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Municipal Financial Management Act

Section 53(1)(c)(ii) - Approval by the Executive Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name DERICK ERNEST WELGEMOED

Municipal Manager of Beaufort West Municipality



Signature [Handwritten Signature]

Date 21/06/2023

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name ASHLEY SAULS

Executive Mayor of Beaufort West Municipality


Signature [Handwritten Signature]

Date 22/06/2023

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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Compile the Risk based audit plan for 2024/25 and submit to Audit committee for consideration by 30 June 2024	Risk based audit plan submitted to Audit committee by 30 June 2024	All	Municipal Manager	1	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	70% of the Risk based audit plan for 2023/24 implemented by 30 June 2024 [(Number of audits and tasks completed for the period identified in the RBAP/ Number of audits and tasks identified in the RBAP) x 100]	% of the Risk Based Audit Plan implemented by 30 June 2024	All	Municipal Manager	69.23%	Percentage	70	10	25	50	70
TL3	Office of the Municipal Manager	Local Economic Development	SO3: Promote broad-based growth and development	Review the LED strategy and submit to Council by 30 June 2024	Revised LED strategy submitted to Council by 30 June 2024	All	Municipal Manager	0	Number	1	0	0	0	1
TL4	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Review the Integrated Development Plan 2022-2027 and submit to Council by 31 May 2024	Number of IDPs submitted	All	Municipal Manager	1	Number	1	0	0	0	1
TL5	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Submit the Annual Performance Report to the Auditor-General by 31 August 2023	Number of reports submitted	All	Municipal Manager	0	Number	1	1	0	0	0

Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL6	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area.	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2024	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2024	All	Director: Financial Services	16 523	Number	16 307	16 307	16 307	16 307	16 307
TL7	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area.	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2024	All	Director: Financial Services	16 523	Number	16 307	16 307	16 307	16 307	16 307
TL8	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area.	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2024	Number of residential properties which are billed for sewerage as at 30 June 2024	All	Director: Financial Services	16 523	Number	16 307	16 307	16 307	16 307	16 307

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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL9	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area.	Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2024	Number of residential properties which are billed for refuse removal as at 30 June 2024	All	Director: Financial Services	16 523	Number	16 307	16 307	16 307	16 307	16 307
TL10	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic water to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2024	Number of active indigent households receiving free basic water as at 30 June 2024	All	Director: Financial Services	2 097	Number	9 658	9 658	9 658	9 658	9 658
TL11	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic electricity to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2024	Number of active indigent households receiving free basic electricity as at 30 June 2024	All	Director: Financial Services	4 917	Number	9 658	9 658	9 658	9 658	9 658
TL12	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic sanitation to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2024	Number of active indigent households receiving free basic sanitation as at 30 June 2024	All	Director: Financial Services	4 917	Number	9 658	9 658	9 658	9 658	9 658
TL13	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic refuse removal to active indigent households as defined in paragraph 9(1) of the Municipality's Credit Control and Debt Collection Policy as at 30 June 2024	Number of active indigent households receiving free basic refuse removal as at 30 June 2024	All	Director: Financial Services	4 917	Number	9 658	9 658	9 658	9 658	9 658




Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL14	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	The percentage of the municipal capital budget spent by 30 June 2024 [(Actual amount spent / Total amount budgeted for capital projects) x 100]	% of capital budget spent by 30 June 2024	All	Director: Financial Services	64.84%	Percentage	95	0	10	50	95
TL15	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June 2024 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100]	Debt to Revenue as at 30 June 2024	All	Director: Financial Services	1.74%	Percentage	45	0	0	0	45
TL16	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2024 [(Total outstanding service debtors / annual revenue received for services) x 100]	Service debtors to revenue as at 30 June 2024	All	Director: Financial Services	89.01%	Percentage	0	0	0	0	35


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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL17	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2024 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Cost coverage as at 30 June 2024	All	Director: Financial Services	0.2	Number	0	0	0	0	1
TL18	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Achieve an payment percentage of 85% by 30 June 2024 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100]	Payment % achieved by 30 June 2024	All	Director: Financial Services	63%	Percentage	88	88	88	88	88
TL19	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Limit unaccounted for water quarterly to less than 25% during 2023/24 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (including free basic water) / Number of Kilolitres Water Purchased or Purified x 100]	% unaccounted water	All	Director: Financial Services	15.86%	Percentage	30	0	0	0	30

