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FESTINA LENTE

BEAUFORT WEST MUNICIPALITY

TOP LAYER SDBIP 2025/26 SUBMISSION

https://www.beaufortwestmun.co.za

Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Executive Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name AMOS COLLIN MAKENDLANA

Municipal Manager of Beaufort West Municipality

Signature

Date 06.06.2025

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name A.M. SLABBERT

Executive Mayor of Beaufort West Municipality

Signature

Date 06.06.2025

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Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Compile the Risk based audit plan for 2026/27 and submit to Audit committee for consideration by 30 June 2026	Risk based audit plan submitted to Audit committee by 30 June 2026	All	Municipal Manager	1	Number	**1**	0	0	0	1
TL2	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	70% of the Risk based audit plan for 2025/26 implemented by 30 June 2026 [(Number of audits and tasks completed for the period identified in the RBAP/ Number of audits and tasks identified in the RBAP) x 100]	% of the Risk Based Audit Plan implemented by 30 June 2026	All	Municipal Manager	87.50%	Percentage	**70**	10	25	50	70
TL3	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Review the Integrated Development Plan 2022-2027 and submit to Council by 31 May 2025	Revied IDP submitted	All	Municipal Manager	1	Number	**1**	0	0	0	1
TL4	Office of the Municipal Manager	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Submit the Annual Performance Report to the Auditor-General by 31 August 2025	Annual Performance Report submitted	All	Municipal Manager	1	Number	**1**	1	0	0	0
TL5	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2026	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2026	All	Director: Financial Services	15	Number	**6 700**	6 700	6700	6700	6 700

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Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL6	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2026	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2026	All	Director: Financial Services	11	Number	**11 350**	11 350	11 350	11 350	11 350
TL7	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage as at 30 June 2026	Number of residential properties which are billed for sewerage as at 30 June 2026	All	Director: Financial Services	12	Number	**11 600**	11 600	11600	11600	11 600
TL8	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2026	Number of residential properties which are billed for refuse removal as at 30 June 2026	All	Director: Financial Services	11	Number	**11 700**	11 700	11700	11700	11 700
TL9	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic water to active indigent households as defined in paragraph 9(1) of the Municipality's Indigent Policy as at 30 June 2026	Number of active indigent households receiving free basic water as at 30 June 2026	All	Director: Financial Services	6	Number	**4 500**	4 500	4 500	4 500	4 500

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL10	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic electricity to active indigent households as defined in paragraph 9(1) of the Municipality's Indigent Policy as at 30 June 2026	Number of active indigent households receiving free basic electricity as at 30 June 2026	All	Director: Financial Services	4	Number	**6 000**	6 000	6000	6000	6 000
TL11	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic sanitation to active indigent households as defined in paragraph 9(1) of the Municipality's Indigent Policy as at 30 June 2026	Number of active indigent households receiving free basic sanitation as at 30 June 2026	All	Director: Financial Services	3	Number	**5 500**	5 500	5 500	5 500	5 500
TL12	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Provide free basic refuse removal to active indigent households as defined in paragraph 9(1) of the Municipality's Indigent Policy as at 30 June 2026	Number of active indigent households receiving free basic refuse removal as at 30 June 2026	All	Director: Financial Services	3	Number	**5 500**	5 500	5 500	5 500	5 500

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL13	Financial Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	The percentage of the municipal capital budget spent by 30 June 2026 [(Actual amount spent /Total amount budgeted for capital projects)X100]	% of capital budget spent by 30 June 2026	All	Director: Financial Services	94%	Percentage	**95**	10	40	60	95
TL14	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June 2026 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100]	Debt to Revenue as at 30 June 2026	All	Director: Financial Services	1%	Percentage	**45**	0	0	0	45
TL15	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2026 [(Total outstanding service debtors/annual revenue received for services)x 100]	Service debtors to revenue as at 30 June 2026	All	Director: Financial Services	81.26%	Percentage	**35**	0	0	0	35

