




# Municipal Financial Management Act Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name JACKSON PENXA

**Municipal Manager of Beaufort West Municipality**

Signature 

Date 29.06.2021



## Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name QUINTON LOUK

**Mayor of Beaufort West Municipality**

Signature 

Date 29.06.2021.

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	Establishment of a well governed and accountable administration (IDP SO 3.1)	Compile the Risk based audit plan for 2022/23 and submit to Audit committee for consideration by 30 June 2022	Risk based audit plan submitted to Audit committee by 30 June 2022	All	Municipal Manager	0	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	Good Governance and Public Participation	Establishment of a well governed and accountable administration (IDP SO 3.1)	90% of the Risk based audit plan for 2021/22 implemented by 30 June 2022 [(Number of audits and tasks completed for the period identified in the RBAP/ Number of audits and tasks identified in the RBAP) x 100]	% of the Risk Based Audit Plan implemented by 30 June 2022	All	Municipal Manager	157%	Percentage	90%	10%	25%	50%	90%
TL3	Office of the Municipal Manager	Local Economic Development	To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development	Review the LED strategy and submit to Council by 30 June 2022	Revised LED strategy submitted to Council by 30 June 2022	All	Municipal Manager	0	Number	1	0	0	0	1
TL4	Office of the Municipal Manager	Good Governance and Public Participation	Establishment of a well governed and accountable administration (IDP SO 3.1)	Develop the new Integrated Development Plan for the 2022-2027 period and submit to Council by 31 May 2022	Number of IDP's submitted	All	Municipal Manager	New key performance indicator for 2021/22	Number	1	0	0	0	1

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL5	Office of the Municipal Manager	Good Governance and Public Participation	Establishment of a well governed and accountable administration (IDP SO 3.1)	Submit the Annual Performance Report to the Auditor-General by 31 August 2021	Number of reports submitted	All	Municipal Manager	New key performance indicator for 2021/22	Number	1	1	0	0	0
TL6	Financial Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2022	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2022	All	Director: Financial Services	14 210	Number	11 510	0	11 510	0	11 510
TL7	Financial Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2022	All	Director: Financial Services	13 172	Number	12 462	0	12 462	0	12 462

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL8	Financial Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2022	Number of residential properties which are billed for sewerage as at 30 June 2022	All	Director: Financial Services	12 559	Number	11 870	0	11 870	0	11 870
TL9	Financial Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2022	Number of residential properties which are billed for refuse removal as at 30 June 2022	All	Director: Financial Services	12 089	Number	11 346	0	11 346	0	11 346
TL10	Financial Services	Basic Service Delivery	Provide for the needs of indigent households through improved services (IDP SO 1.3)	Provide free basic water to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2022	Number of active indigent households receiving free basic water as at 30 June 2022	All	Director: Financial Services	6 529	Number	5 600	0	5 600	0	5 600
TL11	Financial Services	Basic Service Delivery	Provide for the needs of indigent households through improved services (IDP SO 1.3)	Provide free basic electricity to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2022	Number of active indigent households receiving free basic electricity as at 30 June 2022	All	Director: Financial Services	6 990	Number	5 094	0	5 094	0	5 094

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL12	Financial Services	Basic Service Delivery	Provide for the needs of indigent households through improved services (IDP SO 1.3)	Provide free basic sanitation to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2022	Number of active indigent households receiving free basic sanitation as at 30 June 2022	All	Director: Financial Services	4 600	Number	5 953	0	5 953	0	5 953
TL13	Financial Services	Basic Service Delivery	Provide for the needs of indigent households through improved services (IDP SO 1.3)	Provide free basic refuse removal to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2022	Number of active indigent households receiving free basic refuse removal as at 30 June 2022	All	Director: Financial Services	2 539	Number	2 225	0	2 225	0	2 225
TL14	Financial Services	Basic Service Delivery	To improve and maintain current basic service delivery through specific infrastructural development projects (IDP SO 1.1)	The percentage of the municipal capital budget spent by 30 June 2022 [(Actual amount spent /Total amount budgeted for capital projects)X100]	% of capital budget spent by 30 June 2022	All	Director: Financial Services	73.59%	Percentage	95%	15%	40%	60%	95%
TL15	Financial Services	Municipal Financial Viability and Management	Ensure liquidity of the administration (IDP SO 4.1)	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2022 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant) x 100]	Debt to Revenue as at 30 June 2022	All	Director: Financial Services	10.93%	Percentage	45%	0%	0%	0%	45%

