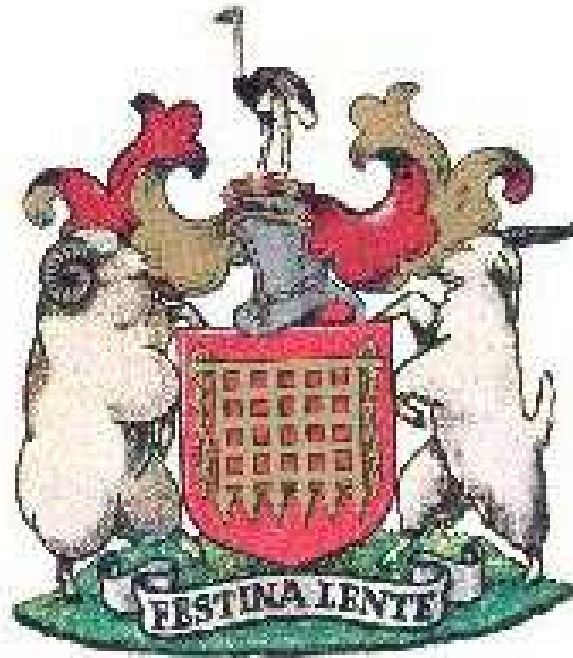


# **BEAUFORT WEST MUNICIPALITY**



## **Mid Year Budget & Performance Assessment for the period 1 July 2014 to 31 December 2014**

This report is compiled and submitted in terms of the Municipal Finance Management  
Act 56 of 2003

## Section 1 - Introduction

### 1.1. Purpose

To inform Council of the progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2014/15 financial year, and to recommend whether an adjustments budget is necessary.

### 1.2. Legal requirements

As required in terms of section 72(1) of the MFMA, the accounting officer of a municipality must by 25 January of each year:

- a) Assess the performance of the municipality during the first half of the financial year, taking into account:
  - i. The monthly statements referred to in section 71 for the first half of the financial year;
  - ii. The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
  - iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
  - iv. The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
- b) Submit a report on such assessment in both printed and electronic form, to
  - i. The Mayor of the municipality;
  - ii. The National Treasury; and
  - iii. The relevant Provincial Treasury.

Furthermore, the accounting officer must, as part of the review:

- a) Make recommendations as to whether an adjustments budget is necessary; and
- b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the Mayor must, in terms of section 54(1):

- a) Consider the report;
- b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- c) Consider and, if necessary, make revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- d) Issue any appropriate instructions to the accounting officer to ensure-
  - i. That the budget is implemented in accordance with the service delivery and budget implementation plan; and
  - ii. That spending of funds and revenue collection proceed in accordance with the budget;
- e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- f) In the case of a section 72 report, submit the report to Council by 25 January of each year.

### 1.3. Contents of this report

Attached hereto please find the following documentation as part of the report:

- The in-year monitoring reports for the first six months of the year prepared in accordance with section 71 of the MFMA; referred to as **PART A (FINANCIAL PERFORMANCE INFORMATION)** and
- The service delivery performance for the first half of the financial year against the performance indicators and the service delivery targets as set out in the SDBIP for 2014/15 referred to as **PART B (NON-FINANCIAL PERFORMANCE INFORMATION)**.

**PART A**

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**FIANCIAL PERFORMANCE INFORMATION**

## Section 2 – Report of the Executive Mayor

### 2.1 High level assessment of the MFMA s71 financial reports for the past 6 months

#### 2.1.1 Against annual budget (original approved and latest adjustments)

##### Revenue by source

Year-to-date revenue accrued amounts to R117,493 million, 9% or R11,189 million below year-to-date budget projections of R128,682 million for December 2014. The underperformance is due to Fines income that are expected to increase during the course of the financial year as well as Transfers recognised – operational that will increase as operating grant expenditure increase, hence more income will be recognised as revenue in the Statement of Financial Performance.

##### Operating expenditure by type

Total expenditure amounts to R106,763 million, R16,497 million, below year-to-date budget projections for December 2014. The variance can be attributed to the Eskom bulk electricity account for December 2014 amounting to R3,332 million that will only be paid in January and operating expenditure specifically relating to the Integrated National Electrification Programme Grant (INEP) and Energy Efficiency and Demand Side Management Grant (EEDSMG) that is expected to pick up during the course of the financial year.

##### Capital expenditure

Year-to-date expenditure on capital amounts to R15,464 million, or 45,6%, of a total adjustment budget of R33,907 million. The municipality received R 4,125 million from National Treasury for Regional Bulk Infrastructure. The municipality has to provide 50% co-funding on the project and at this stage the municipality are not able to make the contribution.

##### Cash flows

The municipality started the year with a positive projected cash & cash equivalents balance of R11,937 million. The cash and cash equivalents increased by R18,717 million during December resulting in a closing balance of R60,251 million. This is attributable to operating and capital grant receipts from National and Provincial Government.

#### 2.2 High level SDBIP overall performance

The municipality met 85.7% (12 of 14) of the applicable 14 KPI's for the period as at 31 December 2014. The remainder of the KPI's (35) on the Top Layer SDBIP out of the total number of 49 KPI's do not have targets for this period and will be reported on in future

quarters when they are due. Only 2 (2 of 14) KPI targets were not achieved as at 31 December 2014 of which the details are included in the tables below.

### **2.3 Potential impact of the national and provincial adjustments budget**

The provincial government adjustments budgets will impact on the municipality's adjustment budget as it contains revised to allocations to Beaufort West Municipality.

### **2.4 Conclusion**

The mid-year budget and performance assessment indicates that:

- a) An adjustments budget for 2014/15 will be prepared and this must be approved by Council by no later than 28 February 2015; and
- b) The revised SDBIP which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives and adjustments as a result of the adjustments budget, must be approved by Council.

## Section 3 – Financial Performance

### 3.1 Monthly budget statements

#### 3.1.1 Table C1 s71 Monthly Budget Statement Summary

WC053 Beaufort West - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment									
Description	2013/14	Budget Year 2014/15							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	23 192	24 984	24 984	28	24 738	24 674	64	0%	24 984
Service charges	85 099	97 492	97 492	7 654	46 160	48 746	(2 586)	-5%	97 492
Investment revenue	1 012	1 060	1 060	507	718	530	188	36%	1 060
Transfers recognised - operational	77 919	83 796	84 671	12 997	38 257	42 336	(4 078)	-10%	84 671
Other own revenue	50 193	24 793	24 793	1 079	7 619	12 396	(4 777)	-39%	24 793
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>237 415</b>	<b>232 125</b>	<b>233 000</b>	<b>22 266</b>	<b>117 493</b>	<b>128 682</b>	<b>(11 189)</b>	<b>-9%</b>	<b>233 000</b>
Employee costs	67 914	74 295	74 295	5 620	36 401	37 147	(746)	-2%	74 295
Remuneration of Councillors	3 894	4 449	4 449	343	2 025	2 224	(200)	-9%	4 449
Depreciation & asset impairment	25 024	15 081	15 081	1 257	7 540	7 540	0	0%	15 081
Finance charges	4 087	1 940	1 940	647	895	970	(75)	-8%	1 940
Materials and bulk purchases	63 798	74 897	74 897	5 325	28 939	37 448	(8 509)	-23%	74 897
Transfers and grants	60	60	60	-	14	30	(16)	-54%	60
Other expenditure	89 457	74 923	75 798	7 726	30 948	37 899	(6 951)	-18%	75 798
<b>Total Expenditure</b>	<b>254 234</b>	<b>245 644</b>	<b>246 520</b>	<b>20 917</b>	<b>106 763</b>	<b>123 260</b>	<b>(16 497)</b>	<b>-13%</b>	<b>246 520</b>
<b>Surplus/(Deficit)</b>	<b>(16 819)</b>	<b>(13 519)</b>	<b>(13 519)</b>	<b>1 349</b>	<b>10 731</b>	<b>5 422</b>	<b>5 308</b>	<b>98%</b>	<b>(13 519)</b>
Transfers recognised - capital	21 348	22 868	27 489	6 711	15 281	11 434	3 847	34%	27 489
Contributions & Contributed assets	363	170	170	-	-	85	(85)	-100%	170
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>	<b>9 070</b>	<b>54%</b>	<b>14 140</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>	<b>9 070</b>	<b>54%</b>	<b>14 140</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>6 745</b>	<b>15 464</b>	<b>14 643</b>	<b>821</b>	<b>6%</b>	<b>33 907</b>
Capital transfers recognised	21 348	23 038	27 659	6 711	15 281	11 519	3 762	33%	27 659
Public contributions & donations	363	-	-	-	-	-	-	-	-
Borrowing	4 092	2 460	2 460	-	-	1 230	(1 230)	-100%	2 460
Internally generated funds	4 852	3 788	3 788	34	183	1 894	(1 711)	-90%	3 788
<b>Total sources of capital funds</b>	<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>6 745</b>	<b>15 464</b>	<b>14 643</b>	<b>821</b>	<b>6%</b>	<b>33 907</b>
<b>Financial position</b>									
Total current assets	49 429	43 252	43 252		148 948				43 252
Total non current assets	388 898	409 592	414 213		387 610				414 213
Total current liabilities	46 034	41 104	41 104		133 577				41 104
Total non current liabilities	46 161	47 055	47 055		46 091				47 055
<b>Community wealth/Equity</b>	<b>346 132</b>	<b>364 685</b>	<b>369 306</b>		<b>356 890</b>				<b>369 306</b>
<b>Cash flows</b>									
Net cash from (used) operating	25 616	30 285	34 906	26 036	64 536	15 143	(49 394)	-326%	34 906
Net cash from (used) investing	(32 343)	(28 815)	(33 436)	(6 745)	(15 464)	(14 407)	1 056	-7%	(33 436)
Net cash from (used) financing	567	(391)	(391)	(575)	(759)	(1 426)	(666)	47%	(391)
<b>Cash/cash equivalents at the month/year end</b>	<b>11 937</b>	<b>13 017</b>	<b>13 017</b>	<b>-</b>	<b>60 251</b>	<b>11 247</b>	<b>(49 004)</b>	<b>-436%</b>	<b>13 017</b>
<b>Debtors &amp; creditors analysis</b>									
	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	8 267	6 159	3 207	37 509	-	-	-	-	55 142
<b>Creditors Age Analysis</b>									
Total Creditors	4 699	(3)	20	-	0	5	10	-	4 731