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL16	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June 2026 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Cost coverage as at 30 June 2026	All	Director: Financial Services	0	Number	**1**	0	0	0	1
TL17	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Achieve a payment percentage of 90% by 30 June 2026 [(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100]	Payment % achieved by 30 June 2026	All	Director: Financial Services	81.26%	Percentage	**90**	85	85	85	90

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL18	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Limit unaccounted for water quarterly to less than 25% during 2025/26 [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold (including free basic water) / Number of Kilolitres Water Purchased or Purified x 100]	% unaccounted water	All	Director: Infrastructure Services	63.66%	Percentage	**25**	0	0	0	25
TL19	Financial Services	Municipal Financial Viability and Management	SO6: Uphold sound financial management principles and practices	Limit unaccounted for electricity to less than 10% quarterly during the 2025/26 financial year [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased) × 100]	% unaccounted electricity	All	Director: Infrastructure Services	14.18%	Percentage	**10**	0	0	0	10
TL20	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	Director: Corporate Services	1	Number	**1**	0	0	0	1
TL21	Corporate Services	Municipal Transformation and Institutional Development	SO4: Maintain an ethical, accountable and transparent administration	0.5% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2026 [(Actual amount spent on training/total personnel budget) x100]	% of the municipality's personnel budget spent on implementing its workplace skills plan	All	Director: Corporate Services	0.50%	Percentage	**0.50**	0	0	0	0.50

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL22	Corporate Services	Local Economic Development	SO6: Uphold sound financial management principles and practices	Spend 100% of the library grant by 30 June 2026 (Actual expenditure divided by the total grant received)	% of grant spent by 30 June 2026	All	Director: Corporate Services	100%	Percentage	**100.00**	0	0	0	100.00
TL23	Corporate Services	Good Governance and Public Participation	SO4: Maintain an ethical, accountable and transparent administration	Compile and submit the final annual report and oversight report to Council by 31 March 2026	Final annual report and oversight report submitted to Council by 31 March 2026	All	Director: Corporate Services	New KPI	Number	**2**	0	0	2	0
TL24	Infrastructure Services	Local Economic Development	SO3: Promote broad-based growth and development	Create temporary job opportunities in terms of the Extended Public Works Programme (EPWP) projects by 30 June 2026	Number of temporary jobs opportunities created by 30 June 2026	All	Director: Infrastructure Services	95	Number	**250**	0	0	0	250
TL25	Infrastructure Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of water samples in the Beaufort West jurisdiction area comply with SANS241 micro biological indicators	% of water samples compliant to SANS 241	All	Director: Infrastructure Services	100%	Percentage	**95**	95	95	95	95

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL26	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the project budget spent on the upgrade of vandalised boreholes in the Beaufort West Municipal Area by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	All	Director: Infrastructure Services	0%	Percentage	**95%**	10%	40%	60%	95%
TL27	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the project budget spent on the upgrade of telemetry system in the Beaufort West Municipal Area by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	All	Director: Infrastructure Services	0%	Percentage	**95%**	10%	40%	60%	95%
TL28	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the project budget spent on the 20MVA 22/11 kV Upgrading of Main Substation in Beaufort West by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	All	Director: Infrastructure Services	New KPI	Percentage	**95%**	10%	40%	60%	95%

Top Layer Service Delivery and Budget Implementation 2025/26

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL29	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Upgrade Blanken Way (Gravel Road) in Hillside by 30 June 2026	Gravel Road (Blanken Way) upgraded by 30 June 2026	7	Director: Infrastructure Services	New KPI	Number	**1**	0	0	0	1
TL30	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the project budget spent on the upgrade of Rev Fass Street (Gravel Road) in Kwa-Mandlenkosi by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	5	Director: Infrastructure Services	New KPI	Percentage	**95**	10	40	60	95
TL31	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	95% of the project budget spent on the upgrade of Beaufort West Netball and Tennis Courts by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	5	Director: Infrastructure Services	New KPI	Percentage	**95**	10	40	60	95
TL32	Infrastructure Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Complete the Nelspoort Water Treatment Works by 30 June 2026	Completed Water Treatment Works by 30 June 2026	2	Director: Infrastructure Services	New KPI	Number	**1**	0	0	0	1