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL16	Financial Services	Municipal Financial Viability and Management	Ensure liquidity of the administration (IDP SO 4.1)	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 [(Total outstanding service debtors/ revenue received for services)x 100]	Service debtors to revenue as at 30 June 2022	All	Director: Financial Services	68.54%	Percentage	35 %	0%	0 %	0 %	35%
TL17	Financial Services	Municipal Financial Viability and Management	Ensure liquidity of the administration (IDP SO 4.1)	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 [((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2022	All	Director: Financial Services	0.6	Number	1	0	0	0	1
TL18	Financial Services	Municipal Financial Viability and Management	Ensure liquidity of the administration (IDP SO 4.1)	Achieve an payment percentage of 85% by 30 June 2022 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100]	Payment % achieved by 30 June 2022	All	Director: Financial Services	79.68%	Percentage	85%	75%	80%	85%	85%

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL19	Financial Services	Municipal Financial Viability and Management	Sustainability of the environment (IDP SO 2.3)	Limit unaccounted for water quarterly to less than 25% during 2021/22 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified x 100]	% unaccounted water	All	Director: Financial Services	56%	Percentage	25%	25%	25%	25%	25%
TL20	Financial Services	Municipal Financial Viability and Management	Sustainability of the environment (IDP SO 2.3)	Limit unaccounted for electricity to less than 10% quarterly during the 2021/22 financial year [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased ) x 100]	% unaccounted electricity	All	Director: Financial Services	14.70%	Percentage	10%	10%	10%	10%	10%
TL21	Infrastructure Services	Local Economic Development	To facilitate investment and maintenance of economic and social infrastructure to ensure infrastructure-led economic growth and development	Create temporary job opportunities in terms of the Extended Public Works Programme (EPWP) projects by 30 June 2022	Number of temporary jobs opportunities created by 30 June 2022	All	Director: Infrastructure Services	159	Number	100	0	0	0	100
TL22	Infrastructure Services	Basic Service Delivery	Sustainability of the environment (IDP SO 2.3)	95% of water samples in the Beaufort West jurisdiction area comply with SANS241 micro biological indicators	% of water samples compliant to SANS 241	All	Director: Infrastructure Services	100%	Percentage	95%	95%	95%	95%	95%

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL23	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on the construction of two new reservoirs in Murraysburg by 30 June 2022 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2022	1	Director: Infrastructure Services		Percentage	95%	15%	40%	60%	95%
TL24	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on the upgrade of the 20 MVA 22/11 kV Main Substation - Phase 4 in Beaufort West by 30 June 2022 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2022	2	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%
TL25	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Complete the construction of two (2) new reservoirs in Murraysburg by 30 June 2022	Number of reservoirs constructed	1	Director: Infrastructure Services	New key performance indicator for 2021/22	Number	2	0	0	0	2



## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL26	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on New High Mast Lighting in Nelspoort by 30 June 2022 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2022	2	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%
TL27	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on New High Mast Lighting in Rustdene, Prince Valley and Lande by 30 June 2022 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2022	4; 5; 6	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL28	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on the upgrade of the sport stadium in Kwa Mandlenkosi by 30 June 2022 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2022	4	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%
TL29	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on the extension of the Goue Akker Cemetery in Beaufort West by 30 June 2022 [(Actual expenditure divided by the total approved project budget) x100]	% of budget spent by 30 June 2022	4	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%
TL30	Infrastructure Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	95% of the approved project budget spent on the upgrade of existing regional sport stadium: Phase 2 in Rustdene by 30 June 2022 [(Actual expenditure divided by the total approved project budget) x100]	% of budget spent by 30 June 2022	5; 6	Director: Infrastructure Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%
TL31	Community Services	Good Governance and Public Participation	Transparency and participation	Hold roadblocks in conjunction with the Provincial Traffic Department quarterly	Number of roadblocks held	All	Director: Community Services	New key performance indicator for 2021/22	Number	4	1	1	1	1

