits and allow ances	3	870	704	2,049	2,057	2,390			- 1,500	2,00
Payments in lieu of leave	-			375	191					
Long service awards	-	335	14		1,439	(428)	(428	3900000	1,443	1,53
Post-retirement benefit obligations	6	946	891	688		440.000		1,362		-
Sub Total - Other Municipal Staff		81,078	73,736	99,572	107,827	112,333	112,333	114,336	119,352	126,43
TOTAL SALARY, ALLOWANCES & BENEFITS		92,669	85,948	112,447	121,355	124,473	124,473	126,220	131,942	139,55
% increase	4	02,000	(7.3%)		7.9%	2.6%	<del>                                     </del>	1.4%	-	5.89
TOTAL MANAGERS AND STAFF	5,7	87,718	79,880	106,439	114,954	118,186	-			-

2.8 Monthly targets for revenue, expenditure and cash flow

R thousand  Revanue By Source  Properly rates Service charges - electricity revenue Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - sanitation revenue Service charges - retuse revenue Therest earned - cuts tanding debtors Dividends receiv ed Fries, penalisties and cuts tanding debtors Dividends receiv ed Fries, penalisties and cuts tanding debtors Transfers and subsidies Gains Total Revenue (excluding capital transfers and cont Expanditure By Type Employe e reliated costs Divinity of entaled costs Divinity of entaled costs	40,000 501,77 705,1 881,1 96 600 7777,4 113 18 18 18	Au	guet Sept	October	November	Budget Year 2020/21 December January	ar 2020/21 January	February	March	April	Mav	June	Medium Term Budget Year 2020/21	Medium Term Revenue and Expenditure Framework Budget Year Budget Year	Expenditure Budget Year
Retrousand Revenue By Source Property rates Service charges - electricity revenue Service charges - water revenue Service charges - water revenue Service charges - sanitation revenue Service charges - retuse revenue Service charges - retuse revenue Frents of facilities and equipment Interest earned - external investment Interest earned - outstanding debtors Ovidents received Frinces, penalties and bufeits Licences and penalts Agency services Transfers and subsidies Geins Total Revenue (excluding capital transfers and cont Expanditure By Type Employe e reliased costs Employe e reliased costs Employe e reliased costs	Viuc 00,903 7,706 1,886 1,876 1,877 1,777,4 1,877	A			-	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year	Budget Ye
Revanue By Source Property rates Service charges - electricity revenue Service charges - electricity revenue Service charges - sanitation revenue Cherest and couts banding debtors Unidents received Fines, penalties and soffeits Licences and permits Agency services Transfers and subsidies Order revenue Gains Total Revenue (excluding capital transfers and cont Expanditure By Type Employe e related costs Demination of countiling	40,903 7,706 1,507 784 96 400 400 777 48 84 81 81		ı					1			•		-	+1 2021/22	+2 2022/23
Properly rates Service charges - electricity revenue Service charges - water revenue Service charges - variation revenue Service charges - saniation revenue Service charges - refuse revenue Service charges - variation revenue Frents of tacilities and equipment Interest earned - cuts tanding debtors Over revenue Gains Total Revenue (excluding capital transfers and cont Expanditure By Type Expanditure By Type Expanditure Ay Type	40,903 7,106 1,886 1,907 784 113 96 96 400 1777 477 477 818 818		1								***************************************	And the second second second			
Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - sanitation revenue Service charges - refuse revenue Rental of facilities and equipment Interest earned - cutstanding debtors Interest earned - cutstanding capital transfers and cont Expanditure By Type Employe e related cost b Employe e related cost	7,106 1,886 1,507 784 784 113 96 400 1,777 48 18 18			1	1	1	ı	1	ı	1	1	1	40,903	42,948	45,096
Service charges - water revenue Service charges - saniation revenue Service charges - saniation revenue Service charges - saniation revenue Rental of socialities and equipment Interest earned - cuts anding debtors Interest earned - cuts and socialities and permits Agency services Transfers and subsidies Other revenue Gairs Total Revenue (excluding capital transfers and cont Expanditure By Type Employee to alladed cost Employee to alladed cost Employee to alladed cost	1,886 1,507 784 113 96 400 1 777 48 81		7,106	7,106	7,106	7,106	7,106	7,106	7,106	7,106	7,106	7,106	85,273	89,536	96,699
Service charges - saniation revenue Service charges - refuse revenue Rental of tacilities and equipment Interest earned - external investments Invidends received Trines, penative and prietis Licences and permits Agency services Transfers and subsidies Other revenue Gains Total Revenue (excluding capital transfers and cont Expanditure By Type Employee te related costs Employee te related costs Employee te related costs Employee te related costs	7,807 784 113 96 400 1777 48 81 81	13 784 785 88 100 100 100 100 100 100 100 100 100	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	1,886	22,631	24,215	25,911
Service charges - refuse reviewe  Rental of facilities and equipment inherest served - external investments hinesest served - outstanding detrors  Dividends received Fines, penalties and briefs  Licences and permits  Agency services  Transfers and subsidies  Ofter reviewe  Gains  Total Revenue (excluding capital transfers and cont Expanditure By Type  Employee reliated costs  Deminaration of countilings	787 113 96 400 777,4 48 81 81	787. 98 1400 1777. 84	1,507	1,507	1,507	1,507	1,507	1,507	1,507	1,507	1,507	1,507	18,087	19,353	20,708
Rertal of facilities and equipment interest earned - external investments  Therest earned - outstanding detrors  Dividence received fines, penalties and forteits  Licences and permits  Agency services  Transfers and subsidies  Other reviewe  Gains  Total Revenue (excluding capital transfers and cont  Expanditure By Type  Employee related costs  Demination of countiling	113 96 400 1777,4 48 81 180,77	113 90 400 1777 184 184	782	784	787	784	784	784	784	787	784	784	9,411	10,258	11,182
Rental of stolikes and equipment Interest earned - external inv estments Interest earned - outstanding debtors Interest earned - outstanding debtors Interest earned - outstanding debtors Interest earned foreits Ucencos and permits Agency serv ices Transfers and subsidies Other rev enue Gains Total Revenue (excluding capital transfers and cont Expanditure By Type Employ ex related costs Employ ex related costs Employ ex related costs Employ ex related costs	113 96 400 1777, 4 8 48 7,009	113 98 100 1777 184 88			••••••										
hiterest earned - external investments hiterest earned - custanding debtors Tor idents received Tor idents and permits Agency services Transfers and subsidies Other reviewe Cains Total Revenue (excluding capital transfers and cont Expanditure By Type Employe extended costs Employe extended costs Employe extended costs	96 400 - 777,4 4 88 18 7,000,7	88 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	113	113	113	113	113	113	113	113	113	113	1,358	1,426	1,497
Interest earned - outstanding debtors  Dividends received Fines, penalties and forfeits Licences and permits Agency services Transfers and subsidies Other revenue Gains Total Revenue (excluding capital transfers and conf	400 48 81 81,009	100 1777,4 188	96	8	8	96	96	96	96	8	98	8	1,155	1,271	1,398
Dy idends received Fines, penatice and briets Licences and permits Agency serv ices Transfers and subsidies Ofter rev enue Gains Total Revenue (excluding capital transfers and conf Expanditure By Type Employee related costs Decontection of countiling	- 48 81 7,009	- 777,4 84	400	400	400	400	400	400	400	400	400	400	4,798	5,086	5,391
Fines, penalties and briefs Licences and permits Agency services Transfers and subsidies Gairs Total Revenue (excluding capital transfers and cont Expenditure By Type Employe ex elized costs Demonstration of countillos	48 48 81 7,009	777,4	1	1	1	1	ı	1	1	1	1	1	1	1	1
Agency services Transfers and seubsidies Other reviewe Coairs Total Revenue (excluding capital transfers and conf Expanditure By Type Employe e related costs Employe e related costs	81 81 7,009	8 2	4777	4.777	4.777	4.777	4,777	4,777	4,777	4,777	4,777	4,777	57,326	59,142	62,099
Agency services Transfers and subsidies Other reviewe Gairs Total Revenue (excluding capital transfers and conf Expanditure By Type Employe enlated costs Deconnection of control	817,009	5 2	48	84	- 84	4	48	48	48	\$	84	\$	280	609	689
Agency services Transfers and subsidies Transfers and subsidies Gains Total Revenue (excluding capital transfers and conf Expanditure By Type Employe enlated costs Pervince and costs	7,009		3 2	5 2	. 2	. 60	. 60	8	200	200	20	20	896	1,065	1,171
Transfers and subsidies Other review Garis Total Revenue (excluding capital transfers and conf Expanditure By Type Employe excluding Employe excluding	600'/	1 000	0 00	9 6	1000	1000	7 000	7 000	7 000	7 009	7 009	7 000	84.105	82 631	91.702
Other revenue Gains Total Revenue (excluding capital transfere and conf Expanditure By Type Employee related costs Beautiseration of counciling		500'	Son's	Son's	Epp.'s	600'	Em."	500'	200,	100			4 670	090	8
Gairs Total Revenue (excluding capital transfere and conf Expanditure By Type Employee related costs Beautostation of consistes	131	131	134	131	131	131	131	131	131	5	5	5	O/C'I	2	5. '
Total Revenue (excluding capital transfers and conf	1	1	1	1	1	1	1	1	1	1	1	-	1 30	1 9	
Expanditure By Type Employ ee related costs Bearunastion of nouncilos	64,842	23,939	23,939	23,939	23,939	23,939	23,939	23,939	23,939	22,939	22,939	23,939	328,100	338,489	304,483
Employ ee related costs															
Sollowing to acitization	9,406	9,406	9,406	9,406	16,245	9,406	9,406	9,406	9,406	9,406	9,406	9,406	119,705	125,190	132,555
	543		543	543	543	543	543	\$43	543	£ 55	543	543	6,515	6,752	
Debt impairment	4,557	4,557	4,557	4,557	4,557	4,557	4,557	4,557	4,557	4,557	4,557	4,557	54,689	55,312	
Decreciation & asset impairment	2,091	2,091	2,091	2,091	2,091	2,091	2,091	2,091	2,091	2,091	2,091	2,091	25,096	24,739	24,693
Finance charges	194	194	4	\$	\$	194	194	194	194	草	4	\$	3,124	2,134	
Bulk purchases	6,454	6,454	6,454	6,454	6,454	6,454	6,454	6,454	6,454	6,454	6,454	5,704	76,701	81,303	
Other materials	762	762	762	762	762	762	762	762	762	762	762	762	9,141	9,577	11,680
Contracted services	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	2,078	24,931	20,311	24,932
Transfers and subsidies	45	42	45	42	45	45	42	45	42	42	42	45	200	220	009
Other ex penditure	2,231	2,231	2,231	2,231	2,231	2,231	2,231	2,231	2,231	2,231	2,231	2,231	26,772	28,022	29,900
Losses	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Total Expenditure	28,357	28,357	28,357	28,357	35,196	28,357	28,357	28,357	28,357	28,357	28,357	28,407	347,175	353,889	378,444
6 1 ( ) - ( ) - (	36 485	(4.419)	(4.419)	(4.419)	(11,258)	(4,419)	(4,419)	(4,419)	(4,419)	(4,419)	(4,419)	(4,469)	(19,009)	(15,389)	(14,852)
Transfers and subsidies - capital (monetary								i				102.	000	10 037	20.450
allocations) (National / Provincial and District)	1,734	1,734	1,73	1,734	\$ 1.	1,734	1,734	to/'-	1,734	5.	5.5	3			
Transfers and subsidies - capital (monetary alocations) (National / Provincial Departmental															
Agencies, Households, Non-profit Institutions,															
Private Enterprises, Public Corporators, Higher		ı		1	1	1	1	ı	-1	1	1	1	1	1	'
Transfers and subsidies - caoial (in-kind - all)	1	1	1	1	1	1	1	1	1	1	1	1	ı	1	
Surplus/ (Deficit) after capital transfers &	38,219	(2,684)	(2,684)	(2,684)	(8,523)	(2,684)	(2,684)	(2,684)	(2,684)	(2,684)	(2,684)	(2,734)	1,801	4,548	5,498
contributions						7	4			1			1	1	1
Taxation	ı	ı	1	ı	ı	ı	1	ı	1 1			1	ı	ı	1
Attributable to minorities	ı	1	ı	ı	1	1 1		1 1	1 1		1	1	1	1	1
Share of surplust (Deficitly of associate	1	1 3 3	1000	1 60	10000	A 08 C/	A98 C1	ASA C	C) 68.0	(2 684)	(2.884)	(2.734)	1.801	4.548	5,498