### 3.1.2 Table C2 Monthly Budget Statement - Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions.

The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

WC053 Beaufort West - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment										
Description	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Standard</b>										
<b>Governance and administration</b>		56 140	72 468	72 933	13 843	58 028	48 649	9 380	19%	72 468
Executive and council		24 512	39 089	39 089	10 973	27 575	19 544	8 030	41%	39 089
Budget and treasury office		31 317	32 894	33 359	2 842	30 291	28 862	1 430	5%	32 894
Corporate services		311	485	485	28	162	243	(80)	-33%	485
<b>Community and public safety</b>		75 086	30 912	31 322	589	8 538	15 661	(7 123)	-45%	30 912
Community and social services		4 161	6 087	6 343	39	2 280	3 171	(892)	-28%	6 087
Sport and recreation		1 266	3 226	3 226	105	251	1 613	(1 362)	-84%	3 226
Public safety		40 800	16 220	16 220	436	2 767	8 110	(5 343)	-66%	16 220
Housing		28 859	5 380	5 533	9	3 240	2 767	473	17%	5 380
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		8 703	8 967	8 967	482	5 119	4 483	636	14%	8 967
Planning and development		386	452	452	7	177	226	(49)	-22%	452
Road transport		8 318	8 515	8 515	476	4 942	4 257	684	16%	8 515
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		119 197	142 816	147 437	14 063	61 089	71 408	(10 319)	-14%	147 437
Electricity		73 328	101 801	106 422	5 393	36 782	50 900	(14 118)	-28%	106 422
Water		21 271	18 471	18 471	1 475	6 744	9 235	(2 491)	-27%	18 471
Waste water management		17 156	16 279	16 279	6 631	13 769	8 139	5 630	69%	16 279
Waste management		7 442	6 266	6 266	564	3 793	3 133	660	21%	6 266
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	259 127	255 163	260 659	28 977	132 774	140 201	(7 427)	-5%	259 784
<b>Expenditure - Standard</b>										
<b>Governance and administration</b>		54 181	43 258	43 724	3 921	21 171	21 862	(691)	-3%	43 258
Executive and council		16 448	14 980	14 980	1 243	6 465	7 490	(1 025)	-14%	14 980
Budget and treasury office		14 069	15 169	15 635	1 539	8 396	7 817	579	7%	15 169
Corporate services		23 665	13 109	13 109	1 139	6 309	6 554	(245)	-4%	13 109
<b>Community and public safety</b>		83 680	37 042	37 452	2 571	17 941	18 726	(785)	-4%	37 042
Community and social services		7 291	9 231	9 488	908	4 219	4 744	(524)	-11%	9 231
Sport and recreation		7 099	6 827	6 827	562	4 150	3 413	737	22%	6 827
Public safety		39 548	14 570	14 570	1 008	5 809	7 285	(1 476)	-20%	14 570
Housing		29 741	6 413	6 567	93	3 763	3 284	479	15%	6 413
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		20 499	27 564	27 564	1 849	11 561	13 782	(2 221)	-16%	27 564
Planning and development		4 273	4 805	4 805	308	2 068	2 403	(335)	-14%	4 805
Road transport		16 227	22 758	22 758	1 541	9 493	11 379	(1 886)	-17%	22 758
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		95 581	137 449	137 449	12 556	55 946	68 725	(12 778)	-19%	137 449
Electricity		62 366	97 543	97 543	8 787	35 835	48 771	(12 937)	-27%	97 543
Water		17 759	22 752	22 752	2 086	9 899	11 376	(1 477)	-13%	22 752
Waste water management		5 045	6 341	6 341	821	4 214	3 170	1 044	33%	6 341
Waste management		10 411	10 813	10 813	861	5 998	5 407	591	11%	10 813
<b>Other</b>		292	332	332	20	144	166	(22)	-13%	332
<b>Total Expenditure - Standard</b>	3	254 234	245 644	246 520	20 917	106 763	123 260	(16 497)	-13%	245 644
<b>Surplus/ (Deficit) for the year</b>		4 893	9 519	14 140	8 060	26 012	16 941	9 070	54%	14 140



### 3.1.3 Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organizational structure of the municipality which is made up of the following directorates: Municipal Manager; Corporate Services; Financial Services; Engineering Services; Community Services and Electrical Services.

WC053 Beaufort West - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment										
Vote Description	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									%	
<b>Revenue by Vote</b>	1									
Vote 1 - Municipal Manager		491	-	-	-	127	-	127	#DIV/0!	-
Vote 2 - Director: Corporate Services		27 557	44 063	44 319	10 996	29 097	22 159	6 937	31.3%	44 063
Vote 3 - Director: Financial Services		31 334	32 916	33 382	2 843	30 308	28 873	1 436	5.0%	32 916
Vote 4 - Director: Engineering Services		48 008	46 812	46 812	8 693	25 712	23 406	2 306	9.9%	46 812
Vote 5 - Director: Community Services		78 409	29 571	29 724	1 052	10 748	14 862	(4 115)	-27.7%	29 571
Vote 6 - Director: Electrical Services		73 328	101 801	106 422	5 393	36 782	50 900	(14 118)	-27.7%	106 422
		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>259 127</b>	<b>255 163</b>	<b>260 659</b>	<b>28 977</b>	<b>132 774</b>	<b>140 201</b>	<b>(7 427)</b>	<b>-5.3%</b>	<b>259 784</b>
<b>Expenditure by Vote</b>	1									
Vote 1 - Municipal Manager		3 560	3 690	3 690	293	1 837	1 845	(8)	-0.4%	3 690
Vote 2 - Director: Corporate Services		36 247	26 014	26 270	1 953	10 819	13 135	(2 315)	-17.6%	26 014
Vote 3 - Director: Financial Services		14 267	15 348	15 814	1 547	8 472	7 907	565	7.1%	15 348
Vote 4 - Director: Engineering Services		54 183	67 159	67 159	5 853	32 195	33 580	(1 385)	-4.1%	67 159
Vote 5 - Director: Community Services		83 611	35 890	36 044	2 483	17 605	18 022	(417)	-2.3%	35 890
Vote 6 - Director: Electrical Services		62 366	97 543	97 543	8 787	35 835	48 771	(12 937)	-26.5%	97 543
		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>254 234</b>	<b>245 644</b>	<b>246 520</b>	<b>20 917</b>	<b>106 763</b>	<b>123 260</b>	<b>(16 497)</b>	<b>-13.4%</b>	<b>245 644</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>	<b>9 070</b>	<b>53.5%</b>	<b>14 140</b>

