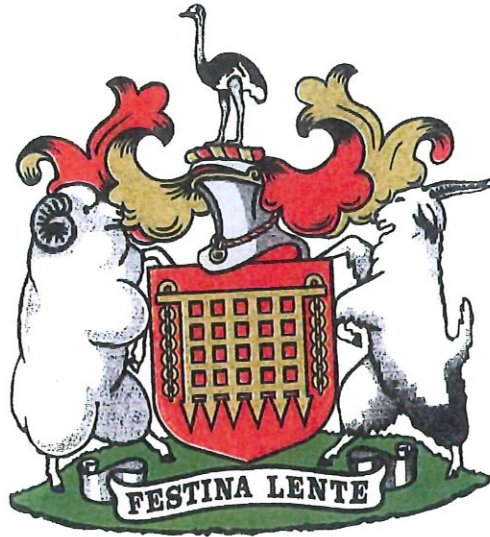


BEAUFORT WEST MUNICIPALITY



Quarterly Budget Statement

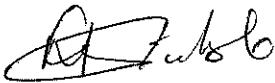
January – March 2021

TO THE COUNCIL

I hereby wish to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality for the first quarter as required by section 52(d) of the MFMA.

In terms of section 54 of the MFMA, the Mayor must consider the section 71 report and check whether the Municipality's approved budget is implemented in accordance with the SDBIP and issue appropriate instructions to the Accounting Officer. Furthermore section 54(2) of the MFMA states that if the Municipality faces serious financial problems, the Mayor must promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems.

The submission of this report is part of my general responsibilities as the Mayor of the Beaufort West Municipality. This report is intended to inform the Council on the financial affairs of the Municipality to enable Council to exercise its oversight responsibility.



RDL. N Constable

EXECUTIVE MAYOR

TABLE OF CONTENTS

PART 1 – IN-YEAR REPORT

1. Mayor’s Report	3
2. Resolutions	3
3. Executive Summary	4 - 5
4. In-year budget statement tables	6 - 12

PART 2 – SUPPORTING DOCUMENTATION

5. Debtors analysis	13
6. Creditors analysis	13
7. Investment portfolio analysis	14
8. Allocation and grant receipts and expenditure	15 - 17
9. Expenditure on councillor and board members allowances and employee benefits ...	18
10. Capital programme performance	19 - 22
11. Material variances to the SDBIP	23
12. Municipal manager’s quality certification	24

PART 1 – IN-YEAR REPORT

1. Mayor's Report

1.1 In-Year Report – Monthly Budget Statement

1.1.1 Implementation of the budget in accordance with the SDBIP

Tables and graphs on budget implementation in accordance with the SDBIP are contained in section 11.

1.1.2 Financial problems or risks facing the municipality

The current financial position of the municipality continue to remain under pressure as at the end of March 2021.

1.1.3 Other relevant information

None

2. Resolutions

IN-YEAR REPORT 2020/2021

This is the resolution that will be presented to Council when the In-Year-Report is tabled:

RECOMMENDATION:

- a) That the Council notes the quarterly report (January – March 2021) on the implementation of the budget and the financial affairs of Beaufort West Municipality referred to in section 52(d) of the MFMA.

3. Executive Summary

3.1 Introduction

The Mayor, who must provide general political guidance over the fiscal and financial affairs of the Municipality, is required by section 52(d) of the MFMA to submit a report on the implementation of the budget and the financial affairs of the Municipality, to the Council within 30 days after the end of each quarter.

3.2 Consolidated performance

3.2.1 Against annual budget

Year-to-date revenue accrued were R24,366 million below the year-to-date budget projections for March 2021. The variance is also due to traffic fine income and the iGRAP 1 treatment.

Refer to Table's C1 and C4 for further details on revenue by source.

Operating expenditure by type

Total expenditure were R86,767 or 33%, below year-to-date budget projections for March 2021.

Refer to Table's C1 and C4 for further details on expenditure by type.

Capital expenditure

Year-to-date expenditure on capital amounts to R6,938 million or 32% of a total adjusted budget of R28,559 million.

Refer to Table C5 and SC12 for more detail on capital expenditure.

Cash flows

The year to date net increase in cash held were R46,418 million at the end of March 2020. Taking into account the positive opening balance of R12,556 million, the net closing balance is positive R58,975 million

Refer to Table C7 for more detail.

3.3 Material variances from SDBIP

Section 11 of this report contains the SDBIP financial reports and summarized year-to-date performance reports on achievement of targets.

3.4 Remedial or corrective steps

- a) None

4. In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1 s71 Monthly Budget Statement Summary

WC053 Beaufort West - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter									
Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	40,903	40,903	1,523	20,741	30,677	(9,937)	-32%	40,903
Service charges	-	135,403	128,742	15,008	114,115	96,556	17,559	18%	128,742
Investment revenue	-	1,155	1,155	0	0	866	(866)	-100%	1,155
Transfers and subsidies	-	84,105	98,951	17,402	80,719	72,713	8,005	11%	98,951
Other own revenue	-	66,599	66,599	1,949	10,822	49,950	(39,128)	-78%	66,599
Total Revenue (excluding capital transfers and contributions)	-	328,165	334,350	35,882	226,396	250,763	(24,366)	-10%	334,350
Employee costs	-	119,705	119,705	13,752	99,827	89,779	10,048	11%	119,705
Remuneration of Councilors	-	6,515	6,515	501	4,677	4,886	(208)	-4%	6,515
Depreciation & asset impairment	-	25,096	25,096	0	233	18,822	(18,590)	-99%	25,096
Finance charges	-	3,124	2,324	217	1,819	1,743	76	4%	2,324
Materials and bulk purchases	-	85,842	89,796	8,449	36,479	67,347	(30,868)	-46%	89,796
Transfers and subsidies	-	500	2,183	165	567	1,637	(1,070)	-65%	2,183
Other expenditure	-	106,393	105,441	6,621	32,925	79,081	(46,155)	-58%	105,441
Total Expenditure	-	347,175	351,060	29,705	176,528	263,295	(86,767)	-33%	351,060
Surplus/(Deficit)	-	-	(16,709)	6,176	49,868	(12,533)	62,401	-498%	(16,709)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District contributions)	-	20,811	23,923	(7)	5,459	17,942	(12,483)	-70%	23,923
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	1,801	7,213	6,170	55,327	5,409	49,918	923%	7,213
Capital expenditure & funds sources									
Capital expenditure	-	35,897	6,234	2,478	6,938	4,675	2,263	48%	6,234
Capital transfers recognised	-	34,925	23,923	2,408	6,240	17,942	(11,703)	-65%	23,923
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	972	4,636	70	699	3,477	(2,778)	-80%	4,636
Total sources of capital funds	-	35,897	28,559	2,478	6,938	21,419	(14,481)	-68%	28,559
Financial position									
Total current assets	-	75,197	75,877	-	136,497	-	-	-	75,877
Total non current assets	-	556,396	549,058	-	567,587	-	-	-	549,058
Total current liabilities	-	62,550	69,813	-	130,602	-	-	-	69,813
Total non current liabilities	-	49,002	57,380	-	53,155	-	-	-	57,380
Community wealth/Equity	-	492,330	490,629	-	514,669	-	-	-	490,629
Cash flows									
Net cash from (used) operating	-	20,945	27,220	21,255	53,881	20,414	(33,466)	-164%	27,220
Net cash from (used) investing	-	(33,249)	(25,911)	(2,850)	(5,677)	(19,433)	(13,756)	71%	(25,911)
Net cash from (used) financing	-	(2,018)	(2,018)	(80)	(1,785)	(1,514)	271	-18%	(2,018)
Cash/cash equivalents at the month/year end	-	(14,323)	(9,124)	-	58,975	(8,947)	(67,922)	759%	11,847
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	7,242	5,243	4,279	3,670	3,856	3,999	3,498	104,292	136,080
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	-	-	-