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL32	Community Services	Basic Service Delivery	Provision of basic services to all the people in the municipal area (IDP SO 1.2)	Submit a report on the Illegal Dumping Project (Department of Environmental Affairs) to Council by 30 September 2021	Number of reports submitted	All	Director: Community Services	New key performance indicator for 2021/22	Number	1	1	0	0	0
TL33	Community Services	Good Governance and Public Participation	To improve and maintain current basic service delivery through specific infrastructural development projects (IDP SO 1.1)	Submit a Housing Pipeline Report to Council by 30 June 2022	Number of reports submitted	All	Director: Community Services	New key performance indicator for 2021/22	Number	1	0	0	0	1
TL34	Corporate Services	Municipal Transformation and Institutional Development	Establishment of a well governed and accountable administration (IDP SO 3.1)	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	Director: Corporate Services	0	Number	1	0	0	0	1
TL35	Corporate Services	Municipal Transformation and Institutional Development	Establishment of a well governed and accountable administration (IDP SO 3.1)	0.50% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2022 [(Actual amount spent on training/total personnel budget) x100]	% of the municipality's personnel budget spent on implementing its workplace skills plan	All	Director: Corporate Services	0.77%	Percentage	0.50%	0%	0%	0%	0.50%

## Top Layer Service Delivery and Budget Implementation Plan 2021/22

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL36	Corporate Services	Local Economic Development	To enable education and skills development to equip people with economic skills (IDP SO 2.2)	Spend 100% of the library grant by 30 June 2022 (Actual expenditure divided by the total grant received)	% of grant spent by 30 June 2022	All	Director: Corporate Services	0%	Percentage	100%	0%	0%	0%	100%
TL37	Corporate Services	Municipal Transformation and Institutional Development	Establishment of a well governed and accountable administration (IDP SO 3.1)	95% of the approved project budget spent on the Computer Equipment Project by 30 June 2022	[(Actual expenditure divided by the total approved project budget) x100]	All	Director: Corporate Services	New key performance indicator for 2021/22	Percentage	95%	15%	40%	60%	95%

## Capital Budget for the 2021/22 Financial Year

Directorate	Function	Project name	Fund ing source	Planned Start Date	Planned Completi on Date	Wa rd	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total	
							(R)													
Corporate Services	Finance and Administration: Core Function: Information Technology	Computer equipment Project	CRR	2021/07/01	2022/06/30	All	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	32 375	388 500
Corporate Services	Finance and Administration: Core Function: Information Technology	Computer equipment Project	CRR	2021/07/01	2022/06/30	All	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	50 000
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	Furniture and Office Equipment Project	CRR	2021/07/01	2022/06/30	All	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	1 667	20000
Infrastructure Services	Energy Sources: Core Function: Electricity	20 MVA 22/11 kV Upgrading of Main Substation Phase IV	INEP	2021/07/01	2022/06/30	All	508 333	508 333	508 333	508 333	508 333	508 333	508 333	508 333	508 334	508 334	508 334	508 334	508 334	6 100 000
Community Services	Community and Social Services: Core Function: Community Halls and Facilities	Upgrade Sport Stadium - Kwa Mandlenkosi	MIG	2021/07/01	2022/06/30	All	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	51 143	613 712
Community Services	Community and Social Services: Core Function: Cemeteries, Funeral Parlours and Crematoriums	Extension of Goue Akker Cemetery : Beaufort West	MIG	2021/07/01	2022/06/30	All	403 864	403 864	403 864	403 864	403 864	403 864	403 864	403 864	403 865	403 865	403 865	403 865	403 865	4 846 372
Infrastructure Services	Water Management: Non-core Function: Water Storage	Murraysburg : Constructio n of Two (2) New Reservoirs	MIG	2021/07/01	2022/06/30	All	140 854	140 854	140 854	140 854	140 854	140 854	140 854	140 854	140 854	140 855	140 855	140 855	140 855	1 690 251