### 3.1.4 Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC053 Beaufort West - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment										
Description	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>Revenue By Source</b>										
Property rates		22 792	24 364	24 364	(12)	24 495	24 364	131	1%	24 364
Property rates - penalties & collection charges		400	620	620	40	242	310	(68)	-22%	620
Service charges - electricity revenue		56 621	67 167	67 167	5 140	30 850	33 584	(2 733)	-8%	67 167
Service charges - water revenue		12 150	12 695	12 695	1 204	5 747	6 348	(600)	-9%	12 695
Service charges - sanitation revenue		10 731	11 670	11 670	847	6 430	5 835	595	10%	11 670
Service charges - refuse revenue		5 598	5 960	5 960	464	3 133	2 980	153	5%	5 960
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		815	845	845	71	519	423	96	23%	845
Interest earned - external investments		1 012	1 060	1 060	507	718	530	188	36%	1 060
Interest earned - outstanding debtors		1 858	1 716	1 716	143	1 044	858	186	22%	1 716
Dividends received		-	-	-	-	-	-	-	-	-
Fines		40 874	16 120	16 120	461	2 823	8 060	(5 237)	-65%	16 120
Licences and permits		546	648	648	21	212	324	(112)	-35%	648
Agency services		541	520	520	29	303	260	43	17%	520
Transfers recognised - operational		77 919	83 796	84 671	12 997	38 257	42 336	(4 078)	-10%	84 671
Other revenue		5 560	4 944	4 944	355	2 718	2 472	246	10%	4 944
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>237 415</b>	<b>232 125</b>	<b>233 000</b>	<b>22 266</b>	<b>117 493</b>	<b>128 682</b>	<b>(11 189)</b>	<b>-9%</b>	<b>233 000</b>
<b>Expenditure By Type</b>										
Employee related costs		67 914	74 295	74 295	5 620	36 401	37 147	(746)	-2%	74 295
Remuneration of councillors		3 894	4 449	4 449	343	2 025	2 224	(200)	-9%	4 449
Debt impairment		27 217	3 000	3 000	250	1 500	1 500	-	-	3 000
Depreciation & asset impairment		25 024	15 081	15 081	1 257	7 540	7 540	0	0%	15 081
Finance charges		4 087	1 940	1 940	647	895	970	(75)	-8%	1 940
Bulk purchases		46 390	53 844	53 844	3 509	22 221	26 922	(4 701)	-17%	53 844
Other materials		17 408	21 053	21 053	1 816	6 718	10 526	(3 808)	-36%	21 053
Contracted services		11 540	7 907	7 907	646	2 429	3 954	(1 525)	-39%	7 907
Transfers and grants		60	60	60	-	14	30	(16)	-54%	60
Other expenditure		50 532	64 016	64 891	6 830	27 020	32 446	(5 426)	-17%	64 891
Loss on disposal of PPE		168	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>254 234</b>	<b>245 644</b>	<b>246 520</b>	<b>20 917</b>	<b>106 763</b>	<b>123 260</b>	<b>(16 497)</b>	<b>-13%</b>	<b>246 520</b>
<b>Surplus/(Deficit)</b>		<b>(16 819)</b>	<b>(13 519)</b>	<b>(13 519)</b>	<b>1 349</b>	<b>10 731</b>	<b>5 422</b>	<b>5 308</b>	<b>0</b>	<b>(13 519)</b>
Transfers recognised - capital		21 348	22 868	27 489	6 711	15 281	11 434	3 847	0	27 489
Contributions recognised - capital		-	170	170	-	-	85	(85)	(0)	170
Contributed assets		363	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>			<b>14 140</b>
Taxation		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>			<b>14 140</b>
Attributable to minorities		-	-	-	-	-	-			-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>			<b>14 140</b>
Share of surplus/ (deficit) of associate		-	-	-	-	-	-			-
<b>Surplus/ (Deficit) for the year</b>		<b>4 893</b>	<b>9 519</b>	<b>14 140</b>	<b>8 060</b>	<b>26 012</b>	<b>16 941</b>			<b>14 140</b>

### 3.1.5 Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC053 Beaufort West - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Mid-Year Assessment										
Vote Description	Ref	2013/14	Budget Year 2014/15							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Municipal Manager		9	7	7	-	-	4	(4)	-100%	7
Vote 2 - Director: Corporate Services		355	1 067	1 067	-	11	533	(522)	-98%	1 067
Vote 3 - Director: Financial Services		125	164	164	6	26	82	(56)	-68%	164
Vote 4 - Director: Engineering Services		18 220	21 715	21 715	6 536	12 681	10 857	1 823	17%	21 715
Vote 5 - Director: Community Services		2 432	1 474	1 474	10	121	737	(616)	-84%	1 474
Vote 6 - Director: Electrical Services		9 514	4 860	9 481	192	2 625	2 430	196	8%	9 481
		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	30 656	29 286	33 907	6 745	15 464	14 643	821	6%	33 907
<b>Total Capital Expenditure</b>		<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>6 745</b>	<b>15 464</b>	<b>14 643</b>	<b>821</b>	<b>6%</b>	<b>33 907</b>
<b>Capital Expenditure - Standard Classification</b>										
<b>Governance and administration</b>		474	1 021	1 021	6	40	511	(470)	-92%	1 021
Executive and council		16	31	31	-	2	16	(13)	-84%	31
Budget and treasury office		125	134	134	6	28	67	(39)	-59%	134
Corporate services		332	857	857	-	10	428	(418)	-98%	857
<b>Community and public safety</b>		2 018	4 144	4 144	66	209	2 072	(1 863)	-90%	4 144
Community and social services		383	460	460	-	3	230	(227)	-99%	460
Sport and recreation		883	3 200	3 200	66	204	1 600	(1 396)	-87%	3 200
Public safety		635	465	465	-	1	233	(232)	-100%	465
Housing		117	18	18	-	-	9	(9)	-100%	18
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		7 968	7 520	7 520	436	4 234	3 760	474	13%	7 520
Planning and development		2	397	397	-	5	199	(193)	-97%	397
Road transport		7 966	7 123	7 123	436	4 229	3 562	667	19%	7 123
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		20 195	16 601	21 222	6 236	10 981	8 301	2 680	32%	21 222
Electricity		9 514	4 860	9 481	192	2 625	2 430	196	8%	9 481
Water		4 673	5 859	5 859	266	965	2 930	(1 964)	-67%	5 859
Waste water management		4 541	4 942	4 942	5 788	7 270	2 471	4 798	194%	4 942
Waste management		1 466	940	940	10	120	470	(350)	-74%	940
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard Classification</b>	3	<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>6 745</b>	<b>15 464</b>	<b>14 643</b>	<b>821</b>	<b>6%</b>	<b>33 907</b>
<b>Funded by:</b>										
National Government		21 199	22 489	27 110	943	9 510	11 245	(1 735)	-15%	27 110
Provincial Government		149	379	379	5 768	5 771	190	5 582	2944%	379
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	170	170	-	-	85	(85)	-100%	170
<b>Transfers recognised - capital</b>		<b>21 348</b>	<b>23 038</b>	<b>27 659</b>	<b>6 711</b>	<b>15 281</b>	<b>11 519</b>	<b>3 762</b>	<b>33%</b>	<b>27 659</b>
<b>Public contributions &amp; donations</b>	5	363	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	4 092	2 460	2 460	-	-	1 230	(1 230)	-100%	2 460
<b>Internally generated funds</b>		4 852	3 788	3 788	34	183	1 894	(1 711)	-90%	3 788
<b>Total Capital Funding</b>		<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>6 745</b>	<b>15 464</b>	<b>14 643</b>	<b>821</b>	<b>6%</b>	<b>33 907</b>

The capital expenditure patterns from July 2014 to December 2014 were as follows:

WC053 Beaufort West - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment									
Month	2013/14	Budget Year 2014/15							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands								%	
<b>Monthly expenditure performance trend</b>									
July	542	2 441	2 441	1 119	1 119	2 441	1 322	54.2%	3.3%
August	6 687	2 441	2 441	428	1 546	4 881	3 335	68.3%	4.6%
September	272	2 441	2 441	1 630	3 177	7 322	4 145	56.6%	9.4%
October	1 912	2 441	2 441	3 920	7 097	9 762	2 665	27.3%	20.9%
November	2 165	2 441	2 441	1 622	8 719	12 203	3 484	28.5%	25.7%
December	1 149	2 441	2 441	6 745	15 464	14 643	(821)	-5.6%	45.6%
January	457	2 441	2 441	-	-	17 084	-	-	-
February	555	2 441	2 441	-	-	19 524	-	-	-
March	885	2 441	7 062	-	-	26 586	-	-	-
April	3 396	2 441	2 441	-	-	29 026	-	-	-
May	4 529	2 441	2 441	-	-	31 467	-	-	-
June	8 107	2 441	2 441	-	-	33 907	-	-	-
<b>Total Capital expenditure</b>	<b>30 656</b>	<b>29 286</b>	<b>33 907</b>	<b>15 464</b>					

### 3.1.6 Table C6 Monthly Budget Statement - Financial Position

WC053 Beaufort West - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment						
Description	Ref	2013/14	Budget Year 2014/15			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		2 605	952	952	12	952
Call investment deposits		9 332	4 783	4 783	45 885	4 783
Consumer debtors		28 866	29 617	29 617	62 433	29 617
Other debtors		4 612	4 500	4 500	37 669	4 500
Current portion of long-term receivables		1 222	-	-	-	-
Inventory		2 791	3 400	3 400	2 950	3 400
<b>Total current assets</b>		<b>49 429</b>	<b>43 252</b>	<b>43 252</b>	<b>148 948</b>	<b>43 252</b>
<b>Non current assets</b>						
Long-term receivables		3 677	1 150	1 150	3 677	1 150
Investments		-	-	-	-	-
Investment property		8 648	9 058	9 058	8 648	9 058
Investments in Associate		-	-	-	-	-
Property, plant and equipment		376 305	398 093	402 714	373 353	402 714
Agricultural		-	-	-	-	-
Biological assets		-	-	-	-	-
Intangible assets		269	142	142	269	142
Other non-current assets		-	1 149	1 149	1 664	1 149
<b>Total non current assets</b>		<b>388 898</b>	<b>409 592</b>	<b>414 213</b>	<b>387 610</b>	<b>414 213</b>
<b>TOTAL ASSETS</b>		<b>438 327</b>	<b>452 844</b>	<b>457 465</b>	<b>536 558</b>	<b>457 465</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		-	-	-	2 472	-
Borrowing		3 476	2 611	2 611	2 857	2 611
Consumer deposits		1 139	1 284	1 284	1 147	1 284
Trade and other payables		33 909	26 675	26 675	61 245	26 675
Provisions		7 509	10 534	10 534	65 856	10 534
<b>Total current liabilities</b>		<b>46 034</b>	<b>41 104</b>	<b>41 104</b>	<b>133 577</b>	<b>41 104</b>
<b>Non current liabilities</b>						
Borrowing		14 603	17 320	17 320	14 603	17 320
Provisions		31 558	29 735	29 735	31 489	29 735
<b>Total non current liabilities</b>		<b>46 161</b>	<b>47 055</b>	<b>47 055</b>	<b>46 091</b>	<b>47 055</b>
<b>TOTAL LIABILITIES</b>		<b>92 194</b>	<b>88 159</b>	<b>88 159</b>	<b>179 668</b>	<b>88 159</b>
<b>NET ASSETS</b>	2	<b>346 132</b>	<b>364 685</b>	<b>369 306</b>	<b>356 890</b>	<b>369 306</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		335 966	356 367	360 988	346 724	360 988
Reserves		10 166	8 318	8 318	10 167	8 318
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>346 132</b>	<b>364 685</b>	<b>369 306</b>	<b>356 890</b>	<b>369 306</b>