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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL20	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Limit unaccounted for electricity to less than 10% quarterly during the 2023/24 financial year [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased] x 100]	% unaccounted electricity	All	Director: Financial Services	35.42%	Percentage	10	0	0	0	10
TL21	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	Director: Corporate Services	0	Number	1	0	0	0	1
TL22	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	0.5% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2024 [(Actual amount spent on training/total personnel budget) x100]	% of the municipality's personnel budget spent on implementing its workplace skills plan	All	Director: Corporate Services	0.77%	Percentage	0.5	0	0	0	0.5
TL23	Corporate Services	Local Economic Development	SO6: Uphold sound financial management principles and practices	Spend 100% of the library grant by 30 June 2024 (Actual expenditure divided by the total grant received)	% of grant spent by 30 June 2023	All	Director: Corporate Services	99.38%	Percentage	100				

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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL24	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration.	Submit the Change Management Strategy to Council by 31 December	Number of strategies submitted	All	Director: Corporate Services	New KPI	Number	1	0	1	0	0
TL25	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	Submit the Rewards and Recognition Policy to Council by 30 June 2024	Rewards and Recognition Policy submitted to Council by 30 June 2024	All	Director: Corporate Services	New KPI	Number	1	0	0	0	1
TL26	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	Submit the Portfolio of Evidence Policy to Council by 30 June 2024	Portfolio of Evidence Policy submitted to Council by 30 June 2024	All	Director: Corporate Services	New KPI	Number	1	0	0	0	1
TL27	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	Establish the Municipal Moderation Committee by 30 June 2024	Municipal Moderation Committee established by 30 June 2024	All	Director: Corporate Services	New KPI	Number	1	0	0	0	1
TL28	Infrastructure Services	Local Economic Development	SO3: Promote broad-based growth and development	Create temporary job opportunities in terms of the Extended Public Works Programme (EPWP) projects by 30 June 2023	Number of temporary jobs opportunities created by 30 June 2023	All	Director: Infrastructure Services	48	Number	74	0	0	0	74
TL29	Infrastructure Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of water samples in the Beaufort West jurisdiction area comply with SANS241 micro biological indicators	% of water samples compliant to SANS 241	All	Director: Infrastructure Services	100%	Percentage	95	95	95	95	95




Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL30	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the upgrade of Diliso Avenue and Matshaka Street in Kwa-Mandlenkosi by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	5; 6	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL31	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the upgrade of Freddie Max Crescent in Nelspoort by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	2	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL32	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the rehabilitation of Gravel Roads in Rustdene, Kwa-Mandlenkosi & Hillside II by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	3; 4; 5; 6; 7	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL33	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the upgrade of Pieter Street (gravel road) in Rustdene by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	3; 5; 6	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95


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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL34	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on new stormwater drainage in Murraysburg by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	1	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL35	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the upgrade of existing irrigation pump station at the Waste Water Treatment Works in Beaufort West by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	4	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL36	Community Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of the approved project budget spent on the upgrade of sportsgrounds in Nelspoort by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	2	Director: Infrastructure Services	New KPI	Percentage	95	0	10	50	95
TL37	Community Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of the approved project budget spent on the upgrade of existing Regional Sport Stadium in Rustdene by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	3; 5; 6	Director: Infrastructure Services	32.60%	Percentage	95	0	10	50	95


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Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Base line (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL38	Community Services	Good Governance and Public Participation	SO2: Sustainable, safe and healthy environment	Hold roadblocks in conjunction with the Provincial Traffic Department quarterly	Number of roadblocks held	All	Director: Community Services	0	Number	4	1	1	1	1
TL39	Community Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Submit a report on the Illegal Dumping Project (Department of Environmental Affairs) to Council by 30 September 2023	Number of reports submitted	All	Director: Community Services	0	Number	1	1	0	0	0
TL40	Community Services	Good Governance and Public Participation	SO1: Provide, maintain and expand basic services to all people in the municipal area	Submit a Housing Pipeline Report to Council by 30 June 2024	Number of reports submitted	All	Director: Community Services	0	Number	1	0	0	0	1
TL41	Community Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Draft the Waste By-Law and submit to Council for approval by 31 October 2023	Number of by-laws submitted for approval	All	Director: Community Services	New KPI	Number	1	0	1	0	0
TL42	Community Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Revise the Human Settlements Plan and submit to Council by 31 December 2023	Number of plans submitted	All	Director: Community Services	New KPI	Number	1	0	1	0	0
TL43	Community Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the approved project budget spent on the supply and delivery of a Yellow Plant (Landfill Site) in Beaufort West by 30 June 2024 [(Actual expenditure divided by the total approved project budget)x100]	% of budget spent by 30 June 2024	All	Director: Community Services	New KPI	Percentage	95	0	10	50	95