4.1.2 Table C2 Monthly Budget Statement - Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

WC053 Beaufort West - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter										
Description	Ref	2019/20			Budget Year 2020/21			YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		—	67,792	72,005	19,986	106,317	54,004	52,313	97%	72,005
<i>Executive and council</i>		—	14,034	18,247	16,952	73,280	13,685	59,595	435%	18,247
<i>Finance and administration</i>		—	53,758	53,758	3,035	33,037	40,319	(7,281)	-18%	53,758
<i>Internal audit</i>		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		—	72,931	73,876	1,250	9,088	55,407	(46,319)	-84%	73,876
<i>Community and social services</i>		—	9,010	9,178	405	4,422	6,684	(2,462)	-36%	9,178
<i>Sport and recreation</i>		—	472	1,249	2	4	937	(933)	-100%	1,249
<i>Public safety</i>		—	58,871	58,871	843	4,662	44,153	(39,491)	-89%	58,871
<i>Housing</i>		—	4,578	4,578	—	—	3,434	(3,434)	-100%	4,578
<i>Health</i>		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		—	6,988	4,826	32	3,784	3,620	164	5%	4,826
<i>Planning and development</i>		—	1,916	1,916	32	1,164	1,437	(273)	-19%	1,916
<i>Road transport</i>		—	5,072	2,910	—	2,620	2,183	437	20%	2,910
<i>Environmental protection</i>		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		—	201,265	207,566	14,606	112,667	155,574	(43,007)	-28%	207,566
<i>Energy sources</i>		—	105,190	101,766	10,314	78,583	76,324	2,259	3%	101,766
<i>Water management</i>		—	44,578	54,137	2,865	20,786	40,603	(19,817)	-45%	54,137
<i>Waste water management</i>		—	31,275	31,275	1,454	14,601	23,456	(8,855)	-38%	31,275
<i>Waste management</i>		—	20,222	20,388	(127)	(1,304)	15,291	(16,595)	-109%	20,388
<i>Other</i>	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	—	348,976	358,273	35,875	231,856	268,705	(36,849)	-14%	358,273
Expenditure - Functional										
<i>Governance and administration</i>		—	71,272	73,614	11,210	61,595	55,211	6,384	12%	73,614
<i>Executive and council</i>		—	20,057	22,770	3,435	21,878	17,077	4,799	28%	22,770
<i>Finance and administration</i>		—	49,481	49,090	7,522	39,027	36,818	2,210	6%	49,090
<i>Internal audit</i>		—	1,755	1,755	253	691	1,316	(625)	-47%	1,755
<i>Community and public safety</i>		—	90,172	90,172	4,225	30,123	67,629	(37,506)	-55%	90,172
<i>Community and social services</i>		—	9,416	9,416	672	5,790	7,062	(1,272)	-18%	9,416
<i>Sport and recreation</i>		—	11,048	11,048	891	5,887	6,286	(2,399)	-29%	11,048
<i>Public safety</i>		—	63,321	63,321	2,513	17,256	47,491	(30,235)	-64%	63,321
<i>Housing</i>		—	6,385	6,385	149	1,190	4,789	(3,600)	-75%	6,385
<i>Health</i>		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		—	30,576	30,576	1,898	19,101	22,832	(3,831)	-17%	30,576
<i>Planning and development</i>		—	7,574	7,574	1,571	9,462	5,681	3,781	67%	7,574
<i>Road transport</i>		—	23,001	23,001	327	9,638	17,251	(7,612)	-44%	23,001
<i>Environmental protection</i>		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		—	155,155	155,638	12,373	65,710	117,524	(51,814)	-44%	155,638
<i>Energy sources</i>		—	94,264	94,264	8,082	38,821	70,698	(31,877)	-45%	94,264
<i>Water management</i>		—	33,431	35,403	3,046	13,886	26,552	(12,666)	-48%	35,403
<i>Waste water management</i>		—	12,687	12,687	397	4,436	9,515	(5,079)	-53%	12,687
<i>Waste management</i>		—	14,773	14,344	908	8,568	10,758	(2,192)	-20%	14,344
<i>Other</i>		—	—	—	—	—	—	—	—	—
Total Expenditure - Functional	3	—	347,175	351,060	29,705	176,528	263,295	(86,767)	-33%	351,060
Surplus/ (Deficit) for the year		—	1,801	7,213	6,170	55,327	5,408	49,918	923%	7,213

4.1.3 Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Municipal Manager; Corporate Services; Financial Services; Engineering Services; Community Services and Electrical Services.

WC053 Beaufort West - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter										
Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - MUNICIPAL MANAGER		(1,169)	-	-	-	(267)	-	(267)	#DIV/0!	-
Vote 2 - DIRECTORATE: INFRASTRUCTURE SERVICES		26,703	84,791	195,122	5,840	40,847	146,342	(105,495)	-72.1%	195,122
Vote 3 - DIRECTORATE: ELECTRO-TECHNICAL SERVICES		16,269	105,190	0	9,715	84,064	-	84,064	#DIV/0!	0
Vote 4 - DIRECTORATE: CORPORATE SERVICES		-	20,631	24,708	17,356	77,308	18,531	58,777	317.2%	24,708
Vote 5 - DIRECTORATE: FINANCIAL SERVICES		135,303	56,144	43,619	2,275	26,178	32,715	(6,536)	-20.0%	43,619
Vote 6 - DIRECTORATE: COMMUNITY SERVICES		(1,150)	82,221	94,824	689	3,746	71,118	(67,372)	-94.7%	94,824
Total Revenue by Vote	2	175,956	348,976	358,273	35,875	231,856	268,705	(36,849)	-13.7%	358,273
Expenditure by Vote	1									
Vote 1 - MUNICIPAL MANAGER		403	6,797	6,718	777	4,275	5,038	(764)	-15.2%	6,718
Vote 2 - DIRECTORATE: INFRASTRUCTURE SERVICES		5,252	92,471	176,331	12,648	55,374	132,248	(76,874)	-58.1%	176,331
Vote 3 - DIRECTORATE: ELECTRO-TECHNICAL SERVICES		1,060	90,971	-	1,536	30,764	-	30,764	#DIV/0!	-
Vote 4 - DIRECTORATE: CORPORATE SERVICES		2,278	39,803	42,108	5,247	34,269	31,581	2,688	8.5%	42,108
Vote 5 - DIRECTORATE: FINANCIAL SERVICES		20,132	26,764	26,040	4,143	18,300	19,530	(1,230)	-6.3%	26,040
Vote 6 - DIRECTORATE: COMMUNITY SERVICES		3,685	90,569	99,863	5,354	33,546	74,898	(41,351)	-55.2%	99,863
Total Expenditure by Vote	2	32,809	347,175	351,069	29,705	176,528	263,295	(86,767)	-33.0%	351,069
Surplus/ (Deficit) for the year	2	143,147	1,801	7,213	6,170	55,327	5,409	49,918	922.8%	7,213

4.1.4 Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC053 Beaufort West - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter										
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		–	40,903	40,903	1,523	20,741	30,677	(9,937)	-32%	40,903
Service charges - electricity revenue		–	85,273	83,838	9,957	74,892	62,879	12,013	19%	83,838
Service charges - water revenue		–	22,631	20,413	2,972	18,295	15,310	2,985	19%	20,413
Service charges - sanitation revenue		–	18,087	16,450	1,331	13,819	12,338	1,482	12%	16,450
Service charges - refuse revenue		–	9,411	8,040	749	7,109	6,030	1,079	18%	8,040
Rental of facilities and equipment		–	1,358	1,358	126	881	1,018	(137)	-14%	1,358
Interest earned - external investments		–	1,155	1,155	0	0	866	(866)	-100%	1,155
Interest earned - outstanding debtors		–	4,798	4,798	655	5,461	3,598	1,862	52%	4,798
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	57,326	57,326	719	3,595	42,994	(39,400)	-92%	57,326
Licences and permits		–	580	580	20	101	435	(334)	-77%	580
Agency services		–	968	968	88	841	726	115	16%	968
Transfers and subsidies		–	84,105	96,951	17,402	80,719	72,713	8,005	11%	96,951
Other revenue		–	1,570	1,570	342	(57)	1,178	(1,234)	-105%	1,570
Gains		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		–	328,165	334,350	35,882	226,396	250,763	(24,366)	-10%	334,350
Expenditure By Type										
Employee related costs		–	119,705	119,705	13,752	99,827	89,779	10,048	11%	119,705
Remuneration of councillors		–	6,515	6,515	501	4,677	4,886	(208)	-4%	6,515
Debt impairment		–	54,689	54,689	45	372	41,017	(40,645)	-99%	54,689
Depreciation & asset impairment		–	25,096	25,096	0	233	18,822	(18,590)	-99%	25,096
Finance charges		–	3,124	2,324	217	1,819	1,743	76	4%	2,324
Bulk purchases		–	76,701	76,701	6,968	32,590	57,525	(24,935)	-43%	76,701
Other materials		–	9,141	13,095	1,481	3,888	9,821	(5,933)	-60%	13,095
Contracted services		–	24,931	25,479	3,756	13,605	19,109	(5,504)	-29%	25,479
Transfers and subsidies		–	500	2,183	165	567	1,637	(1,070)	-65%	2,183
Other expenditure		–	26,772	25,272	2,820	18,948	18,954	(6)	0%	25,272
Losses		–	0	0	–	–	0	(0)	-100%	0
Total Expenditure		–	347,175	351,060	29,705	176,528	263,295	(86,767)	-33%	351,060
Surplus/(Deficit)		–	(19,009)	(16,709)	6,176	49,868	(12,533)	62,401	(0)	(16,709)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	20,811	23,923	(7)	5,459	17,942	(12,483)	(0)	23,923
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		–	1,801	7,213	6,170	55,327	5,409			7,213
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		–	1,801	7,213	6,170	55,327	5,409			7,213
Attributable to minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		–	1,801	7,213	6,170	55,327	5,409			7,213
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		–	1,801	7,213	6,170	55,327	5,409			7,213