													T	-	Evnenditure
Description						Budget Ye	Budget Year 2020/21						Медіцт Іегт.	Medium Term Revenue and Expenditure Framework	CAPCILITIES
R thousand	July	August	% pt	October	Novem ber	December	January	February	March	April	Мау	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote															
Vote 1 - Municipal Manager	1	1	1	1	1	1	1	1	ı	1	1	1	1	1	1
Vote 2 - Director, Corporate Service	1,708	1,7	1,708	1,708	1,708	1,708	1,708	1,708	1,708	1,708	1,708	1,708	20,495	20,887	21,903
Vote 3 - Director, Financial Services	41,129	226	226	226	226	226	226	226	226	226	226	226	43,619	45,745	47,632
Vote 4 - Director, Infrastructure Services	15,915	15,915	15,915	15,915	15,915	15,915	15,915	15,915	15,915	15,915	15,915	15,915	190,981	196,499	209,904
Vote 5 - Director. Community Services	7,823	7,823	7,823	7,823	7,823	7,823	7,823	7,823	7,823	7,823	7,823	7,823	93,881	95,305	105,504
Total Revenue by Vote	66,576	25,673	25,673	25,673	25,673	25,673	25,673	25,673	25,673	25,673	25,673	25,673	348,976	358,437	384,942
Expenditure by Vote to be appropriated															
Vote 1 - Municipal Manager	529	9 529	529	529	904	529	529	529	529	529	529	529	6,718	7,117	7,585
Vote 2 - Director. Corporate Service	3,195	3,195	3,195	3,195	4,251	3,195	3,195	3,195	3,195	3,195	3,195	3,195	39,395	41,072	43,604
Vote 3 - Director: Financial Services	2,093	3 2,093	2,093	2,093	3,015	2,093	2,093	2,093	2,093	2,093	2,093	2,093	26,040	26,940	27,669
Vote 4 - Director, Infrastructure Services	14,366	6 14,366	14,366	14,366	16,706	14,366	14,366	14,366	14,366	14,366	14,366	14,366	174,730	181,347	197,783
Vote 5 - Director: Community Services	8,179	8,179	8,179	8,179	10,324	8,179	8,179	8,179	8,179	8,179	8,179	8,179	100,292	97,413	102,803
		1	1	1	ı	1	1	1	1	ı	1	1	1	1	1
Total Expenditure by Vote	28,361	28,361	28,361	28,361	35,200	28,361	28,361	28,361	28,361	28,361	28,361	28,361	347,175	353,889	379,444
Surplus/(Deficit) before assoc.	38,215	(2,689)	(2,689)	(2,689)	(9,528)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	1,801	4,548	5,498
Taxation	1	1	1	1	ı	1	1	1	1	1	ı	I	-	1	1
Attributable to minorities	- (	1	1	1	1	1	1	1	ı	1	ı	ı	1	ı	1
Share of surplus/ (deficit) of associate	1	1	ı	1	ı	1	1	1	ı	ı	1	ı	1	1	1
Sur plus/(Deficit)	38,215	(2,689)	(2,689)	(2,689)	(9,528)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	1,801	4,548	5,498