Top Layer Service Delivery and Budget Implementation Plan 2023/24

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline (Audited Actual 2021/22)	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL44	Community Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	Develop an Air Quality Management By-Law and submit to Council by 30 June 2024	Number of by-laws submitted	All	Director: Community Services	New KPI	Number	1	0	0	0	1

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Capital Budget for the 2023/24 Financial Year

Directorate	Function	Project name	Asset Class	Planned Start Date	Planned Completion Date	Ward	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Total	
							(R) ('000)													
Infrastructure Services	Road Transport: Core Function: Roads	Upgrade Streets: Dliso Ave & Matshaka St - Kwa-Mandlenkosi	Roads Infrastructure	1/7/23	30/6/24	5; 6	73	73	73	73	73	73	73	73	73	73	73	73	73	878
Infrastructure Services	Road Transport: Core Function: Roads	Upgrade Roads: Freddie Max Crescent - Neisport	Roads Infrastructure	1/7/23	30/6/24	2	19	19	19	19	19	19	19	19	19	19	19	19	19	232
Infrastructure Services	Road Transport: Core Function: Roads	Rehabilitate Gravel Roads: Rustdene, Kwamandlenkosi & Hillside II - Beaufort West	Roads Infrastructure	1/7/23	30/6/24	3; 4; 5; 6; 7	67	67	67	67	67	67	67	67	67	67	67	67	67	808
Infrastructure Services	Road Transport: Core Function: Roads	Upgrade Gravel Roads: Pieter Street, Rustdene - Beaufort West	Roads Infrastructure	1/7/23	30/6/24	3; 5; 6	53	53	53	53	53	53	53	53	53	53	53	53	53	634
Infrastructure Services	Waste Water Management: Core Function: Storm Water Management	New Stormwater Drainage - Murraysburg	Storm water Infrastructure	1/7/23	30/6/24	1	76	76	76	76	76	76	76	76	76	76	76	76	76	917
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	Upgrade Sportsgrounds - Neisport	Sport and Recreation Facilities	1/7/23	30/6/24	2	276	276	276	276	276	276	276	276	276	276	276	276	276	3 314

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Capital Budget for the 2023/24 Financial Year

Directorate	Function	Project name	Asset Class	Planned Start Date	Planned Completion Date	Ward	(R) ('000)												Total	
							Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24		
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	Upgrade Existing Regional Sport Stadium Ph2 - Rustdene	Sport and Recreation Facilities	1/7/23	30/6/24	3; 5; 6	28	28	28	28	28	28	28	28	28	28	28	28	28	339
Infrastructure Services	Waste Water Management: Core Function: Waste Water Treatment	Upgrading of Existing Irrigation Pump Station at WWTW - Beaufort West	Sanitation Infrastructure	1/7/23	30/6/24	4	178	178	178	178	178	178	178	178	178	178	178	178	178	2 137
Community Services	Waste Management: Core Function: Solid Waste Disposal (Landfill Sites)	Landfill site: Supply and Delivery of Yellow Plant - Beaufort West	Solid Waste Infrastructure	1/7/23	30/6/24	All	348	348	348	348	348	348	348	348	348	348	348	348	348	4 174
Infrastructure Services	Road Transport: Core Function: Roads	Upgrade Roads : Freddie Max Crescent - Nelspoort	Roads Infrastructure	1/7/23	30/6/24	2	41	41	41	41	41	41	41	41	41	41	41	41	41	496
Infrastructure Services	Road Transport: Core Function: Roads	Rehabilitate Gravel Roads : Rustdene, Kwamandlenkosi & Hillside II - Beaufort West	Roads Infrastructure	1/7/23	30/6/24	3; 4; 5; 6; 7	4	4	4	4	4	4	4	4	4	4	4	4	4	50
TOTAL																	13 977			