### 3.1.7 Table C7 Monthly Budget Statement - Cash Flow

WC053 Beaufort West - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment										
Description	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Ratepayers and other		119 382	143 686	143 686	11 952	70 536	71 843	(1 308)	-2%	143 686
Government - operating		75 009	83 796	84 671	28 450	75 915	42 336	33 579	79%	84 671
Government - capital		28 322	23 038	27 659	5 043	15 574	11 519	4 055	35%	27 659
Interest		2 870	1 060	1 060	1	200	530	(330)	-62%	1 060
Dividends		-	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(195 820)	(219 295)	(220 170)	(18 764)	(96 813)	(110 085)	(13 272)	12%	(220 170)
Finance charges		(4 087)	(1 940)	(1 940)	(647)	(861)	(970)	(109)	11%	(1 940)
Transfers and Grants		(60)	(60)	(60)	-	(14)	(30)	(16)	54%	(60)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>25 616</b>	<b>30 285</b>	<b>34 906</b>	<b>26 036</b>	<b>64 536</b>	<b>15 143</b>	<b>(49 394)</b>	<b>-326%</b>	<b>34 906</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		(2 055)	472	472	-	-	236	(236)	-100%	472
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		(30 288)	(29 286)	(33 907)	(6 745)	(15 464)	(14 643)	821	-6%	(33 907)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(32 343)</b>	<b>(28 815)</b>	<b>(33 436)</b>	<b>(6 745)</b>	<b>(15 464)</b>	<b>(14 407)</b>	<b>1 056</b>	<b>-7%</b>	<b>(33 436)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		4 092	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	2 460	2 460	-	-	-	-		2 460
Increase (decrease) in consumer deposits		-	84	84	(31)	(27)	42	(69)	-163%	84
<b>Payments</b>										
Repayment of borrowing		(3 526)	(2 935)	(2 935)	(544)	(732)	(1 468)	(735)	50%	(2 935)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>567</b>	<b>(391)</b>	<b>(391)</b>	<b>(575)</b>	<b>(759)</b>	<b>(1 426)</b>	<b>(666)</b>	<b>47%</b>	<b>(391)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>										
		<b>(6 161)</b>	<b>1 080</b>	<b>1 080</b>	<b>18 717</b>	<b>48 314</b>	<b>(690)</b>			<b>1 080</b>
Cash/cash equivalents at beginning:		18 098	11 937	11 937		11 937	11 937			11 937
Cash/cash equivalents at monthly year end:		11 937	13 017	13 017		60 251	11 247			13 017

### 3.1.8 Debtors' analysis

WC053 Beaufort West - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment														
Description	NT Code	Budget Year 2014/15										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts LLo Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
<b>R thousands</b>														
<b>Debtors Age Analysis By Income Source</b>														
Trade and Other Receivables from Exchange Transactions - Water	1200	1 260	281	135	2 664	-	-	-	-	-	4 339	2 664	502	117
Trade and Other Receivables from Exchange Transactions - Electricity	1300	3 728	434	115	929	-	-	-	-	-	5 206	929	18	159
Receivables from Non-exchange Transactions - Property Rates	1400	1 297	414	207	4 410	-	-	-	-	-	6 328	4 410	543	159
Receivables from Exchange Transactions - Waste Water Management	1500	967	445	336	8 139	-	-	-	-	-	9 887	8 139	611	258
Receivables from Exchange Transactions - Waste Management	1600	508	261	210	5 385	-	-	-	-	-	6 364	5 385	885	180
Receivables from Exchange Transactions - Property Rental Debtors	1700	5	2	1	77	-	-	-	-	-	85	77	16	5
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	503	4 323	2 202	15 905	-	-	-	-	-	22 934	15 905	1 490	623
<b>Total By Income Source</b>	<b>2000</b>	<b>8 267</b>	<b>6 159</b>	<b>3 207</b>	<b>37 509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55 142</b>	<b>37 509</b>	<b>4 064</b>	<b>1 500</b>
<b>2013/14 - totals only</b>														
<b>Debtors Age Analysis By Customer Group</b>														
Organs of State	2200	731	224	54	553	-	-	-	-	-	1 563	553	-	-
Commercial	2300	1 044	698	125	759	-	-	-	-	-	2 626	759	-	-
Households	2400	5 635	3 797	3 838	31 942	-	-	-	-	-	45 212	31 942	2 574	1 500
Other	2500	856	1 441	(811)	4 255	-	-	-	-	-	5 741	4 255	1 490	-
<b>Total By Customer Group</b>	<b>2600</b>	<b>8 267</b>	<b>6 159</b>	<b>3 207</b>	<b>37 509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55 142</b>	<b>37 509</b>	<b>4 064</b>	<b>1 500</b>

### 3.1.9 Creditors' age analysis

WC053 Beaufort West - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment										
Description	NT Code	Budget Year 2014/15								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
<b>R thousands</b>										
<b>Creditors Age Analysis By Customer Type</b>										
Bulk Electricity	0100	3 332	-	-	-	-	-	-	-	3 332
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	743	-	-	-	-	-	-	-	743
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	624	(3)	20	-	0	5	10	-	657
Auditor General	0800	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-
<b>Total By Customer Type</b>	<b>1000</b>	<b>4 699</b>	<b>(3)</b>	<b>20</b>	<b>-</b>	<b>0</b>	<b>5</b>	<b>10</b>	<b>-</b>	<b>4 731</b>

### 3.1.10 Investment portfolio analysis

WC053 Beaufort West - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment									
Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<b>Municipality</b>									
Investec		Call Account	Call Deposit	On call			6 960	10 950	17 910
Standard		Call Account	Call Deposit	On call			7 365	1 738	9 104
ABSA		Call Account	Call Deposit	On call			8 646	464	9 110
Nedbank		Call Account	Call Deposit	On call			8 875	886	9 761
<b>Municipality sub-total</b>					-		31 846	14 038	45 885
<b>Entities</b>									
<b>Entities sub-total</b>					-		-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	2				-		31 846	14 038	45 885



### 3.1.11 Allocation and grant receipts and expenditure

#### Allocation and grant receipts

WC053 Beaufort West - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment										
Description	Ref	Budget Year 2014/15								
		2013/14 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		46 672	73 259	73 259	22 182	63 053	36 630	26 424	72.1%	73 259
Local Government Equitable Share		35 567	38 990	38 990	12 997	28 430	19 495	8 935	45.8%	38 990
Municipal Infrastructure Grant (MIG)		315	360	360	185	305	180	125	69.6%	360
Integrated National Electrification Programme Grant (INEP)		4 450	25 541	25 541	7 500	27 500	12 771	14 730	115.3%	25 541
Financial Management Grant (FMG)		1 450	1 600	1 600	–	1 600	800	800	100.0%	1 600
Municipal Systems Improvement Grant (MSG)		890	934	934	–	934	467	467	100.0%	934
Expanded Public Works Programme (EPWP)	3	1 000	1 834	1 834	–	1 284	917	367	40.0%	1 834
Energy Efficiency and Demand Side Management Grant (EEDSMG)		3 000	4 000	4 000	1 500	3 000	2 000	1 000	50.0%	4 000
								–		
<b>Provincial Government:</b>		28 016	10 537	10 537	6 268	12 572	5 268	7 303	138.6%	10 537
Human Settlements Development Grant (Housing)		23 607	5 257	5 257	5 768	8 812	2 629	6 184	235.3%	5 257
Maintenance & Construction of Transport Infrastructure (Roads)		–	794	794	–	–	397	(397)	-100.0%	794
Library Service : Replacement Funding		2 627	3 190	3 190	–	2 179	1 595	584	36.6%	3 190
Library Service : Conditional Grant	4	617	882	882	–	888	441	447	101.4%	882
Community Development Workers (CDWs)		208	192	192	–	192	96	96	100.4%	192
Thusong Service Centres Grant		–	222	222	–	–	111	(111)	-100.0%	222
Management Support Grant		800	–	–	500	500	–	500	#DIV/0!	–
Mandela Memorial Services		100	–	–	–	–	–	–		–
Compliance Module		57	–	–	–	–	–	–		–
<b>District Municipality:</b>		319	–	–	–	290	–	290	#DIV/0!	–
Expanded Public Works Programme (EPWP)		319	–	–	–	290	–	290	#DIV/0!	–
								–		
<b>Other grant providers:</b>		3	–	–	–	–	–	–		–
Existing Houses Nelspoort		3	–	–	–	–	–	–		–
<b>Total Operating Transfers and Grants</b>	5	75 009	83 796	83 796	28 450	75 915	41 898	34 017	81.2%	83 796
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		28 038	22 489	22 489	5 043	15 574	11 245	4 029	35.8%	22 489
Municipal Infrastructure Grant (MIG)		20 038	16 385	16 385	4 743	15 274	8 193	7 081	86.4%	16 385
Regional Bulk Infrastructure Grant (RBIG)		–	4 145	4 145	–	–	2 073	(2 073)	-100.0%	4 145
Accelerated Community Infrastructure Programme (ACIP)		–	–	–	301	301	–	–		–
Integrated National Electrification Programme Grant (INEP)		8 000	1 959	1 959	–	–	980	(980)	-100.0%	1 959
<b>Provincial Government:</b>		149	379	379	–	–	190	(190)	-100.0%	379
Library Service : Replacement Funding		149	79	79	–	–	40	(40)	-100.0%	79
Library Service : Conditional Grant		–	300	300	–	–	150	–		300
<b>District Municipality:</b>		–	–	–	–	–	–	–		–
[insert description]		–	–	–	–	–	–	–		–
<b>Other grant providers:</b>		135	–	–	–	–	–	–		–
Merweville Library Alteration		135	–	–	–	–	–	–		–
<b>Total Capital Transfers and Grants</b>	5	28 322	22 868	22 868	5 043	15 574	11 434	3 840	33.6%	22 868
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	103 331	106 664	106 664	33 494	91 489	53 332	37 857	71.0%	106 664