	t															
Description	Ref						Budget Ye	Budget Year 2020/21						5	-	
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional																
Governance and administration		43,144	2,241	2,241	2,241	2,241	2,241	2,241	2,241	2,241	2,241	2,241	2,241	67,792	70,012	73,017
Executive and council		1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,169	14,034	14,231	14,883
Finance and administration		41,974	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	53,758	55,780	58,134
Internal audit			1	1	1	1	1	1	1	I	1	1	-	1	1 9	1 6
Community and public safety		6,078	6,078	6,078	6,078	6,078	6,078	6,078	6,078	6,078	6,078	6,078	6,078	72,931	77,197	79,108
Community and social services		751	751	751	751	751	751	751	751	751	751	751	751	9,010	13,465	7,434
Sport and recreation		39	39	39	39	39	39	39	39	39	39	39	39	472	1,732	6,504
Public safety		4,906	4,906	4,906	4,906	4,906	4,906	4,906	4,906	4,906	4,906	4,906	4,906	58,871	61,747	63,906
Housing		382	382	382	382	382	382	382	382	382	382	382	382	4,578	252	1,264
Health		1	1	1	1	ı	ı	1	ı	1	1	I	1	ı	ı	1
Economic and environmental services		582	582	582	582	582	582	582	582	582	582	582	582	6,988	868	4,557
Diaming and development		160	160	160	160	160	160	160	160	160	160	160	160	1,916	848	884
Transport to contract to contr		423	423	423	423	423	423	423	423	423	423	423	423	5,072	20	3,673
Toda unisport		1	1	1	ı	I	ı	ı	ı	ı	1	1	1	1	1	1
Elivinoline del proecessi		16 772	16 777	16 777	16.772	16.772	16.772	16.772	16.772	16.772	16,772	16,772	16,772	201,265	210,330	228,260
		8 766	8 766	8.766	8.766	8.766	8.766	8,766	8,766	8,766	8,766	8,766	8,766	105,190	106,920	123,863
Water management		3.715	3.715	3,715	3,715	3,715	3,715	3,715	3,715	3,715	3,715	3,715	3,715	44,578	47,868	44,549
Waste water management		2,606	2,606	2,606	2,606	2,606	2,606	2,606	2,606	2,606	2,606	2,606	2,606	31,275	33,583	36,079
Waste management		1,685	1,685	1,685	1,685	1,685	1,685	1,685	1,685	1,685	1,685	1,685	1,685	20,222	21,959	23,769
Other		1	1	1	1	1	1	1	1	1	ı	1	1	1	1	1
Total Revenue - Functional		66,576	25,673	25,673	25,673	25,673	25,673		25,673	25,673	25,673	25,673	25,673	348,976	358,437	384,942
			36,519	36,519	36,519	36,519	36,519		36,519	36,519	36,519	36,519				
Expenditure - Functional																1
Governance and administration		5,764	5,764	5,764	5,764	7,869	5,764	5,764	5,764	5,764	5,764	5,764	5,764	71,272	71,538	75,114
Executive and council		1,639	1,639	1,639	1,639	2,023	1,639	1,639	1,639	1,639	1,639	1,639	1,639	20,057	19,613	20,729
Finance and administration		3,984	3,984	3,984	3,984	5,639	3,984	3,984	3,984	3,984	3,984	3,984	1,304	1 755	1 887	2000
Internal audit		141	141	141	141	207	141	141	141	141	141	141	1 070 1	1,730	1,007	2,023
Community and public safety		7,358	7,358	7,358	7,358	9,236	7,358	7,358	7,358	7,358	7,358	7,338	1,538	90,172	30,407	140,04
Community and social services		747	747	747	747	1,203	747	747	747	747	/4/	/4/	/4/	9,416	10,820	1,494
Sport and recreation		883	883	883	883	1,338	883	883	883	883	883	883	883	11,048	11,091	12,1/3
Public safety		5,204	5,204	5,204	5,204	6,076	5,204	5,204	5,204	5,204	5,204	5,204	5,204	03,321	05,042	00,100
Housing		524	524	524	524	619	524	524	524	524	524	975	47c	6,500	\$C. '2	12,0
Health			1	1	1	1	1	1	1	1	1 3	1 0	1 3	273.00	1 20	700 00
Economic and environmental services		2,464	2,464	2,464	2,464	3,471	2,464	2,464	2,464	2,464	7,464	2,464	2,464	30,376	21,120	120,00
Planning and development		611	611	611	611	851	611	611	611	611	611	611	611	7,574	9/6'/	8,404
Road transport		1,853	1,853	1,853	1,853	2,620	1,853	1,853	1,853	1,853	1,853	1,853	1,853	23,001	23,144	24,923
Environmental protection			1	1	1	ı	1	I	1	I.	I	I	1	1	1	1 0
Trading services		12,776	12,776	12,776	12,776	12,776	12,776	12,776	12,776	12,776	12,776	12,776	14,625	155,155	160,824	175,956
Energy sources		7,819		7,819		7,819	7,819	7,819	7,819	7,819	7,819	7,819	8,255	94,264	99,514	109,708
Water management		2,740	2,740	2,740	2,740	2,740	2,740	2,740	2,740	2,740	2,740	2,740	3,287	33,431	34,149	36,537
Waste water management		1,033	1,033	1,033	1,033	1,033	1,033	1,033	1,033	1,033	1,033	1,033	1,326	12,687	12,495	13,795
Waste management		1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,757	14,773	14,665	15,916
Other			1	1	1	ı	ı	1	1	1	1	1	1	1	1	1
Total Expenditure - Functional		28,361	28,361	28,361	28,361	33,351	28,361	28,361	28,361	28,361	28,361	28,361	30,210	347,175	353,889	379,444
Surplus/(Deficit) before assoc.		38,215	(2,689)	(2,689)	(2,689)	(7,679)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(2,689)	(4,538)	1,801	4,548	5,498
Share of surplus/ (deficit) of associate		1	1	1	1	1	1	1	1	1	1	1	ı	ı	1	
	-			1000	(000 0)				1000	(00000)	100000		1001	7007	0727	5 498

			VC053 Bear	WC053 Beaufort West -	Supporting	g Table SA:	28 Budgete	ed monthly	capital expo	Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)	inicipal vot	(e)				
Description	Ref						Budget Year 2020/21	ar 2020/21						Medium Term	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated	-															
Vote 1 - Municipal Manager		ı	1	1	ľ	1	1	1	1	ı	1	1	1	1	1	1
Vote 2 - Director: Corporate Service		54	54	54	54	54	54	54	54	54	54	54	54	099	700	350
Vote 3 - Director: Financial Services		1	1	1	1	1	1	1	1	1	Î	1	ı	ı	1	ı
Vote 4 - Director: Infrastructure Services		603	603	603	603	603	603	603	603	603	603	603	603	7,235	6,539	1,758
Vote 5 - Director: Community Services		99	65	65	99	65	99	65	65	65	65	65	65	111	3,343	1
													ı	ı	1	1
Capital multi-year expenditure sub-total	2	722	722	722	722	722	722	722	722	722	722	722	722	8,661	10,582	2,108
Single-year expenditure to be appropriated																
Vote 1 - Municipal Manager		ı	1	1	1	ı	1	1	1	ı	1	1	Ē	1	1	1
Vote 2 - Director: Corporate Service		27	27	27	27	27	27	27	27	27	27	27	27	322	ı	1
Vote 3 - Director: Financial Services		ı	ı	1	1	1	1	ı	ľ	ı	1	1	1	1	1	1
Vote 4 - Director: Infrastructure Services		1,176	1,176	1,176	9,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	22,114	10,483	13,832
Vote 5 - Director: Community Services		1	ı	1	4,800	ı	ı	1	1	ı	1	ı	1	4,800	935	5,841
													1	1	1	1
Capital single-year expenditure sub-total	2	1,203	1,203	1,203	14,003	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	27,236	11,418	19,673
Total Capital Expenditure	2	1,925	1,925	1,925	14,725	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	35,897	22,000	21,781