4.1.5 Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC053 Beaufort West - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter										
Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 2 - DIRECTORATE: INFRASTRUCTURE SERVICES		-	8,712	2,342	18	2,593	1,756	837	48%	2,342
Vote 3 - DIRECTORATE: ELECTRO-TECHNICAL SERVICES		-	4,520	-	-	50	-	50	#DIV/0!	-
Vote 4 - DIRECTORATE: CORPORATE SERVICES		-	650	650	-	155	487	(333)	-68%	650
Vote 5 - DIRECTORATE: FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - DIRECTORATE: COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	13,882	2,992	18	2,798	2,244	554	25%	2,992
Single Year expenditure appropriation	2									
Vote 1 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-
Vote 2 - DIRECTORATE: INFRASTRUCTURE SERVICES		-	6,093	2,920	2,460	3,902	2,190	1,712	78%	2,920
Vote 3 - DIRECTORATE: ELECTRO-TECHNICAL SERVICES		-	2,800	-	-	-	-	-	-	-
Vote 4 - DIRECTORATE: CORPORATE SERVICES		-	322	322	-	238	242	(4)	-1%	322
Vote 5 - DIRECTORATE: FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - DIRECTORATE: COMMUNITY SERVICES		-	12,800	0	-	-	-	-	-	0
Total Capital single-year expenditure	4	-	22,015	3,242	2,460	4,140	2,432	1,709	70%	3,242
Total Capital Expenditure		-	35,897	6,234	2,478	6,938	4,675	2,263	48%	6,234
Capital Expenditure - Functional Classification										
Governance and administration		-	8,972	2,972	-	393	2,229	(1,836)	-82%	2,972
Executive and council		-	120	120	-	-	90	(90)	-100%	120
Finance and administration		-	8,852	2,852	-	393	2,139	(1,746)	-82%	2,852
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	3,118	3,118	18	315	2,339	(2,024)	-87%	3,118
Community and social services		-	2,341	2,342	18	315	1,756	(1,441)	-82%	2,342
Sport and recreation		-	777	777	-	-	583	(583)	-100%	777
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	1,831	2,860	-	2,278	2,145	133	6%	2,860
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	1,831	2,860	-	2,278	2,145	133	6%	2,860
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	21,976	19,608	2,460	3,952	14,706	(10,754)	-73%	19,608
Energy sources		-	7,320	6,134	-	50	4,601	(4,551)	-99%	6,134
Water management		-	9,856	13,124	2,390	3,596	9,843	(6,247)	-63%	13,124
Waste water management		-	-	350	70	306	263	43	17%	350
Waste management		-	4,800	0	-	-	-	-	-	0
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	-	35,897	28,559	2,478	6,938	21,419	(14,481)	-68%	28,559
Funded by:										
National Government		-	34,325	18,425	27	2,779	13,819	(11,039)	-80%	18,425
Provincial Government		-	600	5,498	2,381	3,460	4,124	(663)	-16%	5,498
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	34,925	23,923	2,408	6,240	17,942	(11,703)	-65%	23,923
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	972	4,636	70	699	3,477	(2,778)	-80%	4,636
Total Capital Funding		-	35,897	28,559	2,478	6,938	21,419	(14,481)	-68%	28,559

4.1.6 Table C6 Monthly Budget Statement - Financial Position

WC053 Beaufort West - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter						
Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		-	458	1,140	15,355	1,140
Call investment deposits		-	0	0	19,101	0
Consumer debtors		-	19,680	19,680	41,894	19,680
Other debtors		-	51,954	51,954	55,733	51,954
Current portion of long-term receivables		-	848	848	1,118	848
Inventory		-	2,256	2,256	3,296	2,256
Total current assets		-	75,197	75,877	136,497	75,877
Non current assets						
Long-term receivables		-	2,648	2,648	5,092	2,648
Investments		-	-	-	-	-
Investment property		-	6,804	6,804	6,819	6,804
Investments in Associate		-	-	-	-	-
Property, plant and equipment		-	541,561	534,223	550,028	534,223
Biological		-	-	-	-	-
Intangible		-	158	158	423	158
Other non-current assets		-	5,225	5,225	5,225	5,225
Total non current assets		-	556,396	549,058	567,587	549,058
TOTAL ASSETS		-	631,593	624,935	704,084	624,935
LIABILITIES						
Current liabilities						
Bank overdraft		-	0	0	15,367	0
Borrowing		-	(5,323)	4,325	2,858	4,325
Consumer deposits		-	2,018	2,018	2,056	2,018
Trade and other payables		-	46,799	44,413	88,863	44,413
Provisions		-	19,056	19,056	21,458	19,056
Total current liabilities		-	62,550	69,813	130,602	69,813
Non current liabilities						
Borrowing		-	0	8,378	5,536	8,378
Provisions		-	49,002	49,002	47,619	49,002
Total non current liabilities		-	49,002	57,380	53,155	57,380
TOTAL LIABILITIES		-	111,552	127,193	183,757	127,193
NET ASSETS	2	-	520,041	497,742	520,327	497,742
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		-	488,029	486,228	510,764	486,228
Reserves		-	4,301	4,301	4,104	4,301
TOTAL COMMUNITY WEALTH/EQUITY	2	-	492,330	490,529	514,869	490,529

4.1.7 Table C7 Monthly Budget Statement - Cash Flow

WC053 Beaufort West - Table C7 Monthly Budget Statement - Cash Flow - Q3 Third Quarter										
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	36,813	36,813	3,987	24,055	27,610	(3,555)	-13%	36,813
Service charges		-	126,126	119,465	19,005	89,493	89,599	(105)	0%	119,465
Other revenue		-	20,479	20,479	2,999	8,953	15,359	(6,407)	-42%	20,479
Transfers and Subsidies - Operational		-	84,105	94,476	18,283	85,745	70,857	14,888	21%	94,476
Transfers and Subsidies - Capital		-	20,811	19,625	6,403	18,253	14,719	3,534	24%	19,625
Interest		-	0	5,953	200	3,250	4,465	(1,215)	-27%	5,953
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		-	(263,765)	(266,767)	(29,278)	(173,537)	(200,076)	(26,539)	13%	(266,767)
Finance charges		-	(3,124)	(2,324)	(217)	(1,819)	(1,743)	76	-4%	(2,324)
Transfers and Grants		-	(500)	(500)	(125)	(512)	(375)	137	-37%	(500)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	20,945	27,220	21,256	53,881	20,414	(33,466)	-164%	27,220
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	2,648	2,648	-	1,215	1,986	(771)	-39%	2,648
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		-	(35,897)	(28,559)	(2,850)	(6,892)	(21,419)	(14,527)	68%	(28,559)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(33,249)	(25,911)	(2,850)	(5,677)	(19,433)	(13,756)	71%	(25,911)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	(2,018)	(2,018)	(80)	(2,056)	(1,514)	(543)	36%	(2,018)
Payments										
Repayment of borrowing		-	(0)	(0)	-	271	0	(271)	-2086254%	(0)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(2,018)	(2,018)	(80)	(1,785)	(1,514)	271	-18%	(2,018)
NET INCREASE/ (DECREASE) IN CASH HELD		-	(14,323)	(710)	18,327	46,418	(533)			(710)
Cash/cash equivalents at beginning:		-	(0)	(8,414)		12,556	(8,414)			12,556
Cash/cash equivalents at month/year end:		-	(14,323)	(9,124)		58,975	(8,947)			11,847