## Allocation and grant expenditure

WC053 Beaufort West - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment										
Description	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		44 608	73 259	73 259	17 880	38 343	36 630	1 714	4.7%	73 259
Local Government Equitable Share		35 567	38 990	38 990	12 997	28 430	19 495	8 935	45.8%	38 990
Municipal Infrastructure Grant (MIG)		231	360	360	19	138	180	(42)	-23.4%	360
Integrated National Electrification Programme Grant (INEP)		2 809	25 541	25 541	3 696	5 951	12 771	(6 820)	-53.4%	25 541
Financial Management Grant (FMG)		1 549	1 600	1 600	278	1 051	800	251	31.3%	1 600
Municipal Systems Improvement Grant (MSIG)		857	934	934	69	719	467	252	54.0%	934
Expanded Public Works Programme (EPWP)		1 093	1 834	1 834	470	1 444	917	527	57.5%	1 834
Energy Efficiency and Demand Side Management Grant (EEDSMG)		2 501	4 000	4 000	351	611	2 000	(1 389)	-69.4%	4 000
<b>Provincial Government:</b>		32 854	10 537	11 412	257	5 062	5 578	(516)	-9.3%	10 537
Human Settlements Development Grant (Housing)		28 774	5 257	5 411	-	3 181	2 705	476	17.6%	5 257
Maintenance & Construction of Transport Infrastructure (Roads)		-	794	794	-	-	397	(397)	-100.0%	794
Library Service : Replacement Funding		2 418	3 190	3 446	147	1 064	1 595	(531)	-33.3%	3 190
Library Service : Conditional Grant		617	882	882	97	675	441	234	53.2%	882
Community Development Workers (CDWs)		302	192	192	12	134	96	38	39.6%	192
Thusong Service Centres Grant		-	222	222	-	-	111	(111)	-100.0%	222
Refuse Recycling Project		-	-	-	-	-	-	-	-	-
Housing Consumer Education Program		14	-	-	-	-	-	-	-	-
Tourism Potential Nelspoort		60	-	-	-	-	-	-	-	-
Management Support Grant		313	-	465	-	8	233	(225)	-96.6%	-
Upgrade Sport Facilities Murrayburg		200	-	-	-	-	-	-	-	-
Mandela Memorial Service		100	-	-	-	-	-	-	-	-
Compliance Module		57	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		455	-	-	-	-	-	-	-	-
Expanded Public Works Programme (EPWP)		400	-	-	-	-	-	-	-	-
Shared Services		55	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		3	-	-	-	-	-	-	-	-
Existing Houses Nelspoort		3	-	-	-	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants:</b>		77 919	83 796	84 671	18 137	43 405	42 207	1 198	2.8%	83 796
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		21 186	22 489	27 110	943	9 510	11 245	(1 986)	-17.7%	22 489
Municipal Infrastructure Grant (MIG)		17 732	16 385	16 385	692	8 308	8 193	116	1.4%	16 385
Regional Bulk Infrastructure Grant (RBIG)		27	4 145	4 145	-	-	2 073	(2 073)	-100.0%	4 145
Accelerated Community Infrastructure Programme (ACIP)		-	-	-	251	251	-	-	-	-
Integrated National Electrification Programme Grant (INEP)		3 427	1 959	6 580	-	951	980	(29)	-2.9%	1 959
<b>Provincial Government:</b>		163	379	379	5 768	5 771	190	5 582	2944.0%	379
Library Service : Replacement Funding		149	79	79	-	3	40	(36)	-91.4%	79
Library Service : Conditional Grant		-	300	300	-	-	150	-	-	300
Human Settlements Development Grant (Housing)		-	-	-	5 768	5 768	-	-	-	-
Public Transport Infrastructure		13	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	170	170	-	-	85	(85)	-100.0%	-
Menerville Library Alteration		-	170	170	-	-	85	(85)	-100.0%	-
<b>Total capital expenditure of Transfers and Grants</b>		21 348	23 038	27 659	6 711	15 281	11 519	3 511	30.5%	22 868
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		99 267	106 834	112 330	24 848	58 686	53 727	4 709	8.8%	106 664

### 3.1.12 Expenditure on councillor and board members allowances and employee benefits

WC053 Beaufort West - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment										
Summary of Employee and Councillor remuneration	Ref	2013/14	Budget Year 2014/15							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C					D	
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		2 633	3 147	3 147	240	1 410	1 574	(163)	-10%	3 147
Pension and UIF Contributions		193	181	181	24	141	90	51	56%	19
Medical Aid Contributions		38	42	42	3	20	21	(1)	-7%	42
Motor Vehicle Allowance		711	739	739	53	318	369	(51)	-14%	739
Cellphone Allowance		271	340	340	23	136	170	(35)	-20%	340
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		47	-	-	-	-	-	-	-	-
<b>Sub Total - Councillors</b>		<b>3 894</b>	<b>4 449</b>	<b>4 449</b>	<b>343</b>	<b>2 025</b>	<b>2 224</b>	<b>(200)</b>	<b>-9%</b>	<b>4 287</b>
<b>% increase</b>	4		<b>14.3%</b>	<b>14.3%</b>						<b>10.1%</b>
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages		3 056	5 438	5 438	312	1 749	2 719	(970)	-36%	5 438
Pension and UIF Contributions		463	632	632	46	272	316	(43)	-14%	632
Medical Aid Contributions		31	27	27	2	13	13	(1)	-5%	27
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		359	380	380	-	-	190	(190)	-100%	380
Motor Vehicle Allowance		348	324	324	37	202	162	40	25%	324
Cellphone Allowance		6	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		23	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>4 286</b>	<b>6 800</b>	<b>6 800</b>	<b>397</b>	<b>2 236</b>	<b>3 400</b>	<b>(1 164)</b>	<b>-34%</b>	<b>6 800</b>
<b>% increase</b>	4		<b>58.7%</b>	<b>58.7%</b>						<b>58.7%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		49 403	51 217	51 217	3 797	26 141	25 609	532	2%	51 217
Pension and UIF Contributions		6 579	8 360	8 360	623	3 735	4 180	(445)	-11%	8 360
Medical Aid Contributions		1 147	1 244	1 244	92	557	622	(65)	-11%	1 244
Overtime		3 268	2 011	2 011	250	1 492	1 005	487	48%	2 011
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		1 237	1 726	1 726	108	625	863	(239)	-28%	1 726
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		246	268	268	22	133	134	(1)	-1%	268
Other benefits and allowances		173	1 072	1 072	114	723	536	187	35%	1 072
Payments in lieu of leave		517	300	300	17	163	150	13	9%	300
Long service awards		276	421	421	63	174	211	(37)	-18%	421
Post-retirement benefit obligations	2	780	875	875	136	423	438	(14)	-3%	875
<b>Sub Total - Other Municipal Staff</b>		<b>63 628</b>	<b>67 495</b>	<b>67 495</b>	<b>5 223</b>	<b>34 165</b>	<b>33 747</b>	<b>418</b>	<b>1%</b>	<b>67 495</b>
<b>% increase</b>	4		<b>6.1%</b>	<b>6.1%</b>						<b>6.1%</b>
<b>Total Parent Municipality</b>		<b>71 808</b>	<b>78 744</b>	<b>78 744</b>	<b>5 963</b>	<b>38 426</b>	<b>39 372</b>	<b>(946)</b>	<b>-2%</b>	<b>78 582</b>
			<b>9.7%</b>	<b>9.7%</b>						<b>9.4%</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>71 808</b>	<b>78 744</b>	<b>78 744</b>	<b>5 963</b>	<b>38 426</b>	<b>39 372</b>	<b>(946)</b>	<b>-2%</b>	<b>78 582</b>
<b>% increase</b>	4		<b>9.7%</b>	<b>9.7%</b>						<b>9.4%</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>67 914</b>	<b>74 295</b>	<b>74 295</b>	<b>5 620</b>	<b>36 401</b>	<b>37 147</b>	<b>(746)</b>	<b>-2%</b>	<b>74 295</b>

## Section 4 – Past year’s Annual Report and progress on resolving problems identified in the Annual Report






As prescribed in Section 72(1)(a)(iii) of the MFMA, the municipality must indicate actions taken on problems identified in the past annual report (2013/14) or indicate what systems or processes will be taken to address such matters. Any matters and/or corrective actions identified in the oversight by Council will be monitored and actioned for correction in the current financial year.