## Capital Budget for the 2021/22 Financial Year

Directorate	Function	Project name	Fund ing source	Planned Start Date	Planned Completi on Date	Wa rd	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total	
							(R)													
Infrastructure Services	Water Management: Core Function: Water Storage	Murraysburg (Additional Fund Application; project 328491): Constructio n of Two (2) New Reservoirs	MIG	2021/07/01	2022/06/30	All	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	80 074	960 882
Community Services	Community and Social Services: Core Function: Community Halls and Facilities	Upgrade Existing Regional Sport Stadium Ph2 : Rustdene	MIG	2021/07/01	2022/06/30	All	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	171 652	2 059 827
Infrastructure Services	Energy Sources: Core Function: Electricity	New High Mast Lighting - Nelspoort	MIG	2021/07/01	2022/06/30	All	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	113 093	1 357 111
Infrastructure Services	Energy Sources: Core Function: Electricity	New High Mast Lighting - Rustdene, Prince Valley, Lande	MIG	2021/07/01	2022/06/30	All	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	188 900	2 266 795
Community Services	Community and Social Services: Core Function: Community Halls and Facilities	Upgrade Sport Stadium - Kwa Mandlenkosi	CRR	2021/07/01	2022/06/30	All	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	29 783	357 390
Community Services	Community and Social Services: Core Function: Cemeteries, Funeral Parlours and Crematoriums	Extension of Goue Akker Cemetery : Beaufort West	CRR	2021/07/01	2022/06/30	All	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	163 611	1 963 335
Infrastructure Services	Water Management: Core Function: Water Storage	Murraysburg : Constructio n of Two (2) New Reservoirs	CRR	2021/07/01	2022/06/30	All	39 379	39 379	39 379	39 379	39 379	39 379	39 379	39 379	39 379	39 379	39 380	39 380	39 380	472 551

## Capital Budget for the 2021/22 Financial Year

Directorate	Function	Project name	Funding source	Planned Start Date	Planned Completion Date	Ward	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total	
							(R)													
Infrastructure Services	Energy Sources: Core Function: Electricity	New High Mast Lighting - Nelspoort	CRR	2021/07/01	2022/06/30	All	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	26 528	318 335
<b>TOTAL</b>							1 955 422	1 955 422	1 955 422	1 955 422	1 955 423	1 955 424	1 955 424	1 955 425	1 955 426	1 955 429	1 955 429	1 955 429	1 955 429	23 465 091

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	July			August		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 268 303	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	5 752 913	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	125 262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	944 651	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	718 684	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	2 754 504	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	177 401	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	641 626	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 209 165	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	8 897 145	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	2 818 164	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 425 441	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 128 014	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>



## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	September			October		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 268 303	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	5 752 913	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	125 262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	944 651	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	718 684	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	2 754 504	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	177 401	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	641 626	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 209 165	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	8 897 145	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	2 818 164	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 425 441	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 128 014	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	November			December		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 422 931	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	7 937 936	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	177 422	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	1 506 938	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	1 092 408	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	3 544 471	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	284 039	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	841 496	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 658 679	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	9 302 303	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	3 230 609	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 918 044	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 622 365	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>34 539 642</b>	<b>1 955 422</b>

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	January			February		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 268 303	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	5 752 913	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	125 262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	944 651	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	718 684	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	2 754 504	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	177 401	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	641 626	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 209 165	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	8 897 145	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	2 818 164	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 425 441	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 128 014	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	March			April		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 268 303	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	5 752 913	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	125 262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	944 651	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	718 684	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	2 754 504	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	177 401	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	641 626	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 209 165	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	8 897 145	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	2 818 164	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 425 441	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 128 014	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	May			June		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	914 683	1 268 303	0	914 683	1 268 303	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	5 020 344	5 752 913	38 208	5 020 344	5 752 913	38 208
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	125 262	0	0	125 262	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	1 066 438	944 651	820 053	1 066 438	944 651	820 053
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	248 212	718 684	0	248 212	718 684	0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	3 826 250	2 754 504	0	3 826 250	2 754 504	0
Community Services	Housing: Core Function: Housing	23 333	177 401	0	23 333	177 401	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	111 954	641 626	0	111 954	641 626	0
Infrastructure Services	Road Transport: Core Function: Roads	4 167	1 209 165	0	4 167	1 209 165	0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	9 864 970	8 897 145	836 853	9 864 970	6 397 145	836 853
Infrastructure Services	Water Management: Core Function: Water Distribution	4 242 868	2 818 164	260 307	4 242 868	2 818 164	260 307
Infrastructure Services	Waste Water Management: Core Function: Sewerage	2 800 691	1 425 441	0	2 800 691	1 425 441	0
Community Services	Waste Management: Core Function: Solid Waste Removal	1 757 461	1 128 014	0	1 757 461	1 128 014	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
	<b>TOTAL</b>	<b>29 881 371</b>	<b>27 861 274</b>	<b>1 955 422</b>	<b>29 881 371</b>	<b>25 361 274</b>	<b>1 955 422</b>