PART 2 – SUPPORTING DOCUMENTATION

5. Debtors' analysis

5.1 Supporting Table SC3

Debtors' age analysis

WC053 Beaufort West - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter													
Description	NT Code	Budget Year 2020/21									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts (i.e. Council Policy)
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	2,652	1,546	1,139	887	1,345	1,333	864	7,670	17,436	12,099	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1,026	618	446	174	130	189	82	1,033	3,698	1,608	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	1,461	1,228	971	916	863	838	1,151	23,414	30,842	27,182	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	970	786	752	703	679	702	649	20,007	25,247	22,739	-	-
Receivables from Exchange Transactions - Waste Management	1600	629	526	502	641	464	453	434	11,801	15,450	13,793	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	2	1	1	1	1	1	1	35	44	40	-	-
Interest on Arrear Debtor Accounts	1810	296	320	238	147	125	111	102	201	1,540	687	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	207	218	230	200	250	372	215	40,131	41,823	41,168	-	-
Total By Income Source	2800	7,242	5,243	4,279	3,670	3,856	3,999	3,498	104,292	136,080	119,316	-	-
2019/20 - totals only		#####	0	0	0	0	0	0	0	136,080	-	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	924	779	572	506	476	481	463	18,115	22,316	20,041	-	-
Commercial	2300	629	522	454	418	364	393	499	6,227	9,506	7,900	-	-
Households	2400	5,689	3,942	3,253	2,746	3,016	3,125	2,536	79,951	104,258	91,374	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2800	7,242	5,243	4,279	3,670	3,856	3,999	3,498	104,292	136,080	119,316	-	-

6. Creditors analysis

6.1 Supporting Table SC4

Creditors' age analysis

WC053 Beaufort West - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter												
Description	NT Code	Budget Year 2020/21									Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year			
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	-	-	-	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	-	-	-	-	-	-	-	-	-	-	-

7. Investment portfolio analysis

7.1 Supporting Table C5

WC053 Beaufort West - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter						
Investments by maturity Name of institution & investment ID	Ref	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands						
Municipality						
INVESTEC		39	1			40
ABSA		503	10		8,903	9,416
STANDARD BANK		2,777	33			2,810
NEDBANK		139	4			143
Municipality sub-total		3,457		-	8,903	12,409
Entities						
						-
Entities sub-total		-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2	3,457		-	8,903	12,409

8. Allocation and grant receipts and expenditure

8.1 Supporting Table SC6 – Grant receipts

WC053 Beaufort West - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter										
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	71,663	82,034	16,777	78,032	53,747	24,285	45.2%	82,034
Local Government Equitable Share		-	67,109	77,480	16,777	73,778	50,332	23,446	46.6%	77,480
Municipal Infrastructure Grant			695	695	-	695	521	174	33.3%	695
EPWP incentive			1,859	1,859		1,859	1,394	465	33.3%	1,859
Finance Management			1,700	1,700		1,700	1,275	425	33.3%	1,700
Municipal Systems Improvement			300	300			225	(225)	-100.0%	300
Other transfers and grants [insert description]										
Provincial Government:		-	12,442	12,442	1,506	1,506	9,332	(7,826)	-83.9%	12,442
Provincial Treasury : Financial Management Capacity Building Grant		-	401	401	300	300	301	(1)	-0.2%	401
Western Cape Financial Management Support Grant					1,000	1,000		1,000	0.0%	
Human Settlements : Human Settlements Development Grant (Beneficiaries)			4,340	4,340			3,255	(3,255)	-100.0%	4,340
Human Settlements : Municipal Accreditation & Capacity Building Grant	4		238	238	-		179	(179)	-100.0%	238
Transport and Public Works : Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure			50	50			38	(38)	-100.0%	50
Cultural Affairs and Sport : Library services replacement funding			6,207	6,207			4,655	(4,655)	-100.0%	6,207
Local Government : Community Development Worker Operational Support Grant			206	206	206	206	155	52	33.3%	206
Local Government : Municipal Drought Relief Grant			850	850			638	(638)	-100.0%	850
Local Government : Thusong Services Centres Grant			150	150			113	(113)	-100.0%	150
Other transfers and grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	-	84,105	94,476	18,283	79,538	63,079	16,459	26.1%	94,476
Capital Transfers and Grants										
National Government:		-	19,611	18,425	6,403	18,253	14,708	3,545	24.1%	18,425
Municipal Infrastructure Grant (MIG)		-	13,211	13,211	6,403	13,039	9,908	3,131	31.6%	13,211
Integrated National Electrification Programme			6,400	5,214		5,214	4,800	414	8.6%	5,214
Other capital transfers [insert description]										
Provincial Government:		-	1,200	1,200	-	600	900	(300)	-33.3%	1,200
Local Government : Municipal Drought Relief Grant		-	1,200	1,200	-	600	900	(300)	-33.3%	1,200
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	20,811	19,625	6,403	18,853	15,608	3,245	20.8%	19,625
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	104,916	114,101	24,686	98,391	78,687	19,704	25.0%	114,101

8.2 Supporting Table SC7 (1) – Grant expenditure

WC053 Beaufort West - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q3 Third Quarter										
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	71,663	82,034	16,975	80,142	3,493	76,649	2194.2%	82,034
Local Government Equitable Share		-	67,109	77,480	16,777	77,480	77	77,403	99900.0%	77,480
Municipal Infrastructure Grant		-	695	695	32	451	521	(71)	-13.6%	695
EPWP Incentive		-	1,859	1,859	135	1,088	1,394	(306)	-22.0%	1,859
Finance Management		-	1,700	1,700	32	1,123	1,275	(152)	-11.9%	1,700
Municipal Systems Improvement		-	300	300			225	(225)	-100.0%	300
Other transfers and grants [insert description]		-								
Provincial Government:		-	12,442	12,442	426	4,222	9,332	(5,110)	-54.8%	12,442
Provincial Treasury : Financial Management Capacity Building Grant		-	401	401	-	-	301	(301)	-100.0%	401
Western Cape Financial Management Support Grant		-								
Human Settlements : Human Settlements Development Grant (Beneficiaries)		-	4,340	4,340			3,255	(3,255)	-100.0%	4,340
Human Settlements : Municipal Accreditation & Capacity Building Grant		-	238	238			179	(179)	-100.0%	238
Transport and Public Works : Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		-	50	50			38	(38)	-100.0%	50
Cultural Affairs and Sport : Library services replacement funding		-	6,207	6,207	426	4,222	4,655	(434)	-9.3%	6,207
Local Government : Community Development Worker Operational Support Grant		-	206	206			155	(155)	-100.0%	206
Local Government : Municipal Drought Relief Grant		-	850	850			638	(638)	-100.0%	850
Local Government : Thusong Services Centres Grant		-	150	150			113	(113)	-100.0%	150
Other transfers and grants [insert description]		-								
[insert description]		-								
Other grant providers:		-								
[insert description]		-								
Total operating expenditure of Transfers and Grants:		-	84,105	94,476	17,402	84,363	12,825	71,539	557.8%	94,476
Capital expenditure of Transfers and Grants										
National Government:		-	19,611	18,425	854	7,221	13,819	(6,597)	-47.7%	18,425
Municipal Infrastructure Grant (MIG)		-	13,211	13,211	854	7,171	9,908	(2,737)	-27.6%	13,211
Integrated National Electrification Programme		-	6,400	5,214		50	3,911	(3,861)	-98.7%	5,214
Other capital transfers [insert description]		-								
Provincial Government:		-	1,200	1,200	-	-	900	(900)	-100.0%	1,200
Local Government : Municipal Drought Relief Grant		-	1,200	1,200	-	-	900	(900)	-100.0%	1,200
District Municipality:		-								
Other grant providers:		-								
Total capital expenditure of Transfers and Grants		-	20,811	19,625	854	7,221	14,719	(7,497)	-50.9%	19,625
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	104,916	114,101	18,256	91,585	27,543	64,041	232.5%	114,101

8.2 Supporting Table SC7 (2) – Expenditure against approved rollovers

WC053 Beaufort West - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q3 Third Quarter						
Description	Ref	Budget Year 2020/21				
		Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						%
EXPENDITURE						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Other transfers and grants [insert description]		-	-	-	-	
Provincial Government:		2,075	-	-	2,075	100.0%
Local Government : Local Government Support Grant		103	-	-	103	100.0%
Local Government : Municipal Drought Relief Grant		1,972	-	-	1,972	100.0%
Other transfers and grants [insert description]					-	
District Municipality:		400	-	-	400	100.0%
Central Karoo District Municipality		400	-	-	400	100.0%
[insert description]					-	
Other grant providers:		-	-	-	-	
[insert description]					-	
Total operating expenditure of Approved Roll-overs		2,475	-	-	2,475	100.0%
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		4,298	30	642	3,656	85.1%
Local Government : Municipal Drought Relief Grant		4,298	30	642	3,656	85.1%
Other capital transfers [insert description]		-	-	-	-	
Provincial Government:		-	-	-	-	
					-	
District Municipality:		-	-	-	-	
					-	
Other grant providers:		-	-	-	-	
					-	
Total capital expenditure of Approved Roll-overs		4,298	30	642	3,656	85.1%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		6,773	30	642	6,131	90.5%