The municipality again and for the 7<sup>th</sup> consecutive year received an unqualified audit opinion which indicates that the financial statements of the municipality give a true and fair view in accordance with the financial reporting framework used for the preparation and presentation of the financial statements.

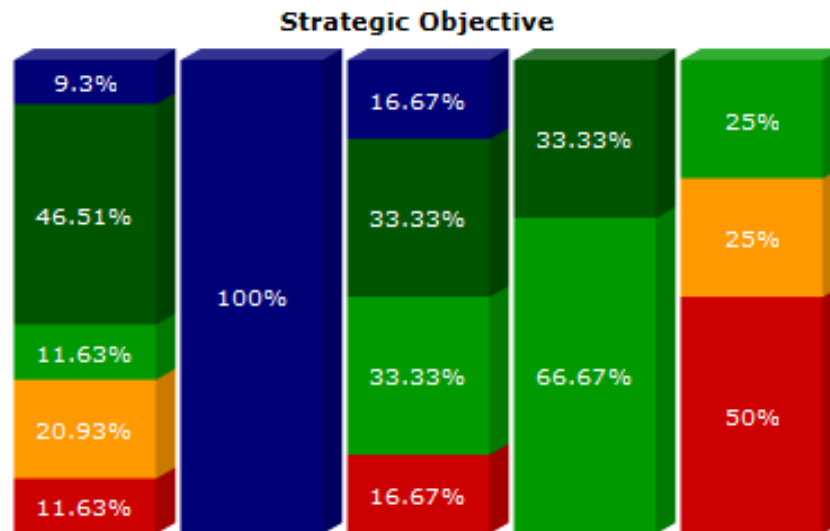
The auditor general did however identify some matters which requires attention and improvement which the municipality have committed to address before the next audit in 2015. The Chief Financial Officer will develop an audit action plan as part of the MGRO initiative of the Provincial Government to drive the emphasis of matters identified by the auditor general.

The municipality was also able to fully implement its total operating budget and realised a surplus of R 4,893 million but only managed to spend about 89 percent on its capital budget due to an unspent amount in respect of conditional grants which was rolled over to the 2014/15 financial year.

The municipality however experienced significant cash flow pressures during the 2013/2014 financial year which somehow improved during the 2014/15 financial year but the liquidity position of the municipality remains volatile. In this regard the municipal council adopted a financial turnaround strategy during late 2014 which is yet to yield results.

	<b>Beaufort West Municipality</b>
 <b>KPI Not Met</b>	8 (14%)
 <b>KPI Almost Met</b>	10 (17.5%)
 <b>KPI Met</b>	10 (17.5%)
 <b>KPI Well Met</b>	23 (40.4%)
 <b>KPI Extremely Well Met</b>	6 (10.5%)
<b>Total:</b>	<b>57</b>

Only 8 per cent of the targets were not met but in total it can be deducted that almost 30 per cent of the targets were not met which requires serious intervention and commitment from the municipality.



	Strategic Objective				
	<i>Basic service delivery and infrastructure development</i>	<i>Economic development</i>	<i>Financial viability and management</i>	<i>Good governance and community participation</i>	<i>Institutional Development and Municipal Transformation</i>
<span style="color: red;">■</span> KPI Not Met	5 (11.6%)	-	1 (16.7%)	-	2 (50%)
<span style="color: orange;">■</span> KPI Almost Met	9 (20.9%)	-	-	-	1 (25%)
<span style="color: green;">■</span> KPI Met	5 (11.6%)	-	2 (33.3%)	2 (66.7%)	1 (25%)
<span style="color: darkgreen;">■</span> KPI Well Met	20 (46.5%)	-	2 (33.3%)	1 (33.3%)	-
<span style="color: blue;">■</span> KPI Extremely Well Met	4 (9.3%)	1 (100%)	1 (16.7%)	-	-
<b>Total:</b>	<b>43</b>	<b>1</b>	<b>6</b>	<b>3</b>	<b>4</b>

The Municipality also realized that the quality of the target setting needs to be improve and already during the adjustment budget process some of the changes will be made in line with the auditors' request.

## Section 5 – Service Delivery Performance

Refer to **PART B (NON-FINANCIAL PERFORMANCE INFORMATION)** on the service delivery performance for the first half of the financial year against the performance indicators and the service delivery targets as set out in the SDBIP for 2014/15.

**PART B**

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**NON-FINANCIAL PERFORMANCE INFORMATION**

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

### 1. SERVICE DELIVERY PERFORMANCE PLANNING

#### 1.1 LEGISLATIVE OVERVIEW

In terms of Section 72(1)(a) and 52(d) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must in terms of Section 72(1)(b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury.

Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mayor approved the Top Layer SDBIP for 2014/15 in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation on 20 June 2014 which include the municipality's key performance indicators for 2014/15.

#### 1.2 CREATING A CULTURE OF PERFORMANCE

##### A) PERFORMANCE FRAMEWORK

Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance. The municipality adopted a performance management framework that was approved by Council in November 2008.

##### B) MONITORING PERFORMANCE

The municipality utilizes an electronic web based system on which KPI owners update actual performance on a monthly basis. KPI owners report on the results of the KPI by documenting the following information on the performance system:

- The actual result in terms of the target set.
- The output/outcome of achieving the KPI.
- The calculation of the actual performance reported. (If %)
- A performance comment.
- Actions to improve the performance against the target set, if the target was not achieved.
- It is the responsibility of every KPI owner to maintain a portfolio of evidence to support actual performance results updated.



# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

### 1.3 LINK TO THE IDP AND THE BUDGET

The municipality identified the following strategic objectives based on the inputs from the community in the 5 year Integrated Development Plan (IDP):

- To develop a local economic development strategy that responds to food security, social infrastructure, health environment, education and skills development and the gender balances in society
- To embark on a turnaround strategy to address the administrative and financial challenges facing the municipality
- To improve and maintain current basic service delivery and infrastructure development through the provision of basic services and specific infrastructural development projects
- To improve the financial viability of the municipality
- To promote good governance through ongoing communication between the council and citizens through community participation, effective information dissemination and communication and ward based consultation

#### A) PERFORMANCE INDICATORS SET IN THE APPROVED TOP LAYER SDBIP FOR 2014/15 PER STRATEGIC OBJECTIVE

TO DEVELOP A LOCAL ECONOMIC DEVELOPMENT STRATEGY THAT RESPONDS TO FOOD SECURITY, SOCIAL INFRASTRUCTURE, HEALTH ENVIRONMENT, EDUCATION AND SKILLS DEVELOPMENT AND THE GENDER BALANCES IN SOCIETY

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL11	Create temporary job opportunities in terms of EPWP projects	Number of temporary jobs opportunities created	Local Economic Development	All	2 658	100	50	200	150	500

**Table 1: Top Layer SDBIP: To develop a local economic development strategy that responds to food security, social infrastructure, health environment, education and skills development and the gender balances in society**

TO EMBARK ON A TURNAROUND STRATEGY TO ADDRESS THE ADMINISTRATIVE AND FINANCIAL CHALLENGES FACING THE MUNICIPALITY

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL4	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	Municipal Transformation and Institutional Development	All	0	0	0	0	0	0
TL46	0.5% of the municipality's operational budget spent on implementing	(Actual amount spent on training/total operational budget)x100	Municipal Transformation and	All	0.06%	0%	0%	0%	0.50%	0.50%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
	its workplace skills plan (Actual amount spent on training/total operational budget)x100		Institutional Development							

**Table 2: Top Layer SDBIP: To embark on a turnaround strategy to address the administrative and financial challenges facing the municipality**

### TO IMPROVE AND MAINTAIN CURRENT BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT THROUGH THE PROVISION OF BASIC SERVICES AND SPECIFIC INFRASTRUCTURAL DEVELOPMENT PROJECTS