	-													Medium Term Revenue and Expenditure	n Revenue and	Expenditure
Description	Ref						Budget Year 2020/21	ar 2020/21							Framework	
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional	-															
Governance and administration		81	81	81	8,081	81	81	84	81	81	8	84	81	8,972	700	350
Executive and council		10	10	10	10	10	10	10	10	10	9	9	10	120	1	1
Finance and administration		77	77	77	8,071	71	71	77	71	71	7	77	71	8,852	700	350
Internal audit		1	1	1	I	ı	1	1	1	ı	1	1	Ī	1	1	ı
Community and public safety		260	260	260	260	260	260	260	260	260	260	260	260	3,118	8,682	6,822
Community and social services		195	195	195	195	195	195	195	195	195	195	195	195	2,341	4,404	982
Sport and recreation		65	65	99	99	65	65	65	65	65	99	65	65	777	3,343	5,841
Public safety		ı	1	1	1	ı	1	1	1	1	1	1	I	1	935	1
Housing		ı	I.	1	1	ı	1	1	1	1	1	1	1	I	1	1
Health		ı	1	1	I	I	1	1	1	ı	1	1	1	1	1	1
Economic and environmental services		153	153	153	153	153	153	153	153	153	153	153	153	1,831	5,102	7,961
Planning and development		I	1	1	1	I	1	1	1	1	1	1	1	1	î	1
Road transport		153	153	153	153	153	153	153	153	153	153	153	153	1,831	5,102	7,961
Environmental protection		1	1	1	1	1	1	1	1	ı	1	ı	1	1	1	1
Trading services		1,431	1,431	1,431	6,231	1,431	1,431	1,431	1,431	1,431	1,431	1,431	1,431	21,976	7,516	6,648
Energy sources		610	610	610	610	610	610	610	610	610	610	610	610	7,320	2,000	5,871
Water management		821	821	821	821	821	821	821	821	821	821	821	821	9,856	1,158	1
Waste water management		1	1	1	1	1	1	1	ı	ı	1	1	1	1	1,358	777
Waste management		1	1	Ĺ	4,800	ı	1	1	1	ı	1	1	1	4,800	1	I
Other		1	1	1	ı	1	I	1	ı	1	1	1	1	1	-	1
Total Capital Expenditure - Functional	2	1,925	1,925	1,925	14,725	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	35,897	22,000	21,781
Funded by:																
National Government		1,634	1,634	1,634	1,634	1,634	1,634	1,634	1,634	1,634	1,634	1,634	1,634	19,611	19,002	20,450
Provincial Government		100	100	100	100	100	100	100	100	100	100	100	100	1,200	935	1
District Municipality													1	1	1	
Transfers and subsidies - capital (monetary																
allocations) (National / Provincial Departmental																**********
Agencies, househous, non-pront instructions, Private Enterprises. Public Corporations.																***********
Higher Educational Institutions)		1	I	ı	1	ı	I,	ı	ı	ı	ı	ı	1	-	-	1
Transfers recognised - capital		1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	20,811	19,937	20,450
Rorrowing		1	1	1	12,800	1	1	1	1	1	1	1	1	12,800	1	1
Internally generated funds		191	191	191	191	191	191	191	191	191	191	191	191	2,286		1,332

														7	The same of the same of
MONTHLY CASH FLOWS						Budget Year 2020/21	r 2020/21						_ 1	Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
													-		
Cash Receipts by source	3.068	3.068	3.068	3.068	3.068	3.068	3.068	3.068	3,068	3,068	3,068	3,068	36,813	38,653	40,586
Convice character alecticity revenue	6 751	6.751	6.751	6.751	6,751	6,751	6,751	6,751	6,751	6,751	6,751	6,751	81,009	85,059	91,864
Grand State County Coun	1 697	1 697	1 697	1.697	1.697	1.697	1,697	1,697	1,697	1,697	1,697	1,697	20,368	21,794	23,320
Cervice charace - centration revenue	1.357	1.357	1,357	1,357	1,357	1,357	1,357	1,357	1,357	1,357	1,357	1,357	16,279	18,386	18,637
Service charges - refuse revenue	706	706	706	706	706	706	706	200	200	200	902	706	8,470	9,746	10,064
														0.000	
Rental of facilities and equipment	113	113	113	113	113	113	113	113	113	113	113	113	1,358	1,426	1,497
Interest earned - ex ternal investments	1	1	289	1	1	289	ı	ı	289	1	1	289	1,155	1,271	1,398
Interest earned - outstanding debtors	400	400	400	400	400	400	400	400	400	400	400	400	4,798	5,086	5,391
Div idends receiv ed	1	1	1	1	1	1	1	1	I	1	ı	1	ı	L	1
Fines, penalties and forfeits	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	2,250	16,003	16,503	17,004
Licences and permits	48	48	48	48	48	48	48	48	48	48	48	48	580	609	639
Agency services	81	81	81	81	81	18	81	81	81	81	81	81	896	1,065	1,171
Transfers and Subsidies - Operational	7,009	600'2	7,009	7,009	7,009	7,009	600'2	7,009	7,009	7,009	2,009	600'2	84,105	82,631	91,702
Other revenue	131	131	131	131	131	131	131	131	131	131	131	131	1,570	959	1,000
Cash Receipts by Source	22,610	22,610	22,899	22,610	22,610	22,899	22,610	22,610	22,899	22,610	22,610	23,899	273,476	283,187	304,273
Other Cash Flowe by Source															
Transfers and subsidies - capital (monetary allocations) (National															
/ Provincial and District)	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	1,734	20,811	19,937	20,450
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit															
Institutions, Priv ata Enterprises, Public Corporatons, Higher												900			1
Educational Institutions)	1	ı	1	1	1	I	1	1	1	1	I	1 1	l	ı	
Proceeds on Disposal of Fixed and Intangible Assets										ı	1	1	1	ı	1
Short term loans	1	ı	1	1 000	1	1	1 1	1 1		1 1	1 1	1	12.800	1	1
Borrowing long term/relinancing	ı	1	1	2,000						ı	1	1	ı	1	1
Increase (decrease) in consumer deposits	1	I	1	ı	1	ı	ı	ı							
Decrease (increase) in non-current receiv ables	1	1	1	1	1	I	I	1	1.	1	I	1	1	1	1
Decrease (increase) in non-current investments	1	1	1	1	ı	ı	1	ı	ı	1	1	1	1	1	1
Total Cash Receipts by Source	24,344	24,344	24,633	37,144	24,344	24,633	24,344	24,344	24,633	24,344	24,344	25,633	307,087	303,124	324,722
Cash Payments by Type						007.0	000	907.0	904.0	9070	907.0	9 408	119 705	125 190	132 555
Employ ee related costs	9,406	9,406	9,406	9,406	16,245	9,406	9,406	9,400	9,406	9,406	9,400	0,400	2,00	6 752	666
Remuneration of councillors	543	543	543	543	543	543	040	040	240	2000	Cac Cac	280	2,000	2 134	1 739
Finance charges	260	260	260	260	260	260	200	2007	2007	5 683	5 683	5 683	68.201	72.293	78,076
Bulk purchases - Electricity	5,683	5,683	3,083	9,000		2,003	200,0	802,0	2000	200,00	708	708	8.500	9.010	9,551
Bulk purchases - Water & Sew er	708	708	80/	80/	76.2	762	762	762	762	762	762	762	9.141	9.577	11,680
Other materials	762		79/	707	c	2070	207	207	2012	20.0	2 078	2.078	24.931	20,311	24,932
Contracted services	2,078	2,078	2,078	2,078		8,0,0	0,0,4	201	o i	) I	ì	1	1	1	1
Transfers and grants - other municipalities	1	1 1	1 125	1 1	1 1	125	1	1	125	1	1	125	200	550	9009
ransiers and grants - orier	2 234	2 234	2 231	2 231	2 231	2.231	2.231	2.231	2,231	2,231	2,231	2,231	26,772	28,022	29,900
Other ex pendiure	21 671	21.671	21.796	21.671		21,796	21,671	21,671	21,796	21,671	21,671	21,796	267,389	273,837	296,031
Cash rayments by type															
Other Cash Flows/Payments by Type						100 4	4 005	1 005	4004	1 005	1 025	1 925	35 897	22 000	21.781
Capital assets	1,925	1,925	1,925	14,725	1,925	1,925	1,923	628,1	1,923	1,525	1,520	707.	7 087	5 527	5 155
Repay ment of borrowing	1	I	1,063	1	1	1,063		1 1	200,1	1 1		10.7.	1	1	1
Other Cash Flows/Payments	23 506	23 596	24 784	36.396	30.435	24.784	23,596	23,596	24,784	23,596	23,596	25,515	308,269	301,365	322,967
Total Cash Payments by Type	060,02	Ļ		00000											
NET INCREASE/(DECREASE) IN CASH HELD	749	749	(151)	749	(6,090)	(151)	749	749	(151)	749	749	118	(1,183)	1,759	1,755
Cash/cash equivalents at the month/y ear begin:	1,641	2,390	3,139	2,988	3,737	(2,353)	(2,504)	(1,755)	(1,007)	(1,157)	(408)	340	1,641	458	2,218
	000			757 6				17 007)	(1 157)	(40R)	340	458	450	0 240	2 073