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL33	Infrastructure Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of the project budget spent on the Beaufort West Waste Water Treatment Works by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	All	Director: Infrastructure Services	New KPI	Percentage	**95**	10	40	60	95
TL34	Infrastructure Services	Basic Service Delivery	SO2: Sustainable, safe and healthy environment	95% of the project budget spent on the Expansion of the Murraysburg Cemetery Site by 30 June 2026 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% project budget spent	1	Director: Infrastructure Services	New KPI	Percentage	**95**	10	40	60	95
TL35	Community Services	Good Governance and Public Participation	SO2: Sustainable, safe and healthy environment	Hold roadblocks in conjunction with the Provincial Traffic Department quarterly	Number of roadblocks held	All	Senior Manager: Community Services	0	Number	**4**	1	1	1	1
TL36	Community Services	Basic Service Delivery	SO1: Provide, maintain and expand basic services to all people in the municipal area	Submit a quarterly report on the Illegal Dumping Project (Department of Environmental Affairs) to Council	Number of reports submitted	All	Senior Manager: Community Services	0	Number	**1**	1	1	1	1

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL37	Community Services	Good Governance and Public Participation	SO1: Provide, maintain and expand basic services to all people in the municipal area	Review the Housing Pipeline Report to Council by 31 March	Number of reports submitted	All	Senior Manager: Community Services	0	Number	**1**	0	0	1	0
TL38	Community Services	Good Governance and Public Participation	SO1: Provide, maintain and expand basic services to all people in the municipal area	Develop the Human Settlements Plan and submit to Council by 31 March 2026	Human Settlements Plan submitted to Council by 31 March 2026	All	Senior Manager: Community Services	New KPI	Number	**1**	0	0	1	0
TL39	Community Services	Good Governance and Public Participation	SO1: Provide, maintain and expand basic services to all people in the municipal area	Submit quarterly reports to Council on Informal.Settlements in Beaufort West Municipal Area	Number of reports submitted	All	Senior Manager: Community Services	New KPI	Number	**4**	1	1	1	1

Assist	Directorate	National KPA	Strategic Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL40	Community Services	Good Governance and Public Participation	SO2: Sustainable, safe and healthy environment	Develop a Fire Risk Management Plan and submit to Council by 31 March 2026	Fire Risk Management Plan submitted by 31 March 2026	All	Senior Manager: Community Services	New KPI	Number	1	0	0	1	0
TL41	Community Services	Good Governance and Public Participation	SO2: Sustainable, safe and healthy environment	Develop a Traffic Strategy and submit to Council by 31 March 2026	Traffic Strategy submitted by 31 March 2026	All	Senior Manager: Community Services	New KPI	Number	1	0	0	1	0