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL1	Transfer 64 housing units in XHOXHA to beneficiaries by the end of June	Number of housing units transferred by end June	Basic Service Delivery	4	New KPI for 2014/15. No comparative audited result available	0	0	0	64	64
TL2	Purchase land for future housing development by the end of June	Land purchased by end June	Basic Service Delivery	2; 7	New KPI for 2014/15. No comparative audited result available	0	0	0	1	1
TL3	Review of the housing selection policy and submit to Council by end June	Housing selection policy reviewed and submitted to Council	Basic Service Delivery	All	New KPI for 2014/15. No comparative audited result available	0	0	0	1	1
TL5	Limit the % electricity unaccounted for to less than 10%	% calculated as (kwh sold/kwh purchased)x100	Basic Service Delivery	All	11.48%	12%	12%	10%	10%	11%
TL6	90% of the electricity maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of the budget spent	Basic Service Delivery	All	98.38%	0%	0%	0%	90%	90%
TL7	95% of the approved project budget spent to install new flood lighting at Merweville sport grounds (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	Basic Service Delivery	7	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL8	95% of the approved project budget spent to install new foundations high mast light (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	Basic Service Delivery	2	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL9	95% of the approved project budget spent to install new high mast lights for the greater Beaufort West (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	Basic Service Delivery	2; 7	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL10	95% of the approved project budget spent to install new flood lighting at Rustdene Sport grounds (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	Basic Service Delivery	3; 5; 6	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL12	Construct new roads Phase II in Beaufort West, Hillside II, Rustdene & Kwa Mandlenkosi	Number of meters of new roads constructed	Basic Service Delivery	All	600	0	0	0	400	400
TL13	Limit unaccounted water to less than 15% between source and sector meters	% of water unaccounted for between source and sector meters	Basic Service Delivery	All	6.22%	15%	15%	15%	15%	15%
TL14	Maintain water quality as per SANS 241 physical and micro parameters	% water quality level	Basic Service Delivery	All	100%	95%	95%	95%	95%	95%
TL15	Maintain quality of final waste water outflow	% quality level	Basic Service Delivery	All	100%	90%	90%	90%	90%	90%
TL16	90% of the roads and stormwater assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved	% of budget spent	Basic Service Delivery	All	81.10%	0%	0%	0%	90%	90%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
	budget for maintenance)x100)									
TL17	90% of the sanitation assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent	Basic Service Delivery	All	115.16%	0%	0%	0%	90%	90%
TL18	90% of the parks and recreation maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent	Basic Service Delivery	All	100.42%	0%	0%	0%	90%	90%
TL19	90% of the water assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent	Basic Service Delivery	All	167.43%	0%	0%	0%	90%	90%
TL20	95% of the approved project budget spent to implement Water Conservation/Water Demand Management Plan with the replacement of water meters	% of budget spent	Basic Service Delivery	All	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL21	95% of the approved project budget spent to upgrade the sport facilities in Beaufort West by end June	% of budget spent	Basic Service Delivery	All	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL22	95% of the approved project budget spent to rehabilitate Pieter street in Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	3	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL23	95% of the approved project budget spent to rehabilitate Ebenezer avenue and Pieter street in Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	3	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL24	95% of the approved project budget spent to install water pressure reducing valves in Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	All	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL25	95% of the approved project budget spent to install the stormwater pipeline in Buitekant Street Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	3; 5; 6	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL26	95% of the approved project budget spent to install the sewerage pipeline and pump station in Buitekant Street Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	3; 5; 6	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL27	95% of the approved project budget spent to upgrade the water supply to Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	1	99%	0%	0%	0%	95%	95%
TL28	95% of the approved project budget spent to upgrade the stormwater channel 2292 in Murraysburg South by end June	% of budget spent	Basic Service Delivery	1	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
	(Total expenditure on project/ Approved budget for the project)x100									
TL29	95% of the approved project budget spent to complete the new fencing of the stormwater channel Phase 1 in Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	1	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL30	95% of the approved project budget spent to rehabilitate identified roads in Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	1	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL31	95% of the approved project budget spent to rehabilitate roads and stormwater in Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	1	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL32	95% of the approved project budget spent to construct the new bulk water Supply to Nelspoort by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	2	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%
TL33	95% of the approved project budget spent to upgrade the sanitation oxidation ponds in Nelspoort by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	2	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	95%	95%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL38	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network	Number of residential properties which are billed for water or have pre paid meters	Basic Service Delivery	All	11 977	0	0	0	11 938	11 938
TL39	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas)	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	Basic Service Delivery	All	11 319	0	0	0	10 890	10 890
TL40	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage	Basic Service Delivery	All	11 542	0	0	0	11 938	11 938
TL41	Number of formal residential properties for which refuse is removed once per week	Number of residential properties which are billed for refuse removal	Basic Service Delivery	All	11 096	0	0	0	11 938	11 938
TL42	Provide free basic electricity to indigent households earning less than R2400 per month	Number of households receiving free basic electricity	Basic Service Delivery	All	5 682	0	0	0	5 385	5 385
TL43	Provide free basic water to indigent households earning less than R2400 per month	Number of households receiving free basic water	Basic Service Delivery	All	6 053	0	0	0	6 293	6 293
TL44	Provide free basic sanitation to indigent households earning less than R2400 per month	Number of households receiving free basic sanitation	Basic Service Delivery	All	3 138	0	0	0	2 661	2 661
TL45	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	Basic Service Delivery	All	1 322	0	0	0	957	957

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
	earning less than R2400 per month									
TL47	The percentage of the municipal capital budget spent (Actual amount spent on projects as identified for the year in the IDP/Total amount budgeted for capital projects)X100	(Actual amount spent on projects /Total amount budgeted for capital projects)X100	Basic Service Delivery	All	90%	0%	0%	0%	75%	75%

**Table 3: Top Layer SDBIP: To improve and maintain current basic service delivery and infrastructure development through the provision of basic services and specific infrastructural development projects**

### TO IMPROVE THE FINANCIAL VIABILITY OF THE MUNICIPALITY

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL34	Financial viability measured in terms of the municipality's ability to meet its service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	Municipal Financial Viability and Management	All	2	2	0	0	0	2
TL35	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	Municipal Financial Viability and Management	All	59%	32%	0%	0%	0%	32%
TL36	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	Municipal Financial Viability and Management	All	0.4	0.8	0	0	0	0.8
TL37	Achieve a payment percentage of above 85% {(Gross Debtors Closing Balance + Billed Revenue-Gross Debtors Opening Balance - Bad Debts	Payment % achieved	Municipal Financial Viability and Management	All	94.71%	0%	0%	0%	85%	85%



# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
	Written Off) divided by Billed Revenue) x 100)									

**Table 4: Top Layer SDBIP: To improve the financial viability of the municipality**

TO PROMOTE GOOD GOVERNANCE THROUGH ONGOING COMMUNICATION BETWEEN THE COUNCIL AND CITIZENS THROUGH COMMUNITY PARTICIPATION, EFFECTIVE INFORMATION DISSEMINATION AND COMMUNICATION AND WARD BASED CONSULTATION

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Target				
						Q1	Q2	Q3	Q4	Annual
TL48	Compile the Risk based audit plan and submit to Audit committee for consideration by end September	Risk based audit plan submitted to Audit committee for consideration by end September	Good Governance and Public Participation	All	1	1	0	0	0	1
TL49	Implement the approved RBAP for 2014/15 period ((Number of audits completed for the period/ audits planned for the period))	(Number of audits completed for the period/ audits planned for the period)x100	Good Governance and Public Participation	All	80%	0%	0%	0%	70%	70%

**Table 5: Top Layer SDBIP: To promote good governance through ongoing communication between the council and citizens through community participation, effective information dissemination and communication and ward based calculation**

### B) BUDGET SPENDING PER IDP STRATEGIC OBJECTIVE

The table below provides an analysis of the budget allocation per National Key Performance Area (Opex excludes internal transfers)

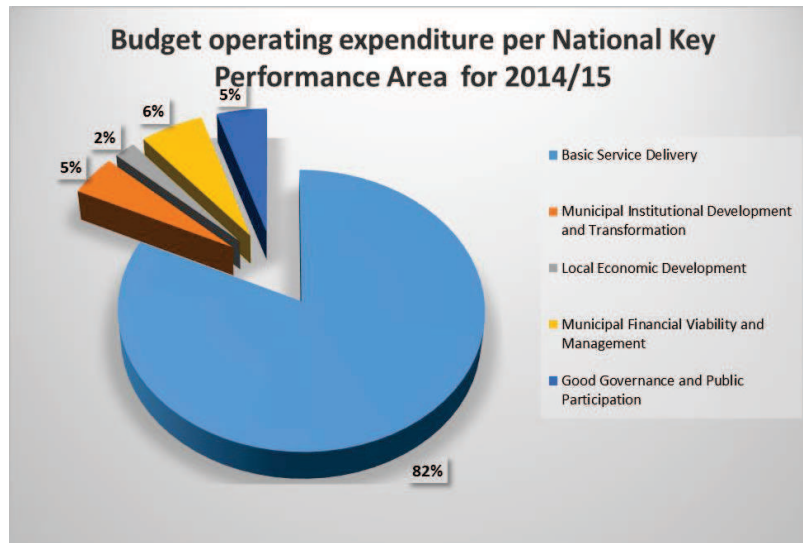
National Key Performance Areas	Capital Budget	Operational Budget (Opex)
	R'000	R'000
Basic Service Delivery	28 098	201 762
Municipal Institutional Development and Transformation	657	11 617
Local Economic Development	397	5 137
Municipal Financial Viability and Management	104	15 169
Good Governance and Public Participation	31	11 958

# BEAUFORT WEST MUNICIPALITY

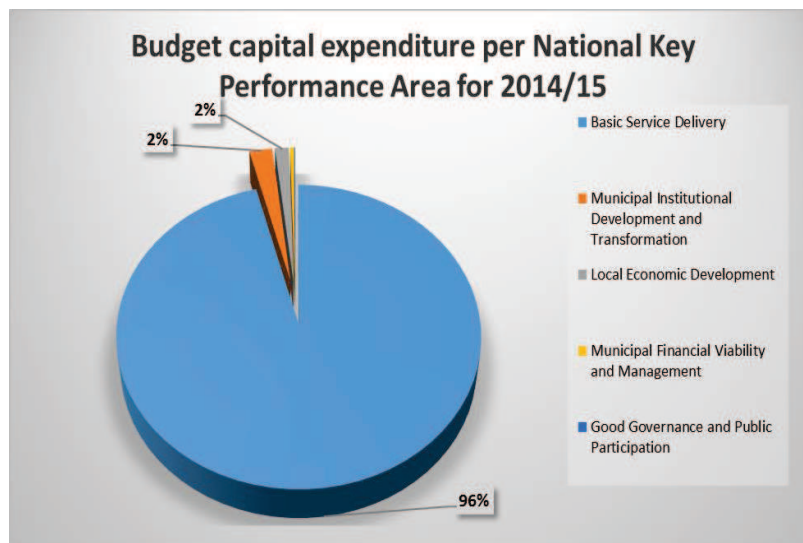
## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