## Monthly Cashflow for the 2021/22 Financial Year

Directorate [R]	Function [R]	TOTAL		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	R10 976 196.00	R15 374 269.00	R0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	R60 244 132.00	R71 219 984.78	R458 500.00
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	R0	R 1 555 300.00	R0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	R12 797 257.00	R11 898 104.03	R9 840 636.00
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	R2 978 539.00	R8 997 937.01	R0
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	R45 915 000.00	R33 844 012.95	R0
Community Services	Housing: Core Function: Housing	R280 000.00	R2 235 446.63	R0
Community Services	Health: Core Function: Health Services	R0	R0	R0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	R1 343 450.00	R7 899 376.00	R0
Infrastructure Services	Road Transport: Core Function: Roads	R50 000.00	R14 959 493.00	R0
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	R0	R0	R0
Infrastructure Services	Energy Sources: Core Function: Electricity	R118 379 635.00	R104 670 903.00	R10 042 241.00
Infrastructure Services	Water Management: Core Function: Water Distribution	R50 914 417.00	R34 230 417.00	R3 123 684.00
Infrastructure Services	Waste Water Management: Core Function: Sewerage	R33 608 296.00	R17 597 892.00	R0
Community Services	Waste Management: Core Function: Solid Waste Removal	R21 089 529.00	R14 030 520.15	R0
Office of the Municipal Manager	Other: Core Function: Tourism	R0	R0	R0
	<b>TOTAL</b>	<b>R358 576 451.00</b>	<b>R338 513 655.55</b>	<b>R23 465 061.00</b>

## Revenue by Source for the 2021/22 Financial Year

Line Item (200 chars)	Jul (R)	Aug (R)	Sep (R)	Oct (R)	Nov (R)	Dec (R)	Jan (R)	Feb (R)	Mar (R)	Apr (R)	May (R)	Jun (R)	TOTAL (R)
Property rates	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	3 723 377	44 680 522
Service charges - electricity revenue	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	8 027 398	96 328 775
Service charges - water revenue	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	2 501 977	30 023 720
Service charges - sanitation revenue	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	1 672 844	20 074 130
Service charges - refuse revenue	844 374	844 374	844 374	844 374	844 374	844 374	844 374	844 374	844 374	844 374	844 374	844 374	10 132 492
Rental of facilities and equipment	126 605	126 605	126 605	126 605	126 605	126 605	126 605	126 605	126 605	126 605	126 605	126 605	1 519 262
Interest earned - external investments	45 833	45 833	45 833	45 833	45 833	45 833	45 833	45 833	45 833	45 833	45 833	45 833	550 000
Interest earned - outstanding debtors	560 738	560 738	560 738	560 738	560 738	560 738	560 738	560 738	560 738	560 738	560 738	560 738	6 728 850
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	3 750 125	45 001 500
Licences and permits	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	17 500	210 000
Agency services	91 667	91 667	91 667	91 667	91 667	91 667	91 667	91 667	91 667	91 667	91 667	91 667	1 100 000
Transfers and subsidies	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	6 754 504	81 054 050
Other revenue	106 517	106 517	106 517	106 517	106 517	106 517	106 517	106 517	106 517	106 517	106 517	106 517	1 278 200
Gains	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R28 223 458</b>	<b>R338 681 501</b>