9. Expenditure on councillor and board members allowances and employee benefits

9.1 Supporting Table SC8

WC053 Beaufort West - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter										
Summary of Employee and Councillor remuneration	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C					D	
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		–	5,028	5,028	393	3,620	3,771	(150)	-4%	5,028
Pension and UIF Contributions		–	313	313	18	209	235	(26)	-11%	313
Medical Aid Contributions		–	37	37	3	26	28	(1)	-4%	37
Motor Vehicle Allowance		–	559	559	39	389	420	(31)	-7%	559
Cellphone Allowance		–	577	577	41	394	433	(39)	-9%	577
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		–	–	–	7	38	–	38	#DIV/0!	–
Sub Total - Councillors		–	6,515	6,515	501	4,677	4,886	(208)	-4%	6,515
Senior Managers of the Municipality	3									
Basic Salaries and Wages		–	3,974	3,974	301	3,061	2,980	81	3%	3,974
Pension and UIF Contributions		–	424	424	74	442	318	124	39%	424
Medical Aid Contributions		–	37	37	3	27	28	(1)	-4%	37
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	287	287	–	511	216	295	137%	287
Motor Vehicle Allowance		–	180	180	34	234	135	99	74%	180
Cellphone Allowance		–	84	84	140	274	63	211	334%	84
Housing Allowances		–	0	–	–	1	–	1	#DIV/0!	–
Other benefits and allowances		–	383	383	26	301	287	14	5%	383
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	2	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		–	5,369	5,369	578	4,851	4,027	824	20%	5,369
Other Municipal Staff										
Basic Salaries and Wages		–	84,183	84,183	9,410	65,372	63,138	2,234	4%	84,183
Pension and UIF Contributions		–	13,124	13,124	1,653	11,038	9,843	1,195	12%	13,124
Medical Aid Contributions		–	1,976	1,976	290	1,585	1,482	103	7%	1,976
Overtime		–	4,497	4,497	715	4,885	3,372	1,513	45%	4,497
Performance Bonus		–	6,552	6,552	–	6,003	4,914	1,089	22%	6,552
Motor Vehicle Allowance		–	86	86	415	2,065	65	2,001	3099%	86
Cellphone Allowance		–	170	170	23	156	128	28	22%	170
Housing Allowances		–	1,589	1,589	132	796	1,192	(396)	-33%	1,589
Other benefits and allowances		–	799	799	323	1,608	599	1,009	168%	799
Payments in lieu of leave		–	0	–	2	147	–	147	#DIV/0!	–
Long service awards		–	0	–	108	450	–	450	#DIV/0!	–
Post-retirement benefit obligations	2	–	1,362	1,362	104	871	1,021	(150)	-15%	1,362
Sub Total - Other Municipal Staff		–	114,336	114,336	13,174	94,976	85,753	9,224	11%	114,336
Total Parent Municipality		–	126,220	126,220	14,253	104,505	94,665	9,839	10%	126,220
TOTAL SALARY, ALLOWANCES & BENEFITS		–	126,220	126,220	14,253	104,505	94,665	9,839	10%	126,220
TOTAL MANAGERS AND STAFF		–	119,705	119,705	13,752	99,827	89,779	10,048	11%	119,705

10. Capital programme performance

10.1 Supporting Table C12

WC053 Beaufort West - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter

Month	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	-	2,991	2,380	89	89	2,380	2,291	96.2%	0%
August	-	2,991	2,380	1,145	1,234	4,760	3,526	74.1%	3%
September	-	2,991	2,380	642	1,876	7,140	5,264	73.7%	5%
October	-	2,991	2,380	195	2,071	9,520	7,449	78.2%	6%
November	-	2,991	2,380	666	2,737	11,900	9,163	77.0%	8%
December	-	2,991	2,380	234	2,970	14,280	11,309	79.2%	8%
January	-	2,991	2,380	1,156	4,126	16,659	12,533	75.2%	11%
February	-	2,991	2,380	334	4,460	19,039	14,579	76.6%	12%
March	-	2,991	2,380	2,478	6,938	21,419	14,481	67.6%	19%
April	-	2,991	2,380	-		23,799	-		
May	-	2,991	2,380	-		26,179	-		
June	-	2,991	2,380	-		28,559	-		
Total Capital expenditure	-	35,897	28,559	6,938					

Chart C1 2020/21 Capital Expenditure Monthly Trend: actual v target

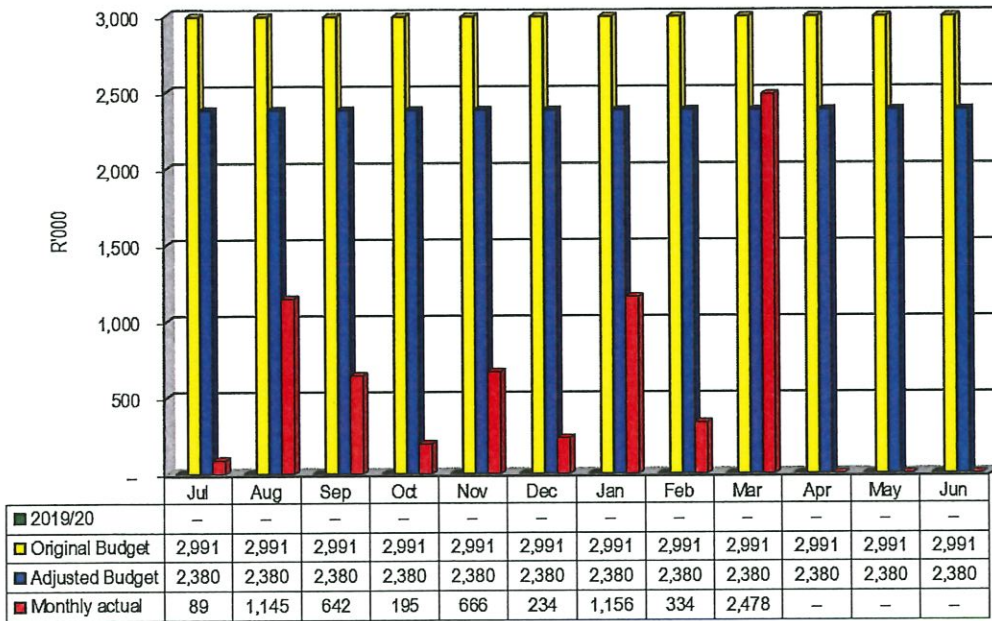
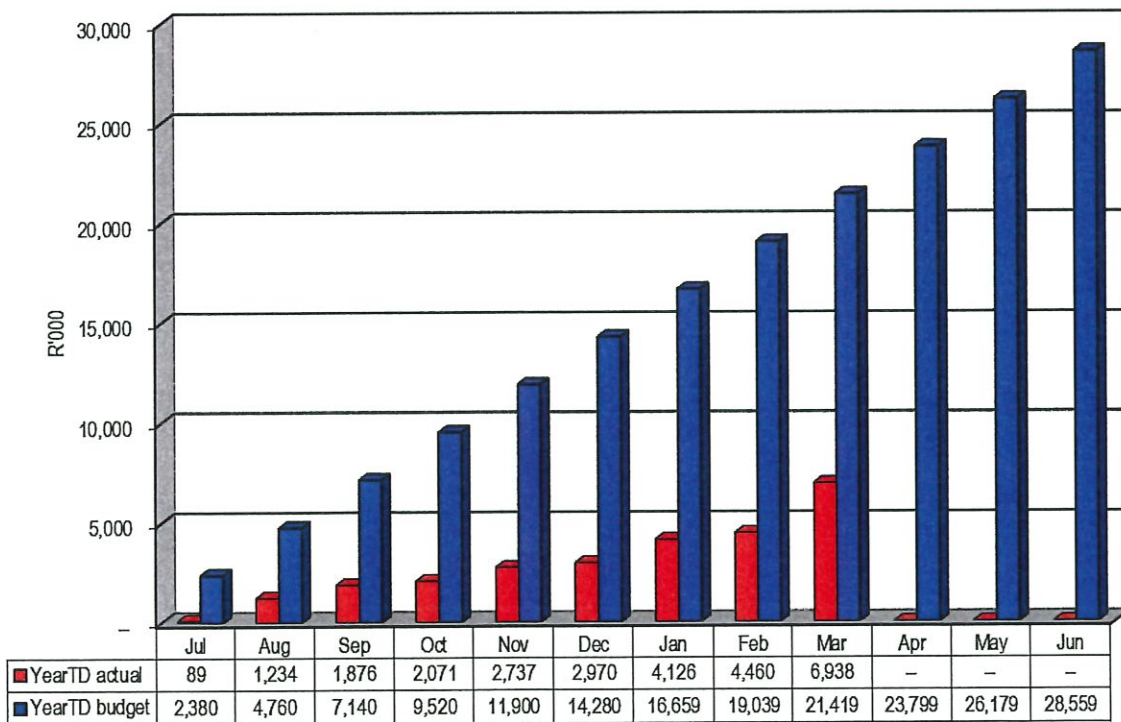