Capital Budget for the 2025/26 Financial Year

Directorate	Function	Project name	Planned Start Date	Planned Completion Date	Ward	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Total
						(R) ('000)												
Directorate: Infrastructure Services	Function: Road Transport:Core Function: Roads	Upgrade Gravel Roads: Blankenweg - Hillside	01/07/2025	30/06/2026	7	989	989	989	989	989	989	989	989	989	989	989	989	11 863
Directorate: Infrastructure Services	Function: Road Transport:Core Function: Roads	Upgrade Gravel Roads : Blankenweg - Hillside	01/07/2025	30/06/2026	7	6	6	6	6	6	6	6	6	6	6	6	6	77
Directorate: Infrastructure Services	Function: Road Transport:Core Function: Roads	Upgrade Gravel Roads : Rev Fass Street - Kwa-Mandlenkosi	01/07/2025	30/06/2026	5	57	57	57	57	57	57	57	57	57	57	57	57	688
Directorate: Community Services	Function: Sport and Recreation: Core Function: Sports Grounds and Stadiums	Upgrading of Beaufort West Netball and Tennis Courts	01/07/2025	30/06/2026	5	493	493	493	493	493	493	493	493	493	493	493	493	5 913
Directorate: Community Services	Function: Sport and Recreation: Core Function: Sports Grounds and Stadiums	Upgrading of Beaufort West Netball and Tennis Courts	01/07/2025	30/06/2026	5	54	54	54	54	54	54	54	54	54	54	54	54	650
Directorate: Infrastructure Services	Function: Water Management: Core Function: Water Treatment	Nelspoort Water Treatment Works	01/07/2025	30/06/2026	2	1 326	1 326	1 326	1 326	1 326	1 326	1 326	1 326	1 326	1 326	1 326	1 326	15 909
Directorate: Infrastructure Services	Function: Water Management: Core Function: Water Treatment	Upgrade of Vandalized Boreholes	01/07/2025	30/06/2026	All	188	188	188	188	188	188	188	188	188	188	188	188	2 261
Directorate: Infrastructure Services	Function: Water Management: Core Function: Water Treatment	Upgrade Telemetric System	01/07/2025	30/06/2026	All	65	65	65	65	65	65	65	65	65	65	65	65	783
Directorate: Infrastructure Services	Function: Waste Water Management: Core Function:Waste Water Treatment	Beaufort West - Waste Water Treatment Works	01/07/2025	30/06/2026	All	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	1 210	14 526

Capital Budget for the 2025/26 Financial Year

Directorate	Function	Project name	Planned Start Date	Planned Completion Date	Ward	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Total
						(R) ('000)												
Directorate: Community Services	Function: Community and Social Services: Core Function: Cemeteries, Funeral Parlours and Crematoriums	Murraysburg: Cemetery: Expansion of Cemetery Site	01/07/2025	30/06/2026	1	72	72	72	72	72	72	72	72	72	72	72	72	**870**
Directorate: Community Services	Function: Community and Social Services: Core Function: Cemeteries, Funeral Parlours and Crematoriums	Murraysburg: Cemetery: Expansion of Cemetery Site	01/07/2025	30/06/2026	1	10	10	10	10	10	10	10	10	10	10	10	10	**122**
Directorate: Infrastructure Services	Function: Energy Sources: Core Function: Electricity	20MVA 22/11 kV Upgrading of Main Substation	01/07/2025	30/06/2026	All	652	652	652	652	652	652	652	652	652	652	652	652	**7 826**
Directorate: Corporate Services	Function: Finance and Administration: Core Function: Information Technology	Computer Equipment	01/07/2025	30/06/2026	All	19	19	19	19	19	19	19	19	19	19	19	19	**230**
Directorate: Financial Services	Function: Finance and Administration: Core Function:Finance	Furniture and Office Equipment	01/07/2025	30/06/2026	All	8	8	8	8	8	8	8	8	8	8	8	8	**100**
Directorate: Infrastructure Services	Function: Planning and Development: Core Function: Town Planning, Building Regulations and Enforcement, and City Engineer	Machinery and Equipment	01/07/2025	30/06/2026	All	17	17	17	17	17	17	17	17	17	17	17	17	**200**
TOTAL																		62 018

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	July 2025			August 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	September 2025			October 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	November 2025			December 2025		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	January 2026			February 2026		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	March 2026			April 2026		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	May 2026			June 2026		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
		('000)					
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1 019	2 116	0	1 019	2 116	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	15 726	5 320	28	15 726	5 320	28
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	124	0	0	124	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	824	1 166	83	824	1 166	83
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	588	823	547	588	823	547
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	1 919	10 106	0	1 919	10 106	0
Community Services	Housing: Core Function: Housing	33	163	0	33	163	0
Community Services	Health: Core Function: Health Services	0	0	0	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	133	861	17	133	861	17
Infrastructure Services	Road Transport: Core Function: Roads	1 203	1 846	1 052	1 203	1 846	1 052
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	13 951	13 064	652	13 951	13 064	652
Infrastructure Services	Water Management: Core Function: Water Distribution	9 239	7 234	1 579	9 239	7 234	1 579
Infrastructure Services	Waste Water Management: Core Function: Sewerage	4 915	1 567	1 210	4 915	1 567	1 210
Community Services	Waste Management: Core Function: Solid Waste Removal	2 456	1 604	0	2 456	1 604	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0	0	0	0
TOTAL		52 005	45 994	5 168	52 005	45 994	5 168