# 2.9 Capital expenditure details

WC053 Bea	ufort	West - Sup	porting Table	e SA34a Cap	ital expendit	ure on new a	ssets by ass	et olass 2020/21 M	edium Term R	evenue &
Description R thousand	Ref 1	Audited	Audited	2018/19 Audited Outcome	Original	Adjusted	Full Year	Budget Year	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Ci	000/8	Outcome ub-class	Outcome	Outcome	Budget	Budget	Forecast	2020/21	+1 2021/22	+2 2022/23
Roads infrastructure		42,363 5,224	66,648 16,284	25,041 8,840	17,472	22,472	22,472	920	1,400	4,004
Reads Road Structures		5,224	10,204	8,840	Ξ.	= =	= 1	=	_	Ξ
Road Fumiture  Road Fumiture  Capital Sparos		=	=	Ξ	=	=	=	=	=	Ξ
Storm water Infrastructure  Drainage Collection		_	=	=	1,539	1,539	1,539		1,400	4,094
Storm water Conveyance Attenuation		Ξ	=	=	1.539	1,539	1,536	=	1,400	4.094
Electrical Infrastructure Power Plants		5,100 5,100	5,739 5,739	12,052 12,052	15,400	15,400	15,400	920	=	=
HV Substations HV Switching Station		=	=	=	2,800	12,743	12,743	Ξ	Ξ	=
HV Transmission Conductors MV Substations		=	=	=	7,886	=	=	=	Ξ.	=
MV Switching Stations MV Networks		=	=	=	=	=	=	920	=	=
LV Networks Capital Spares		=	=	= =	4.714	2,657	2,657	=	Ξ	_
Water Supply Infrastructure  Dems and Weirs	-	=	95,697	4,149	_	5,000	5,000		=	
Boreholes Reservoirs		=	=	Ξ	Ξ	Ξ	Ξ	=	Ξ	=
Pump Stations Water Treatment Works		=	=	=	_	Ξ	=	=	=	=
Bulk Mains Distribution		=	95,637	4,140	Ξ	5,000	5,000	= =	=	=
Distribution Points PRV Stations	-	=	Ξ	=	=	Ξ	Ξ	_	Ξ	=
Capital Spares Banitation Infrastructure		32,039	0,907	_	=	= =	=	=	=	=
Pump Station Reticulation		32,039	8,987	Ξ	=	=	Ξ	=	=	Ξ
Waste Water Treatment Works Outfall Sewers		=	=	Ξ	_	_	-	=	=	Ξ
Tollet Facilities Capital Spares		=	=	=	=	=	=	=	Ξ	Ξ
Solid Waste Infrastructure  Landfill Sites		_	_	=	500	503 -	500 -	=	_	=
Waste Transfer Stations Waste Processing Facilities		=	Ξ	=	533 -	533 -	533 -	=	=	Ē
Weste Drop-off Points Weste Separation Facilities		Ξ	Ξ	Ξ	=	=	=	Ξ	=	=
Electricity Generation Facilities Capital Spares		Ξ	=	=	Ξ	Ξ	=	Ξ	=	Ξ
Rail Infrastructure Rail Lines		=	=	=	=	=		=	=	=
Rall Structures Rall Furniture		Ξ	Ξ	Ē	=	=	=	=	=	_
Drainage Collection Storm water Conveyance		Ξ	=	=	=	=	Ξ	=	Ξ	=
Attenuation MV Substations		Ξ	=	=	=	=	Ξ	- E	=	=
LV Networks Capital Spares			=	=	_	=	Ξ.		=	=
Coastal Infrastructure Sand Pumps		· Ξ	=	_	=	=	= 3	=	=	=
Plera Revetments		Ξ	= =	= =	=	=	=	-	Ξ	_
Promonades Capital Sparos		-		= =	=	=	=		_	Ξ
Information and Communication Infrastructure  Data Centres		=	=	=	=	-	=	= =	-	=
Core Layers Distribution Layers		-	=	=	=	=	=	Ξ	=	= 1
Capital Spares		-	-		_	_	_			
Community Assets Community Facilities		= =	10,364	1,807	= =	=	=		=	=
Halla Gentres		Ξ	=	=	=	=	-	30	_	=
Creches Clinics/Care Centres		Ξ	=	=	=	=		=	= =	=
Fire/Ambulance Stations Testing Stations		=	Ξ	=	Ξ.	-	=	-	=	-
Museums Galleries		Ξ	=	=	=	=	=	=	Ξ	=
Theatres Libraries		=	Ξ	=	=	=	=		=	Ε.
Cemeterles/Crematoria Police		=	=	=	Ē	=	-	=		=
Parks Public Open Space		Ξ	Ξ	-	=	=	=	=	=	=
Nature Reserves Public Ablution Facilities		Ξ	=	=	Ξ	=	=	=	=	_
Markets Stalls		Ē	-	-	=		_	_	Ξ	=
Abattoirs Airports		= 1	=	_	-	=	-	=	=	=
Texi Ranks/Bus Terminals Capital Spares Sport and Recreation Facilities		Ξ	10,354	1,807	_	=	=	_		=
Indoor Facilities Outdoor Facilities		<u> </u>	10,354	1,807			=	=	=	=
Capital Spares		Ξ.	- 10.354	1.007		_	-	-	-	-
Heritage assets Monuments		= =	_	_	_		_	=	_	=
Historic Buildings Works of Art		= =	=	=	=	=	=	=	Ξ	=
Conservation Areas Other Heritage	-	=	_	=	=	=	=	=	=	=
	-		_					<u>_</u>		
Investment properties Revenue Generating Improved Property	-	=	=	_	_	=	=	=	=	=
Unimproved Property		=	=	_	=	=	=	_	=	=
Non-revenue Generating Improved Property Unimproved Property	-	<u> </u>	_	_	=	=	Ξ	Ξ	Ξ	Ξ
	1	1,962	840	<u>_</u>			_	8,000		
Other assets Operational Buildings Municipal Offices	-	1,052 1,952	840 830	=	=	=	=	8,000 8,000		=
Pay/Enquiry Points Building Plan Offices	-	=	_		=	_	Ξ	=	=	=
Workshops Yards	-	=	=	=	=	=	=	=	=	=
Stores Laboratories		=		2	Ξ	=	_	=	=	=
Training Centres Manufacturing Plant		Ξ	=	_	=	=	_	=	=	=
Depots Capital Spares	-	_	-,		=	=	=	=	Ξ	_
Housing		=	=		=	=	=	=	=	_
Staff Housing Social Housing Capital Sparea	1	=	=	=	Ξ	=	=	=	=	=
					_	_	-			-
Biological or Cultivated Assets Biological or Cultivated Assets	-	-	-	-	-	_	_	_	-	_
Intengible Assets Servitudes		231 231	12 12	13		=	=	=	=	=
Licences and Rights  Water Rights		=	=		=	=	=	=	=	=
Effluent Licenses Solid Waste Licenses		=	=		=	=	=	=	=	_
Computer Software and Applications Load Settlement Software Applications	-	=	=	=	=	=	=	=	=	=
Unspecified		-	-		-		_	_	-	_
Computer Equipment Computer Equipment		=	308	303	138	138	138	852 852	700	350
Furniture and Office Equipment		260	220	120	435	400	400	120	-	_
Furniture and Office Equipment		260	220	120	435	400	400	120	-	_
Machinery and Equipment Machinery and Equipment		68	144	67	550 550		550 550	800 800	=	=
Transport Assets		0,400	1,107	430	_	l	_	4,800	935	-
Transport Assets		8,488	1,107	439		_	_	4,800	935	
Land Land		= ===	=	1,215 1,215	=	=	=		=	=
	-	_	-	-		_	_			-
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals									_	