Chart C2 2020/21 Capital Expenditure: YTD actual v YTD target



10.2 Supporting Table SC13

10.2.1 Supporting Table SC13a

WC053 Beaufort West - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter										
Description	Ref	2019/20	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2020/21		YTD variance	YTD variance %	Full Year Forecast
		Audited Outcomes				Year to actual	Year to budget			
R thousands										
Capital expenditure on new assets by Asset Class/Subclass										
Infrastructure				820			800	800	100.0%	820
Roads Infrastructure										
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure				820			800	800	100.0%	820
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations				820			800	800	100.0%	820
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure										
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure										
Pump Station										
Ratulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure										
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Cable Layers										
Distribution Layers										
Capital Spares										
Community Assets										
Community Facilities										
Halls										
Centres										
Craighs										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stairs										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities										
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Historical Assets										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment Properties										
Revenue Generating										
Improved Property										
Unimproved Property										
Non-revenue Generating										
Improved Property										
Unimproved Property										
Other Assets			8,000	2,000			1,500	1,500	100.0%	2,000
Operational Buildings			8,000	2,000			1,500	1,500	100.0%	2,000
Municipal Offices										
Pay/Equity Points							1,500	1,500	100.0%	2,000
Building Plan Offices										
Warehouses										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets										
Biological or Cultivated Assets										
Intangible Assets										
Services										
Licences and Rights										
Water Rights										
Effluent Licences										
Solid Waste Licences										
Computer Software and Applications										
Local Settlement Software Applications										
Unspecified										
Computer Equipment			852	852		303	639	246	38.5%	852
Computer Equipment			852	852		303	639	246	38.5%	852
Furniture and Office Equipment			120	120		80	80	80	100.0%	120
Furniture and Office Equipment			120	120		80	80	80	100.0%	120
Machinery and Equipment			3,600	600		450	450	450	100.0%	600
Machinery and Equipment			3,600	600		450	450	450	100.0%	600
Transport Assets			1,800	0						0
Transport Assets			1,800	0						0
Land										
Land										
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1		14,372	4,482		303	3,369	2,976	88.3%	4,482

11. Material variances to the SDBIP

11.1 Over view

The quarterly SDBIP information has been prepared using the schedules as required by the Municipal Budget and Reporting Regulations.

11.2 Material variances to the service delivery and budget implementation plan (MBRR)

In the monthly financial statements provide a disclosure on monthly targets for revenue, expenditure and cash flow that includes a consolidated projection of cash flow for the budget year setting out receipts by source and payments by type, per month for the budget year with actual for past months and revised forecasts for future months, and shown in total for the two years following the budget year.

In the quarterly report on the implementation of the budget and the financial affairs for the municipality provide –

- a) a review of actual performance against the quarterly targets for measurable performance objectives and service delivery;
- b) a consolidated projection of revenue and operating expenditure per month for the budget year with actual for past months and revised forecast for future months, and the total for the two following budget year; and
- c) a projection of capital expenditure by project broken down per month for the budget year showing actual for past periods and revised forecasts for future periods, and shown in total for the two years following the budget year.

12. Municipal manager's quality certification

QUALITY CERTIFICATE

I, Jackson Penxa, the acting municipal manager of Beaufort West Municipality, hereby certify that –

(mark as appropriate)

the monthly budget statement

the quarterly report on the implementation of the budget and financial state of affairs of the municipality

The mid-year budget and performance assessment

For the month of March 2021 of 2020/2021 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: _____

Municipal Manager of Beaufort West Municipality (WC053)

Signature: 

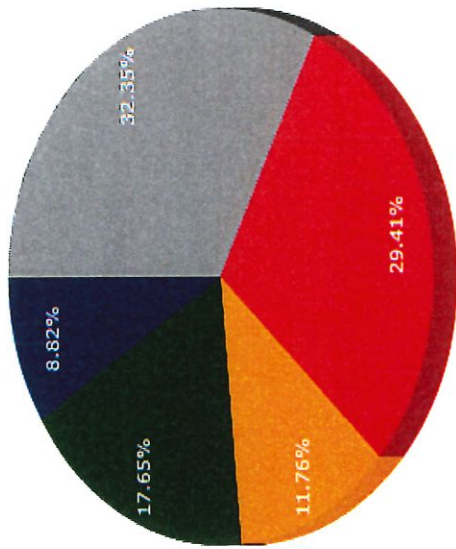
Date: 30/04/2021

Top Layer KPI Report

Report drawn on 30 April 2021 at 11:02

for the months of Quarter ending September 2020 to Quarter ending March 2021.

Beaufort West Municipality



Responsible Directorate



	Beaufort West Municipality		Responsible Directorate			
	Count	Percentage	Municipal Manager	Financial Services	Corporate Services	Infrastructure Services
Not Yet Applicable	11	32.35%	2 (66.67%)	3 (20.00%)	3 (75.00%)	3 (25.00%)
Not Met	10	29.41%	-	4 (26.67%)	1 (25.00%)	5 (41.67%)
Almost Met	4	11.76%	-	4 (26.67%)	-	-
Met	-	-	-	-	-	-
Well Met	6	17.65%	-	4 (26.67%)	-	2 (16.67%)
Extremely Well Met	3	8.82%	1 (33.33%)	-	-	2 (16.67%)
Total:	34	100%	3	15	4	12
			8.82%	44.12%	11.76%	35.29%

Beaufort West Municipality
2020-2021: Top Layer KPI Report

Index / KPI / Indicator Code	KPI	Strategic Objective	Quarter ending September 2020			Quarter ending December 2020			Quarter ending March 2021			Overall Performance for Quarter ending September 2020 to Quarter ending March 2021		
			Target	Actual	R	Target	Actual	R	Target	Actual	R	Target	Actual	R
			Departmental KPI: Performance Comment			Departmental KPI: Performance Comment			Departmental KPI: Performance Comment			Departmental KPI: Performance Comment		
TL20	Complete the Risk based audit plan for 2021/22 and submit to the audit committee for consideration by 30 June 2021	Establishment of well governed and accountable administration (DP 50.1.1)	0	0	0/0%	0	0	0/0%	0	0	0/0%	0	0	0/0%
TL21	70% of the Risk based audit plan for 2020/21 implemented by 30 June 2021 (Number of audits completed and tasks identified in the RAMP (p100))	Establishment of a well governed and accountable administration (DP 50.1.1)	0.00%	0.00%	0/0%	20.00%	60.00%	0/0%	0.00%	0.00%	0/0%	20.00%	60.00%	0/0%
TL22	Review the LED strategy and submit to Council by 30 June 2021	To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development	0	0	0/0%	0	0	0/0%	0	0	0/0%	0	0	0/0%