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	July ('000)			August ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	994	1 328	0	994	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	7 706	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	685	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	500	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	6 140	0
Community Services	Housing: Core Function: Housing	78	210	0	78	210	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	944	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	1 625	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	10 519	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	2 551	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	1 481	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	1 426	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	September ('000)			October ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	994	1 328	0	994	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	7 706	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	685	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	500	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	6 140	0
Community Services	Housing: Core Function: Housing	78	210	0	78	210	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	944	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	1 625	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	10 519	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	2 551	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	1 481	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	1 426	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	November ('000)		December ('000)		
		Revenue (R)	Operational Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	994	1 328	0	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	0
Community Services	Housing: Core Function: Housing	78	210	0	78	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R1 165
					R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	January ('000)			February ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	994	1 328	0	994	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	7 706	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	685	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	500	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	6 140	0
Community Services	Housing: Core Function: Housing	78	210	0	78	210	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	944	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	1 625	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	10 519	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	2 551	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	1 481	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	1 426	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	March ('000)			April ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	994	1 328	0	994	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	7 706	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	685	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	500	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	6 140	0
Community Services	Housing: Core Function: Housing	78	210	0	78	210	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	944	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	1 625	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	10 519	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	2 551	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	1 481	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	1 426	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	May ('000)			June ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive and Treasury Office	994	1 328	0	994	1 328	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	7 706	6 431	0	7 706	6 431	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	102	0	0	102	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	685	994	0	685	994	0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	337	500	304	337	500	304
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	5 632	6 140	0	5 632	6 140	0
Community Services	Housing: Core Function: Housing	78	210	0	78	210	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	122	944	0	122	944	0
Infrastructure Services	Road Transport: Core Function: Roads	244	1 625	258	244	1 625	258
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	11 269	10 519	0	11 269	10 519	0
Infrastructure Services	Water Management: Core Function: Water Distribution	3 536	2 551	0	3 536	2 551	0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	3 230	1 481	255	3 230	1 481	255
Community Services	Waste Management: Core Function: Solid Waste Removal	2 356	1 426	348	2 356	1 426	348
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		R36 189	R34 251	R1 165	R36 189	R34 251	R1 165

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Monthly Cashflow for the 2023/24 Financial Year

Directorate [R]	Function [R]	TOTAL ('000)		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	R11 928	R15 936	R0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	R92 472	R77 172	R0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	R0	R1 224	R0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	R8 220	R11 928	R0
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	R4 044	R6 000	R3 648
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	R67 584	R73 680	R0
Community Services	Housing: Core Function: Housing	R936	R2 520	R0
Community Services	Health: Core Function: Health Services	R0	R0	R0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	R1 464	R11 328	R0
Infrastructure Services	Road Transport: Core Function: Roads	R2 928	R19 500	R3 096
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	R0	R0	R0
Infrastructure Services	Energy Sources: Core Function: Electricity	R135 228	R126 228	R0
Infrastructure Services	Water Management: Core Function: Water Distribution	R42 432	R30 612	R0
Infrastructure Services	Waste Water Management: Core Function: Sewerage	R38 760	R17 772	R3 060
Community Services	Waste Management: Core Function: Solid Waste Removal	R28 272	R17 112	R4 176
Office of the Municipal Manager	Other: Core Function: Tourism	R0	R0	R0
TOTAL		R434 268	R411 012	R13 980

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Revenue by Source for the 2023/24 Financial Year

Line Item (200 chars)	Jul (R)	Aug (R)	Sep (R)	Oct (R)	Nov (R)	Dec (R)	Jan (R)	Feb (R)	Mar (R)	Apr (R)	May (R)	Jun (R)	TOTAL (R)
	('000)												
Property rates	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	47 613
Service charges - electricity revenue	9 328	9 328	9 328	9 328	9 328	9 328	9 328	9 328	9 328	9 328	9 328	9 328	111 941
Service charges - water revenue	2 257	2 257	2 257	2 257	2 257	2 257	2 257	2 257	2 257	2 257	2 257	2 257	27 084
Service charges - sanitation revenue	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	1 963	23 555
Service charges - refuse revenue	1 140	1 140	1 140	1 140	1 140	1 140	1 140	1 140	1 140	1 140	1 140	1 140	13 677
Rental of facilities and equipment	144	144	144	144	144	144	144	144	144	144	144	144	1 734
Interest earned - external investments	63	63	63	63	63	63	63	63	63	63	63	63	750
Interest earned - outstanding debtors	0	0	0	0	0	0	0	0	0	0	0	0	0
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000
Licences and permits	41	41	41	41	41	41	41	41	41	41	41	41	490
Agency services	110	110	110	110	110	110	110	110	110	110	110	110	1 320
Transfers and subsidies	8 081	8 081	8 081	8 081	8 081	8 081	8 081	8 081	8 081	8 081	8 081	8 081	96 971
Other revenue	165	165	165	165	165	165	165	165	165	165	165	165	1 977
TOTAL	28 509	28 509	28 509	28 509	28 509	28 509	28 509	28 509	28 509	28 509	28 509	28 509	342 112