	1 - 1	Audited	Audited	Audited Outcome	Original	Adjusted Budget	Full Year	Budget Year	Budget Year	Bud
R thousand Capitel expenditure on renewal of existing ass	1 ote by	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2020/21	+1 2021/22	+2 :
Infrastructure								11,456	1,158	
Roads Infrastructure Roads		_	=	_		=	=	_	= -	
Road Structures Road Furniture		Ξ.	=	=		_	=	=	=	
Capital Spares Storm water Infrestructure		-	=	=	=	Ξ	_	= =	=	
Drainage Collection Storm water Conveyance		1	Ξ	-		_	=	=	=	
Altenuation Electrical Infrastructure		=	= =		Ξ	=	=	2,800	=	
Power Plants HV Substations		=	=	=	Ξ	=	=	Ξ.	=	
HV Switching Station HV Transmission Conductors MV Substations		3	=	=	=		_	2,800	=	
MV Substations MV Switching Stations MV Networks		Ξ	Ξ.	=	=	=	_	=	=	
MV Natworks LV Networks Capital Spares		=	-	=	_	_	_	=	=	
Water Supply Infrestructure  Dams and Weirs		=	=	_	=		_	8,656	1,158	
Boreholes Reservoirs		=	Ξ	=	=	_	=	8,656	1,150	
Pump Stations Water Treatment Works	-	=	=	=	=	Ξ	=	=	_	
Bulk Mains Distribution		=	Ξ	Ξ	3	=	_	=	=	
Distribution Points PRV Stations		=	_	_	Ξ	_		_	_	
Capital Spares Senitation Infrastructure		=	_	=	=	_	=	_	=	
Pump Station Reliculation		-	=	Ξ	=	=	-	=	-	
Waste Water Treatment Works Outfall Sewers		=	=	_	=	=		=	_	
Toilet Facilities Capital Spares		=	=	_	=	_	=	=	_	
Solid Waste Infrastructure  Landfill Sites		_	=	=	=	=	_	=	_	
Waste Transfer Stations Waste Processing Facilities	-	3	=	=	=	=	_	=		
Waste Drop-off Points Waste Separation Facilities		=	=	_	=	=		=	_	
Electricity Generation Facilities Capital Spares		-	=	=	Ξ	_	=	=	_	
Rail Infrastructure Rail Lines		=	-	-	-	_	_	=	-	
Rall Structures Rall Furniture		Ξ	_	_	=	_	=	=	-	
Drainage Collection Storm water Conveyance		_	=	=	=	=	=	3		
Attenuation MV Substations		=	_	_	_	=	=	=		
LV Networks Capital Spares			Ξ	=	Ξ	=	=	=	-	
Coastal Infrastructure Sand Pumps		=	_	=	=	_		= =		
Plors Revolments Promenades		=	=	=	=	_		_	_	
Promenades Capital Spares Information and Communication Infrastructure		=	-	-	-	_	_	_	=	
Data Centres		=	_	_	=	_	_	_	=	
Core Layers  Distribution Layers  Capital Spares		=	_	_	=		_	=	=	
Community Assets		_			<u> </u>	_	ļ	_	_	
Community Facilities		_	_	=	= =	_	=		_	
Gentres Crèches		=	=	=	=	_	=	=	=	
Clinics/Care Centres Fire/Ambulance Stations		=	=	_	=	_			=	
Testing Stations Museums		=	=	=	=	_	=	=	-	
Galleries Theatres		=	_	=	=	_	=	=	=	
Libraries Cemeteries/Crematoria		=		=	=	=	_	=	=	
Police Parks		=	=	_	_	=		_	_	
Public Open Space Nature Reserves		=	_	_	=		=	5	=	
Public Ablution Facilities Markets		_	=	=	=	=	-	=	=	
Stalls Abattoirs		Ξ	_	=	Ξ		=	=	=	
Airports Taxi Ranks/Bus Terminals		=	=	=	=	-		= =	-	
Capital Spares Sport and Regreation Facilities	1	=	=	_	=	=	=	=	Ē	
Indoor Facilities Outdoor Facilities		-	-	=	=	=	=	3	=	
Capital Spares			_						_	
Heritage assets  Monumenta		_	=	_		=	_	1		
Historic Buildings Works of Art		=	=	_	=	-	=	_ E	=	
Conservation Areas Other Heritage	-	1	-	_	2	-	-	_	-	
Investment properties			=======================================	-	=	-	<del>                                     </del>		=	
Revenue Generating Improved Property Unimproved Property	-	=	=	-	3	1	1 =	1	Ξ	
Unimproved Property Non-revenue Generating Improved Property		-	=	=	=	=	-	_	=	
Unimproved Property	-	-	-	-	_	-	-	-	-	
Other assets Operational Buildings			=	-	=	-	-		_ =	-
Municipal Offices Pay/Enquiry Points		=	_	_	_	=	=	=	_	
Building Plan Offices Workshops		=	1 2	_	=	_	=	_	_	
Yards Stores		=	=	_	=	=		=	=	
Laboratories Training Centres		=	=	_	=	_	=	=	_	
Manufacturing Plant Depots		=	=		=	_	=	=	=	
Capital Spares Housing		=	=	=	=	=	=	=	=	
Staff Housing Social Housing		=	-	-	-	_	=	-	-	
Capital Spares		-	-	-	_				_	
Biological or Cultivated Assets Biological or Cultivated Assets		_		=	=	_		=	=	
Intangible Assets		-	_	-	-	-	=	=	=	
Servitudes Licences and Rights	-	_	=	=	=	_	=	=	-	
Water Rights Effluent Licenses	1	=	=	=	=	=	=	=	=	
Solid Waste Licenses Computer Software and Applications	1	=	=	I =	=	=	=	=	=	
Load Settlement Software Applications Unspecified		=	=	=		_	=	_	_	
Computer Equipment	1		_		-		=	_	=	
Computer Equipment		_	-					_		
Furniture and Office Equipment Furniture and Office Equipment	1	=	_	_	_	=	_	_	-	
Machinery and Equipment	-			_		=	_		=	
Machinery and Equipment		_								
Transport Assets Transport Assets		_	-	-	_	-	-	-	-	
Land Land	-		=			_			=	
							ļ — <u> </u>			-
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals			_	=	_	-	-	-	-	
					-1			11,45	6 1,15	