Summary of Results: Municipal Manager

1/1	100% Met / Applicable	100% with no targets or actuals in this selected period.
2/1	KPI Not Met	0% vs Actual/Target vs 74.999%
3/1	KPI Not Met	0.000% vs Actual/Target vs 0.000%
4/1	KPI Met	Actual/Target vs 100% / Actual/Target vs 100%
5/1	KPI Met	100.000% vs Actual/Target vs 100.000%
6/1	KPI Met	100.000% vs Actual/Target vs 100.000%
7/1	KPI Met	100.000% vs Actual/Target vs 100.000%
8/1	KPI Met	100.000% vs Actual/Target vs 100.000%
9/1	KPI Met	100.000% vs Actual/Target vs 100.000%
10/1	KPI Met	100.000% vs Actual/Target vs 100.000%
11/1	KPI Met	100.000% vs Actual/Target vs 100.000%
12/1	KPI Met	100.000% vs Actual/Target vs 100.000%
13/1	KPI Met	100.000% vs Actual/Target vs 100.000%
14/1	KPI Met	100.000% vs Actual/Target vs 100.000%
15/1	KPI Met	100.000% vs Actual/Target vs 100.000%
16/1	KPI Met	100.000% vs Actual/Target vs 100.000%
17/1	KPI Met	100.000% vs Actual/Target vs 100.000%
18/1	KPI Met	100.000% vs Actual/Target vs 100.000%
19/1	KPI Met	100.000% vs Actual/Target vs 100.000%
20/1	KPI Met	100.000% vs Actual/Target vs 100.000%
21/1	KPI Met	100.000% vs Actual/Target vs 100.000%
22/1	KPI Met	100.000% vs Actual/Target vs 100.000%
23/1	KPI Met	100.000% vs Actual/Target vs 100.000%
24/1	KPI Met	100.000% vs Actual/Target vs 100.000%
25/1	KPI Met	100.000% vs Actual/Target vs 100.000%
26/1	KPI Met	100.000% vs Actual/Target vs 100.000%
27/1	KPI Met	100.000% vs Actual/Target vs 100.000%
28/1	KPI Met	100.000% vs Actual/Target vs 100.000%
29/1	KPI Met	100.000% vs Actual/Target vs 100.000%
30/1	KPI Met	100.000% vs Actual/Target vs 100.000%
31/1	KPI Met	100.000% vs Actual/Target vs 100.000%
32/1	KPI Met	100.000% vs Actual/Target vs 100.000%
33/1	KPI Met	100.000% vs Actual/Target vs 100.000%
34/1	KPI Met	100.000% vs Actual/Target vs 100.000%
35/1	KPI Met	100.000% vs Actual/Target vs 100.000%
36/1	KPI Met	100.000% vs Actual/Target vs 100.000%
37/1	KPI Met	100.000% vs Actual/Target vs 100.000%
38/1	KPI Met	100.000% vs Actual/Target vs 100.000%
39/1	KPI Met	100.000% vs Actual/Target vs 100.000%
40/1	KPI Met	100.000% vs Actual/Target vs 100.000%
41/1	KPI Met	100.000% vs Actual/Target vs 100.000%
42/1	KPI Met	100.000% vs Actual/Target vs 100.000%
43/1	KPI Met	100.000% vs Actual/Target vs 100.000%
44/1	KPI Met	100.000% vs Actual/Target vs 100.000%
45/1	KPI Met	100.000% vs Actual/Target vs 100.000%
46/1	KPI Met	100.000% vs Actual/Target vs 100.000%
47/1	KPI Met	100.000% vs Actual/Target vs 100.000%
48/1	KPI Met	100.000% vs Actual/Target vs 100.000%
49/1	KPI Met	100.000% vs Actual/Target vs 100.000%
50/1	KPI Met	100.000% vs Actual/Target vs 100.000%
51/1	KPI Met	100.000% vs Actual/Target vs 100.000%
52/1	KPI Met	100.000% vs Actual/Target vs 100.000%
53/1	KPI Met	100.000% vs Actual/Target vs 100.000%
54/1	KPI Met	100.000% vs Actual/Target vs 100.000%
55/1	KPI Met	100.000% vs Actual/Target vs 100.000%
56/1	KPI Met	100.000% vs Actual/Target vs 100.000%
57/1	KPI Met	100.000% vs Actual/Target vs 100.000%
58/1	KPI Met	100.000% vs Actual/Target vs 100.000%
59/1	KPI Met	100.000% vs Actual/Target vs 100.000%
60/1	KPI Met	100.000% vs Actual/Target vs 100.000%
61/1	KPI Met	100.000% vs Actual/Target vs 100.000%
62/1	KPI Met	100.000% vs Actual/Target vs 100.000%
63/1	KPI Met	100.000% vs Actual/Target vs 100.000%
64/1	KPI Met	100.000% vs Actual/Target vs 100.000%
65/1	KPI Met	100.000% vs Actual/Target vs 100.000%
66/1	KPI Met	100.000% vs Actual/Target vs 100.000%
67/1	KPI Met	100.000% vs Actual/Target vs 100.000%
68/1	KPI Met	100.000% vs Actual/Target vs 100.000%
69/1	KPI Met	100.000% vs Actual/Target vs 100.000%
70/1	KPI Met	100.000% vs Actual/Target vs 100.000%
71/1	KPI Met	100.000% vs Actual/Target vs 100.000%
72/1	KPI Met	100.000% vs Actual/Target vs 100.000%
73/1	KPI Met	100.000% vs Actual/Target vs 100.000%
74/1	KPI Met	100.000% vs Actual/Target vs 100.000%
75/1	KPI Met	100.000% vs Actual/Target vs 100.000%
76/1	KPI Met	100.000% vs Actual/Target vs 100.000%
77/1	KPI Met	100.000% vs Actual/Target vs 100.000%
78/1	KPI Met	100.000% vs Actual/Target vs 100.000%
79/1	KPI Met	100.000% vs Actual/Target vs 100.000%
80/1	KPI Met	100.000% vs Actual/Target vs 100.000%
81/1	KPI Met	100.000% vs Actual/Target vs 100.000%
82/1	KPI Met	100.000% vs Actual/Target vs 100.000%
83/1	KPI Met	100.000% vs Actual/Target vs 100.000%
84/1	KPI Met	100.000% vs Actual/Target vs 100.000%
85/1	KPI Met	100.000% vs Actual/Target vs 100.000%
86/1	KPI Met	100.000% vs Actual/Target vs 100.000%
87/1	KPI Met	100.000% vs Actual/Target vs 100.000%
88/1	KPI Met	100.000% vs Actual/Target vs 100.000%
89/1	KPI Met	100.000% vs Actual/Target vs 100.000%
90/1	KPI Met	100.000% vs Actual/Target vs 100.000%
91/1	KPI Met	100.000% vs Actual/Target vs 100.000%
92/1	KPI Met	100.000% vs Actual/Target vs 100.000%
93/1	KPI Met	100.000% vs Actual/Target vs 100.000%
94/1	KPI Met	100.000% vs Actual/Target vs 100.000%
95/1	KPI Met	100.000% vs Actual/Target vs 100.000%
96/1	KPI Met	100.000% vs Actual/Target vs 100.000%
97/1	KPI Met	100.000% vs Actual/Target vs 100.000%
98/1	KPI Met	100.000% vs Actual/Target vs 100.000%
99/1	KPI Met	100.000% vs Actual/Target vs 100.000%
100/1	KPI Met	100.000% vs Actual/Target vs 100.000%

Overall Performance for Quarter ending March 2021	Quarter ending March 2021				Quarter ending December 2020				Quarter ending September 2020				Strategic Objective	Unit of Measurement	KPI
	Target	Actual	Departmental KPI Performance Comment	Departmental KPI Corrective Measure	Target	Actual	Departmental KPI Performance Comment	Departmental KPI Corrective Measure	Target	Actual	Departmental KPI Performance Comment	Departmental KPI Corrective Measure			
T11	31,800	31,870			31,500	31,336			31,500	31,336			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2021	Number of formal residential properties that are connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2021
T12	31,462	31,412			31,462	31,412			31,462	31,412			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Ekurhuleni area) as at 30 June 2021	Number of formal residential properties connected to the municipal water supply network (credit and prepaid infrastructure network) and which are billed for electricity or have pre-paid meters (excluding Ekurhuleni area) as at 30 June 2021
T13	31,870	31,873			31,870	31,893			31,870	31,893			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential properties which are billed for sewerage as at 30 June 2021	Number of formal residential properties connected to the municipal water supply network (credit and prepaid infrastructure network) and which are billed for sewerage as at 30 June 2021
T14	5,600	7,974			5,600	7,974			5,600	7,974			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential properties which are billed for refuse removal as at 30 June 2021	Number of formal residential properties which are billed for refuse removal as at 30 June 2021
T15	5,094	7,051			5,094	7,051			5,094	7,051			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential households receiving free basic water as at 30 June 2021	Number of residential households receiving free basic water as at 30 June 2021
T16	5,353	5,086			5,353	5,086			5,353	5,086			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential households receiving free basic electricity as at 30 June 2021	Number of residential households receiving free basic electricity as at 30 June 2021
T17	2,235	2,703			2,235	2,703			2,235	2,703			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Number of residential households receiving free basic refuse removal as at 30 June 2021	Number of residential households receiving free basic refuse removal as at 30 June 2021
T18	30,000%	30,000%			30,000%	30,000%			30,000%	30,000%			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	% of capital budget spent by 30 June 2021	% of capital budget spent by 30 June 2021
T19	0.00%	0.00%			0.00%	0.00%			0.00%	0.00%			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Debt to Revenue as at 30 June 2021	Debt to Revenue as at 30 June 2021
T20	0.00%	0.00%			0.00%	0.00%			0.00%	0.00%			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Service debtors to revenue as at 30 June 2021	Service debtors to revenue as at 30 June 2021
T21	0.00%	0.00%			0.00%	0.00%			0.00%	0.00%			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Cost coverage as at 30 June 2021	Cost coverage as at 30 June 2021
T22	85.00%	85.00%			80.00%	81.00%			80.00%	81.00%			Provision of basic services to all the people in the municipal area (IDP 50.1.2)	Payment % achieved by 30 June 2021	Payment % achieved by 30 June 2021
T23	20.00%	20.00%			20.00%	20.00%			20.00%	20.00%			Sustainability of the environment (IDP 50.2.1)	% unaccounted water	% unaccounted water
T24	12.00%	12.00%			12.00%	12.00%			12.00%	12.00%			Sustainability of the environment (IDP 50.2.3)	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Ekurhuleni area) as at 30 June 2021	Number of residential properties which are billed for electricity or have pre-paid meters (excluding Ekurhuleni area) as at 30 June 2021