Monthly Cashflow for the 2025/26 Financial Year

Directorate [R]	Function [R]	TOTAL		
		Revenue (R)	Operational Exp. (R) ('000)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	12 222	25 387	0
Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	188 712	63 836	330
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	0	1 493	0
Corporate Services	Community and Social Services: Core Function: Libraries and Archives	9 883	13 992	992
Community Services	Sport and Recreation: Core Function: Sports Grounds and Stadiums	7 060	9 873	6 563
Community Services	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	23 022	121 276	0
Community Services	Housing: Core Function: Housing	399	1 960	0
Community Services	Health: Core Function: Health Services	0	0	0
Office of the Municipal Manager	Planning and Development: Core Function: Economic Development/Planning	1 591	10 337	200
Infrastructure Services	Road Transport: Core Function: Roads	14 434	22 151	12 628
Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	0	0	0
Infrastructure Services	Energy Sources: Core Function: Electricity	167 407	156 768	7 826
Infrastructure Services	Water Management: Core Function: Water Distribution	110 874	86 802	18 952
Infrastructure Services	Waste Water Management: Core Function: Sewerage	58 982	18 809	14 526
Community Services	Waste Management: Core Function: Solid Waste Removal	29 470	19 243	0
Office of the Municipal Manager	Other: Core Function: Tourism	0	0	0
TOTAL		624 056	551 925	62 018

Revenue by Source 2025/26 Financial Year

Line Item (200 chars)	Jul (R)	Aug (R)	Sep (R)	Oct (R)	Nov (R)	Dec (R)	Jan (R)	Feb (R)	Mar (R)	Apr (R)	May (R)	Jun (R)	TOTAL (R)
						('000)							
Property rates	4 262	4 262	4 262	4 262	4 262	4 262	4 262	4 262	4 262	4 262	4 262	4 262	51 150
Service charges - electricity revenue	10 643	10 643	10 643	10 643	10 643	10 643	10 643	10 643	10 643	10 643	10 643	10 643	127 722
Service charges - water revenue	2 297	2 297	2 297	2 297	2 297	2 297	2 297	2 297	2 297	2 297	2 297	2 297	27 569
Service charges - sanitation revenue	1 888	1 888	1 888	1 888	1 888	1 888	1 888	1 888	1 888	1 888	1 888	1 888	22 652
Service charges - refuse revenue	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	1 074	12 893
Rental of facilities and equipment	148	148	148	148	148	148	148	148	148	148	148	148	1 781
Interest earned - external investments	243	243	243	243	243	243	243	243	243	243	243	243	2 915
Interest earned - outstanding debtors	0	0	0	0	0	0	0	0	0	0	0	0	0
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	1 703	1 703	1 703	1 703	1 703	1 703	1 703	1 703	1 703	1 703	1 703	1 703	20 437
Licences and permits	40	40	40	40	40	40	40	40	40	40	40	40	481
Agency services	141	141	141	141	141	141	141	141	141	141	141	141	1 697
Transfers and subsidies	9 066	9 066	9 066	9 066	9 066	9 066	9 066	9 066	9 066	9 066	9 066	9 066	108 791
Other revenue	6 414	6 414	6 414	6 414	6 414	6 414	6 414	6 414	6 414	6 414	6 414	6 414	76 968
TOTAL	37 921	37 921	37 921	37 921	37 921	37 921	37 921	37 921	37 921	37 921	37 921	37 921	455 056