WC053 Beaufort West - S	upp	orting Table	SA34e Capit	al expenditu	re on the up	grading of e	xisting asset	s by asset c	laes edium Term E	tevenue &
Description R thousand	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Expe Budget Year 2020/21	Budget Year +1 2021/22	Budget Yea +2 2022/23
Capital expenditure on upgrading of existing assets		Outcome sset Class/Sub	Outcom e	Outcome	Budget	Budget	Forecast	2020/21	41 2021/22	
Infrastructure Roads Infrastructure		-	-	-	7,582 3,692	9,582 3,692	9,582 3,692	6,031 1,831	10,080 3,702	10,515
Roads Road Structures		=	=	=	3,692	3,692	3,692	1,831	3,702	3,867
Road Furniture Capital Spares Storm water Infrastructure		_	=	_	- 556	556	556			_
Drainage Collection Storm water Conveyance		1	=	_	- 556	- 556	- 556	-	=	_
Attenuation Electrical Infrastructure		=	=	=	= =			3,600	5,000	5,87
Power Plants HV Substations HV Switching Station		=	_	=	=	=	-	=	=	_
HV Transmission Conductors MV Substations		=			_	Ξ		3,600	5,000	5,87
MV Switching Stations MV Networks		_			=	Ξ	=	=	=	=
LV Networks Capital Spares Water Supply Infrastructure			_	_	2,482	4,402	4,402	600	=	=
Dams and Woirs Boreholes		=	_	_	2,482	2,482	2,402	- 600		=
Reservoirs Pump Stations		=	_	_	_	=	=	=	=	=
Water Treatment Works Bulk Mains		=	-	=	=	=	=	=	=	=
Distribution Distribution Points PRV Stations		=	=	=	=	2,000	2,000	=	Ξ	=
Capital Spares Sanitation Infrastructure		-	_	_	740	740	740	=	1,358	77
Pump Station Reticulation			_	Ξ	Ξ	740	740	=	1,358	- 77
Waste Water Treatment Works Outfall Sowers		_	=	=	740	-	-	=		
Tollet Facilities Capital Spares Solid Weste Infestructure		=	_	_	_	-	-	_	=	-
Landfill Sites  Waste Transfer Stations		_	_	_	-	_	_	=	_	=
Waste Processing Facilities Waste Drop-off Points		_		_	=	=	=	=	=	=
Waste Separation Facilities Electricity Generation Facilities Capital Spares			=	=	=	Ξ	=	=		_
Rail Infrastructure Rail Lines		-	=	_	-	_	_		_	_
Rall Structures Rall Furniture		_	=	Ξ	=	_	=	=	=	=
Drainage Collection Storm water Conveyance Attenuation			=	=	Ξ	=	=	=	=	
MV Substations LV Networks		_	_	-	=	_	=	=	=	_
Capital Spares Coastal Infrastructuro				_	=	_	=		-	_
Sand Pumps Plars		_	=	-	=	_	_	=-	=	=
Revetments Promonades Capital Spares		Ξ	=	_	=	=	=	=	=	_
Information and Communication Infrastructure  Data Centres		=	=	_	112 52	112 52	112 52		-	_
Core Layers Distribution Layers		=	=	_	- eo	- 60	- 60	=	=	_
Capital Spares		-		-	5,782	4,994	4,994	3,118	7,747	0,82
Community Assets Community Facilities Halls		-	=		1,740	940	940	2,341	4,404	98
Centres Crèches		_	_	_	=	=	=	= =		_
Clinics/Care Centres Fire/Ambulance Stations		-	=	-	=	=	=	=	=	_
Testing Stations Museums Galleries		=			=	=	=	=	=	-
Theatres Libraries		=	-	_	800	=			=	_
Cemeteries/Crematoria Police		=	_	=	940	940	940	2,341	4,404	98
Parks Public Open Space Nature Reserves		-		_	Ξ.	=	=	=	=	-
Public Ablution Facilities  Markets		_	_	=	=	=	_	=	_	
Stalls Abattoirs		_	_	=	=	=	Ξ	=	=	
Airports Taxi Ranks/Bus Torminals		_	-	=	3	=		=	=	_
Capital Spares Sport and Recreation Facilities Indoor Facilities		-	_	_	4,042	4,054	4,054	777	3,343	-
Outdoor Facilities Capital Spares		_		_	4,042	4,054	4,064	777	3,343	5,04
Heritage assets		-	_			=	-	=	=	
Monuments Historic Buildings Works of Art		=	=	=	=	=	_	-	=	-
Conservation Areas Other Heritage	-	=	=	Ξ	=					
Investment properties			_	_			_		_	
Revenue Generating Improved Property Unimproved Property		-		=	=	=	=	=	1 = 5	
Unimproved Property  Improved Property		-	_	• -	-	_	_	=	_	
Unimproved Property		-	-	_	_	-	-	-	-	-
Other assets Operational Buildings		=	=	=		=	=		=	
Municipal Offices Pay/Enquiry Points Building Plan Offices			=	=	=	_	=	=	=	
Building Plan Offices Workshops Yards		_	_	=		_	=	=	=	
Stores Laboratories		_		_	=	=	=	=	=	
Training Gentres Manufacturing Plant			_		=	=	=	=	=	
Depots Capital Spares Housing	1	-	=	=	=	_	=	-	=	
Staff Housing Social Housing		=	_	_	_	_	_	- 0	=	
Capital Spares		_	-	_	_	=	_	_	-	
Biological or Cultivated Assets Biological or Cultivated Assets	-		=	_	-	_	=	=	_	
Intangible Assets Sorvitudes		=	=	=	=	=	=	=	-	
Licences and Rights  Water Rights		_	_	-	_	=	=	=	=	
Effluent Licenses Solid Waste Licenses		=		-	=	=	=	Ē	=	
Computer Software and Applications Load Settlement Software Applications Unspecified	-	=			=	=	=	=	=	
Unspecified  Computer Equipment				_			-	_	_	-
Computer Equipment		-	-	-	-	-	-	-		
Furniture and Office Equipment Furniture and Office Equipment		=	=	=	=	=	= =	=	Ξ	
Machinery and Equipment  Machinery and Equipment	-	-	_		=	=	=	_	=	
Machinery and Equipment  Transport Assets			_						_	
Transport Assets	F	-	-	-	-	-	-	-	-	
Land Land		=	-		=			=	2	
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals	1			=		=	=		-	
	-1-			-	_		1			

#### 2.10 Legislation compliance status

Compliance with the MFMA requirements has been substantially adhered to through the following activities:

#### **Budget and Treasury Office**

This office has been established in accordance with the MFMA.

#### Budgeting

The annual budget is prepared in accordance with the MFMA and National Treasury regulations and requirements.

#### Financial reporting

Compliance with regards to monthly, quarterly and annual reporting to the Executive Mayor, Mayoral Committee, Council, Provincial Government and National Treasury.

#### Annual Financial Statements

The financial statements are prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance.

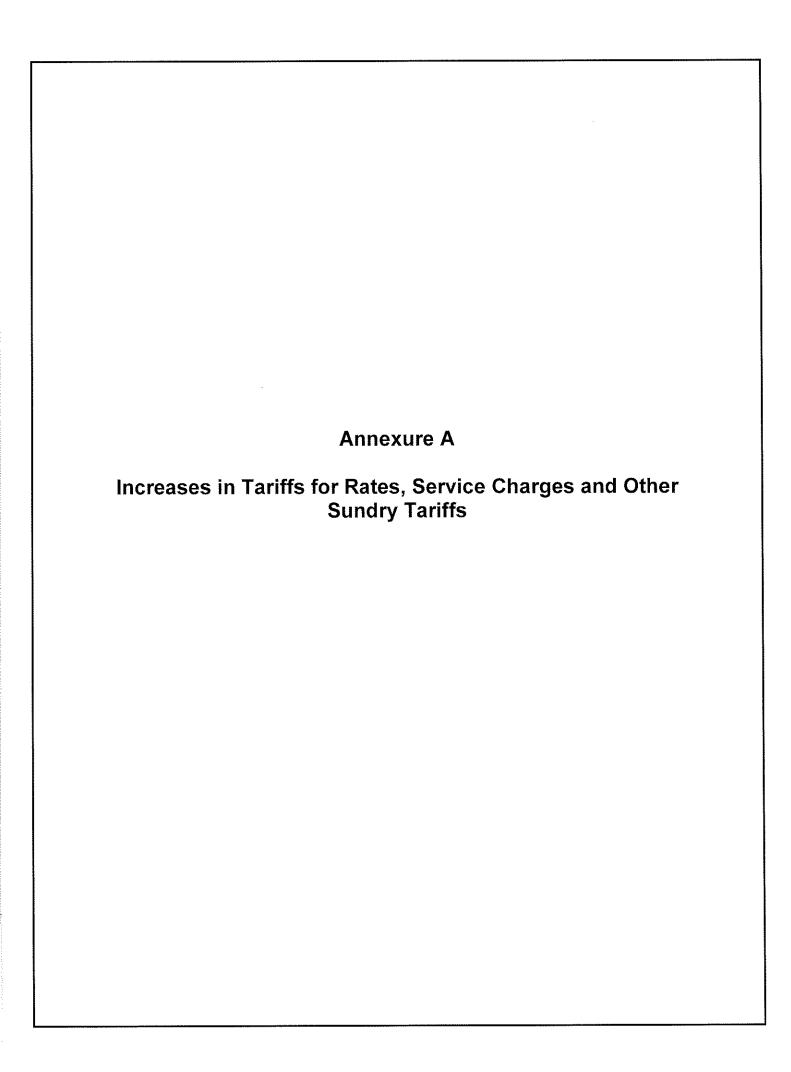
#### Annual report

The annual report is prepared in accordance with the MFMA and National Treasury requirements.

#### 2.11 Municipal manager's quality certificate

I <u>Kosie Haarhoff</u>, municipal manager of Beaufort West Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name	K.J. Maarhoff
Municipal Manager	of: Beaufort West Municipality (WC053)
Signature	KHaarloff
Date	28-02-3030



# Annexure A – Increases in Tariffs for Rates, Service Charges and Other Sundry Tariffs

#### 1. Tariffs for Rates with effect from 1 July 2020:

1.1 the tariffs for property rates – 5% increase;

#### Beaufort West, Merweville, Nelspoort and Murraysburg

Agricultural R0.003780 minus 65% Additional Discount

Business R0.026775 Industrial R0.026775

National Monuments R0.026775 minus 10% Additional Discount

Public Service Infrastructure R0.001890
Residential R0.019110
State Owned R0.026775

Rebates in respect of residential properties will be granted in accordance with the municipality's rates policy.