Summary of Results: Financial Services

Item / Code	Unit of Measurement	Actual	Target	R
1	IPM with no targets or actuals in the selected period			
2	IPM Not Yet Applicable			
3	IPM Not Met	76.000% vs Actual/Target = 76.000%		
4	IPM Almost Met	76.000% vs Actual/Target = 76.000%		
5	IPM Met	100.000% vs Actual/Target = 100%		
6	IPM Not Met	100.000% vs Actual/Target = 100%		
7	IPM Almost Met	100.000% vs Actual/Target = 100%		
8	IPM Met	100.000% vs Actual/Target = 100%		
9	IPM Exceeded	100.000% vs Actual/Target = 100%		
10	Total IPMs			

Corporate Services

Item / Code	KPI	Unit of Measurement	Strategic Objective	Target	Actual	R
TL27	Assign people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 (Actual amount spent on training/development budget)	Number of people appointed in the three highest levels of management	Establishment of a well governed and accountable administration (DP 30 3.1)	0	0	0/0
TL28	10.0% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2021 (Actual amount spent on training/development budget)	% of the municipality's personnel budget spent on implementing its workplace skills plan	Establishment of a well governed and accountable administration (DP 30 3.1)	0.00%	0.00%	0/0
TL29	Spend 100% of the library grant by 30 June 2021 (Actual amount spent on project budget spent on the acquisition of the Municipal Office by 30 June 2021)	% of grant spent by 30 June 2021	To enable education and skills development for equip people with economic skills (DP 30 3.2)	0.00%	0.00%	0/0
TL31	100% of the project budget spent on the acquisition of the Municipal Office by 30 June 2021	% of budget spent by 30 June 2021	Establishment of a well governed and accountable administration (DP 30 3.1)	10.00%	0.00%	0/0

Summary of Results: Corporate Services

Item / Code	Unit of Measurement	Actual	Target	R
1	IPM with no targets or actuals in the selected period			
2	IPM Not Yet Applicable			
3	IPM Not Met	0% vs Actual/Target = 0%		
4	IPM Almost Met	75.000% vs Actual/Target = 75.000%		
5	IPM Met	100.000% vs Actual/Target = 100%		
6	IPM Not Met	100.000% vs Actual/Target = 100%		
7	IPM Almost Met	100.000% vs Actual/Target = 100%		
8	IPM Exceeded	100.000% vs Actual/Target = 100%		
9	Total IPMs			

Item / Code	KPI	Unit of Measurement	Strategic Objective	Quarter ending September 2020			Quarter ending December 2020			Quarter ending March 2021			Overall Performance for Quarter ending September 2020 to Quarter ending March 2021		
				Target	Actual	R	Target	Actual	R	Target	Actual	R	Target	Actual	R
TL27	Assign people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 (Actual amount spent on training/development budget)	Number of people appointed in the three highest levels of management	Establishment of a well governed and accountable administration (DP 30 3.1)	0	0	0/0	0	0	0/0	0	0	0/0	0	0	0/0
TL28	10.0% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2021 (Actual amount spent on training/development budget)	% of the municipality's personnel budget spent on implementing its workplace skills plan	Establishment of a well governed and accountable administration (DP 30 3.1)	0.00%	0.00%	0/0	0.00%	0.00%	0/0	0.00%	0.00%	0/0	0.00%	0.00%	0/0
TL29	Spend 100% of the library grant by 30 June 2021 (Actual amount spent on project budget spent on the acquisition of the Municipal Office by 30 June 2021)	% of grant spent by 30 June 2021	To enable education and skills development for equip people with economic skills (DP 30 3.2)	0.00%	0.00%	0/0	0.00%	0.00%	0/0	0.00%	0.00%	0/0	0.00%	0.00%	0/0
TL31	100% of the project budget spent on the acquisition of the Municipal Office by 30 June 2021	% of budget spent by 30 June 2021	Establishment of a well governed and accountable administration (DP 30 3.1)	10.00%	0.00%	0/0	10.00%	0.00%	0/0	10.00%	0.00%	0/0	10.00%	0.00%	0/0

Item / Code	KPI	Unit of Measurement	Strategic Objective	Target	Actual	R
TL27	Assign people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 (Actual amount spent on training/development budget)	Number of people appointed in the three highest levels of management	Establishment of a well governed and accountable administration (DP 30 3.1)	0	0	0/0
TL28	10.0% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2021 (Actual amount spent on training/development budget)	% of the municipality's personnel budget spent on implementing its workplace skills plan	Establishment of a well governed and accountable administration (DP 30 3.1)	0.00%	0.00%	0/0
TL29	Spend 100% of the library grant by 30 June 2021 (Actual amount spent on project budget spent on the acquisition of the Municipal Office by 30 June 2021)	% of grant spent by 30 June 2021	To enable education and skills development for equip people with economic skills (DP 30 3.2)	0.00%	0.00%	0/0
TL31	100% of the project budget spent on the acquisition of the Municipal Office by 30 June 2021	% of budget spent by 30 June 2021	Establishment of a well governed and accountable administration (DP 30 3.1)	10.00%	0.00%	0/0

Item / Code	KPI	Unit of Measurement	Strategic Objective	Target	Actual	R
TL27	Assign people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 (Actual amount spent on training/development budget)	Number of people appointed in the three highest levels of management	Establishment of a well governed and accountable administration (DP 30 3.1)	0	0	0/0
TL28	10.0% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2021 (Actual amount spent on training/development budget)	% of the municipality's personnel budget spent on implementing its workplace skills plan	Establishment of a well governed and accountable administration (DP 30 3.1)	0.00%	0.00%	0/0
TL29	Spend 100% of the library grant by 30 June 2021 (Actual amount spent on project budget spent on the acquisition of the Municipal Office by 30 June 2021)	% of grant spent by 30 June 2021	To enable education and skills development for equip people with economic skills (DP 30 3.2)	0.00%	0.00%	0/0
TL31	100% of the project budget spent on the acquisition of the Municipal Office by 30 June 2021	% of budget spent by 30 June 2021	Establishment of a well governed and accountable administration (DP 30 3.1)	10.00%	0.00%	0/0

Item / Code	KPI	Unit of Measurement	Strategic Objective	Target	Actual	R
TL27	Assign people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 (Actual amount spent on training/development budget)	Number of people appointed in the three highest levels of management	Establishment of a well governed and accountable administration (DP 30 3.1)	0	0	0/0
TL28	10.0% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2021 (Actual amount spent on training/development budget)	% of the municipality's personnel budget spent on implementing its workplace skills plan	Establishment of a well governed and accountable administration (DP 30 3.1)	0.00%	0.00%	0/0
TL29	Spend 100% of the library grant by 30 June 2021 (Actual amount spent on project budget spent on the acquisition of the Municipal Office by 30 June 2021)	% of grant spent by 30 June 2021	To enable education and skills development for equip people with economic skills (DP 30 3.2)	0.00%	0.00%	0/0
TL31	100% of the project budget spent on the acquisition of the Municipal Office by 30 June 2021	% of budget spent by 30 June 2021	Establishment of a well governed and accountable administration (DP 30 3.1)	10.00%	0.00%	0/0