Having taken into account the limited rate funded services supplied to agricultural properties in general, the contribution of agriculture to the local economy, the extent to which agriculture assists in meeting the service delivery and development obligations of the municipality and the contribution of agriculture to the social and economic welfare of farm workers, the municipality grant rebates to the effect that the netto rate payable on agricultural properties will amount to R0.001323.

A rates rebate shall be granted to owners of properties who meet the following criteria:

- · The property must be occupied by the owner;
- The rebate will be available to one property only in cases where more than one property is owned by the applicants;
- The owner must be older than 60 years;
- The rebate shall be granted on properties where the municipal valuation is less than R750,000.

The rebate referred to in the previous paragraph shall be dependent on the monthly household income as follows:

Less than R 1,880 per month - 30% R 1,881 to R 2,200 - 20% R 2,201 to R 7,500 - 10%

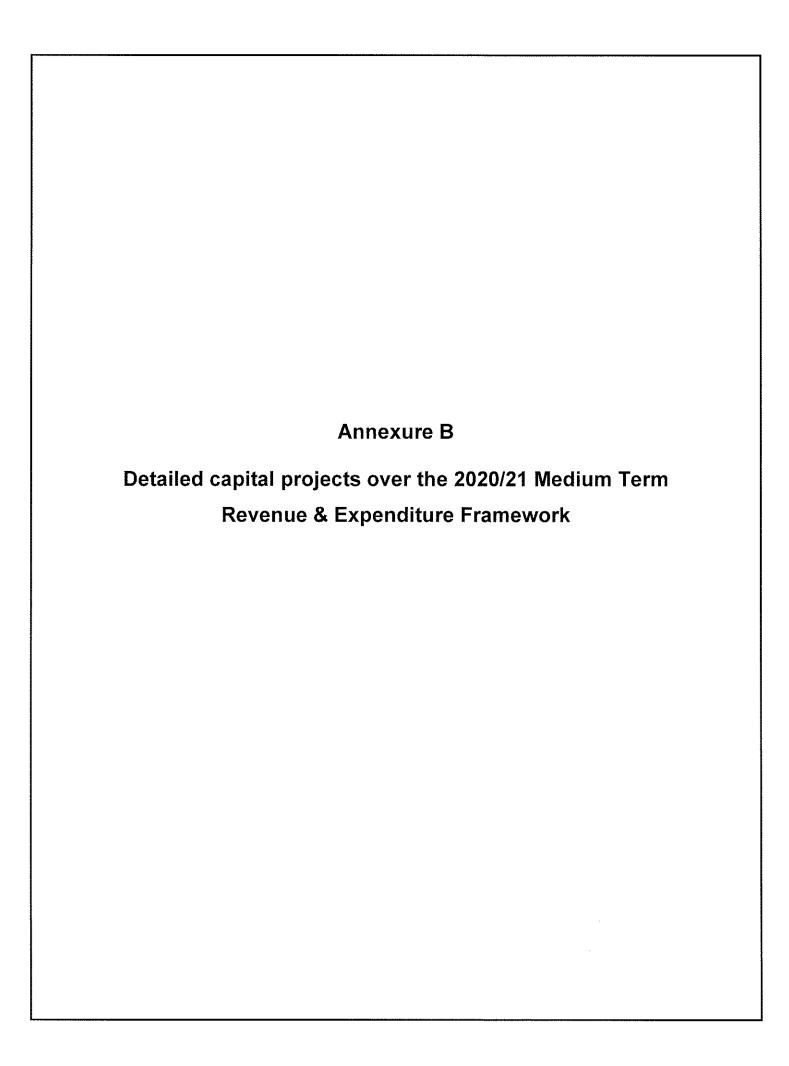
The first R19,000 of all residential properties shall not be subject to rates.

#### 2. Tariffs and other sundry tariffs increases from 1 July 2020:

- 2.1 the tariffs for electricity -6.24%; The National Energy Regulator of South Africa (NERSA) has approved an increase in the bulk electricity from Eskom with 6.90%.
- 2.2 the tariffs for water -7%;
- 2.3 the tariffs for sanitation -7%;
- 2.4 the tariffs for refuse removal 9%;
- 2.5 Other sundry tariffs 6%

#### 3. Addition of new tariff to tariff list from 1 July 2020:

Section 80 (3) of the Land Use Planning By-Law, 2019 provides for the Municipality to determine a fee for land use planning applications. At that time, we had not fixed a tariff, but now there are increasingly appeals being received. Council approve that provision be made for Land Use Appeal Fee of R8,000.00 in the tariff list for 2020/2021.



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Allicature D. Detaired capital projects over the Educated Capital Evanditure				
	Budget Year	Budget Year	Budget Year	
Project	2020/21	+1 2021/22	+2 2022/23	Funding Source
Rehabiliation Sanitation Ponds : Nelsoport	•	1,357,959	776,688	National Government : MIG
l Ingrade Streets - Kwa-Mandlenkosi: Diiso Ave	,	1,354,192	1	National Government : MIG
Pepado or construction and the state of the	1	_	1,317,674	National Government : MIG
I Ingrade Greeks - Murravchure: Setlaars, Paarden & Pearl Roads		ı	2,549,448	National Government : MIG
Rehabilitate Gravel Roads : Rustdene, Kwa-Mandlenkosi & Hillside	1	1,274,292	-	National Government : MIG
l Ingrade Gravel Roads : Rustdene - Pleter Street	ŧ	1,073,542	•	National Government : MIG
New Stormwater Retention Pond Phase 2 : Hillside	•		4,094,108	National Government : MIG
New Stormwater Drainage : Murravsburg	•	1,399,716	1	National Government : MIG
Horande Existing Regionale Sport Stadium Phase 2 : Rustdene	776,689	3,342,965		National Government : MIG
They were a state of the state	1	,	5,840,782	National Government : MIG
Frenchion of Goule Akker Cementery : Beaufort West	2,341,355	3,422,695	ī	National Government : MIG
Ingradie of Gravel Roads - Menweville Kann street	1,830,764	•	-	National Government : MIG
Onstruction of New Reservoir : Merweville	3,368,705	•		National Government: MIG
Construction of two new Reservoirs: Muraysburg	4,893,187	776,689	1	National Government: MIG
Linerading of Main Schedion - Phase 3	3,600,000	-	-	National Government: INEP
Ppg. roung of numerical control of the physical contro	2,800,000	t	,	National Government : INEP
Upgraning Or Live Simple Constraints of the Constra	1	5,000,000	1	National Government : INEP
Upgraning of Main Substation - Phase 5	1	-	5,871,000	National Government : INEP
Enhancement of Renthelpel and Security Upgrades	600,000		*	Provincial Government
Simply and Install Generator at WTW	000'009			Provincial Government
Eira Ganriesa Project - Eira Truck	1	935,000	-	Provincial Government
Arcuistion of Muricipal Office	8,000,000	1	-	Borrowing : Loan
Refrise Removal Truck	1,800,000	-	1	Borrowing : Lease
RIIIIO2PE	1,800,000	- 1	1	Borrowing : Lease
Tinne Trick	1,200,000	4	1	Borrowing : Lease
Construction of New Reservoir : Merweville - MIG Co-Funding	394,300	1	1	Internally generated funds
Construction of two new Reservoirs : Muraysburg - MIG Co-Funding	,	381,055	4	Internally generated funds
Extention of Goue Akker Cementery : Beaufort West - MIG CO-Funding	,	981,666	981,666	Internally generated funds
Flactrical Service Connection - Skills Centre	920,000	1	*	Internally generated funds
Committer Foritoment Project - Video Conferencing Equipment	120,000	-		internally generated funds
Committee an imment Project - New Production Server	400,000	400,000		Internally generated funds
Computer animoment Project - Cetralized UPS; Finance Server Room	120,000			internally generated funds
Computer equipment Project - 10 X New Laptops & Desktop Computers	250,000	300,000	350,000	Internally generated funds
rominate enjagement Project - 10 X 1000VA UPS's	12,000		1	Internally generated funds
Computer equipment project . 55 X 4GR DDR 3 RAM Modules	35,000		1	Internally generated funds
Computer equipment right.	35,000	1	1	Internally generated funds
בחולתיבו באתולותיבו בחליבי שבט שבספס מינינים בחלים	35,897,000	21,999,771	21,781,366	
CONTRACTOR OF THE PARTY OF THE				AAAAAAAA sisaa ka k