National Key Performance Areas	Capital Budget R'000	Operational Budget (Opex) R'000
Total	29 287	245 643

**Table 6:** Budgeted capital and operating expenditure (excluding internal transfers) per IDP Key Performance Area for the mid-year ending 31 December 2014



**Graph 1:** Budgeted operating expenditure (excluding internal transfers) for 2014/15 per National Key Performance Areas



**Graph 2:** Budgeted capital expenditure for 2014/15 per National Key Performance Areas

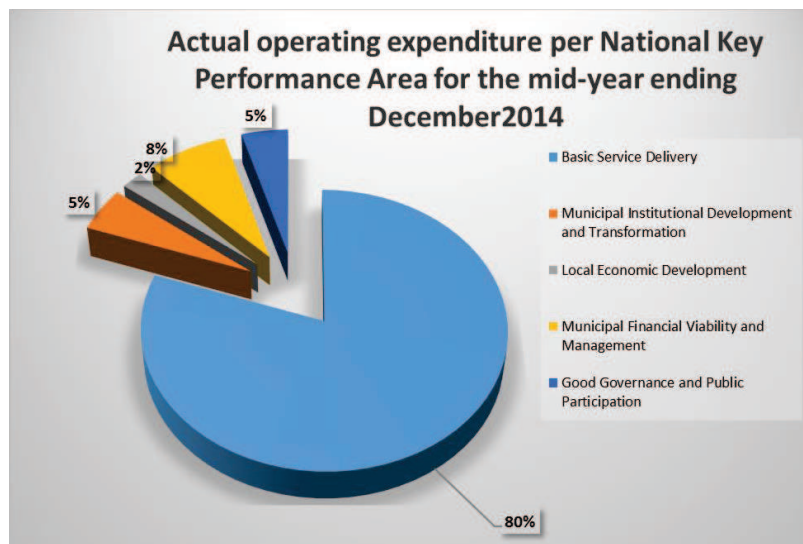
# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

The table below provides an analysis of the actual spending per National Key Performance Area for the mid-year ending 31 December 2014

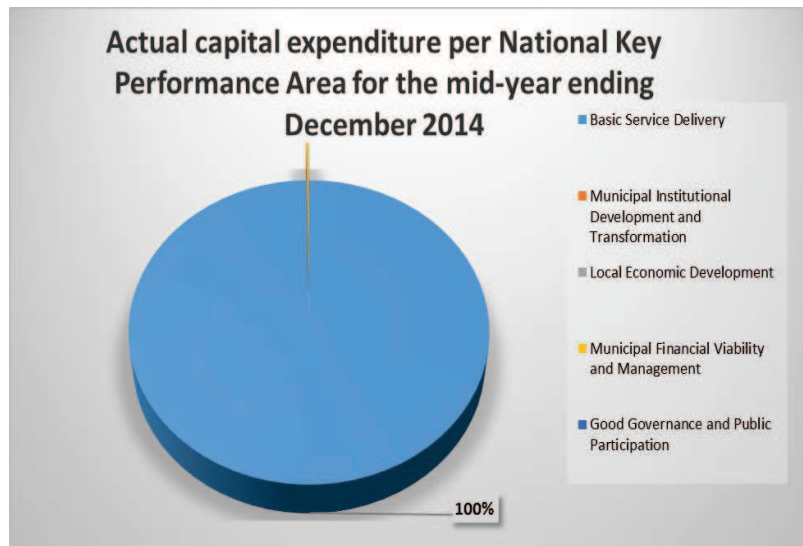
National Key Performance Areas	Actual Capital Expenditure as at 31 December 2014	Actual Operating Expenditure as at 31 December 2014
	R'000	R'000
Basic Service Delivery	15 427	85 857
Municipal Institutional Development and Transformation	3	5 478
Local Economic Development	3	2 212
Municipal Financial Viability and Management	26	8 396
Good Governance and Public Participation	5	4 819
<b>Total</b>	<b>15 464</b>	<b>106 762</b>

*Table 7: Actual capital and operating expenditure (excluding internal transfers) per National Key Performance Area for the mid-year ending 31 December 2014*



*Graph 3: Actual operating expenditure (excluding internal transfers) per National Key Performance Area for the mid-year ending 31 December 2014*

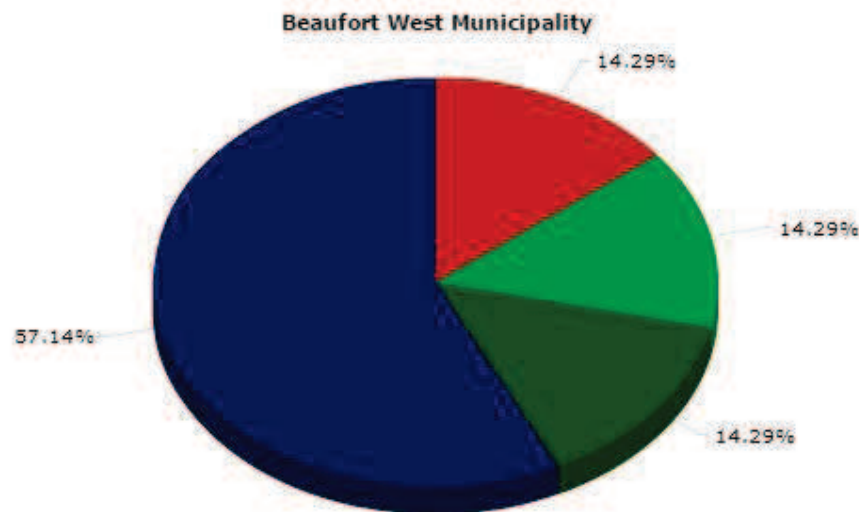
# BEAUFORT WEST MUNICIPALITY SDBIP KPI PERFORMANCE REPORT FOR THE MID- YEAR ENDING 31 DECEMBER 2014



Graph 4: Actual capital expenditure per National Key Performance Area for the mid-year ending 31 December 2014

## 2. MID-YEAR PERFORMANCE AGAINST THE PERFORMANCE INDICATORS SET IN THE APPROVED TOP LAYER SDBIP FOR 2014/15

### 2.1 OVERALL ACTUAL PERFORMANCE OF INDICATORS FOR THE MID-YEAR ENDING 31 DECEMBER 2014



Category	Colour	Explanation
KPI's Not Met	R	0% >= Actual/Target < 75%
KPI's Almost Met	O	75% >= Actual/Target < 100%
KPI's Met	G	Actual/Target = 100%

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Category	Colour	Explanation
KPI's Well Met	G2	100% > Actual/Target < 150%
KPI's Extremely Well Met	B	Actual/Target >= 150%

### 2.2 ACTUAL PERFORMANCE PER STRATEGIC OBJECTIVE OF INDICATORS FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Detailed below is the unaudited Top Layer SDBIP for the first half of the financial year ending 31 December 2014 which measures the municipality's overall performance per strategic objective. The tables, furthermore, includes the performance comments and corrective measures indicated for targets not achieved.

The municipality met **85.7%** (12 of 14) of the applicable 14 KPI's for the period as at **31 December 2014**. The remainder of the KPI's (35) on the Top Layer SDBIP out of the total number of 49 KPI's do not have targets for this period and will be reported on in future quarters when they are due. Only 2 (2 of 14) kpi targets were not achieved as at 31 December 2014 of which the details are included in the tables below.

#### A) TO DEVELOP A LOCAL ECONOMIC DEVELOPMENT STRATEGY THAT RESPONDS TO FOOD SECURITY, SOCIAL INFRASTRUCTURE, HEALTH ENVIRONMENT, EDUCATION AND SKILLS DEVELOPMENT AND THE GENDER BALANCES IN SOCIETY

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL11	Create temporary job opportunities in terms of EPWP projects	Number of temporary jobs opportunities created	Local Economic Development	All	2 658	100	50	150	670	B	N/A

**Table 8: To develop a local economic development strategy that responds to food security, social infrastructure, health environment, education and skills development and the gender balances in society**

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

B) TO IMPROVE AND MAINTAIN CURRENT BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT THROUGH THE PROVISION OF BASIC SERVICES AND SPECIFIC INFRASTRUCTURAL DEVELOPMENT PROJECTS

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL5	Limit the % electricity unaccounted for to less than 10%	% calculated as (kwh sold/kwh purchased)x100	Basic Service Delivery	All	11.48%	12%	12%	12%	13.81%	R	Theft cases will be identified and repaired. This will help with reducing electricity losses.
TL13	Limit unaccounted water to less than 15% between source and sector meters	% of water unaccounted for between source and sector meters	Basic Service Delivery	All	6.22%	15%	15%	15%	7.09%	B	N/A
TL14	Maintain water quality as per SANS 241 physical and micro parameters	% water quality level	Basic Service Delivery	All	100%	95%	95%	95%	100%	G2	N/A

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL15	Maintain quality of final waste water outflow	% quality level	Basic Service Delivery	All	100%	90%	90%	90%	98%	G2	N/A
TL25	95% of the approved project budget spent to install the stormwater pipeline in Buitekant Street Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	3; 5; 6	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	100%	B	N/A
TL27	95% of the approved project budget spent to upgrade the water supply to Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	1	99%	0%	0%	0%	90%	B	N/A

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL32	95% of the approved project budget spent to construct the new bulk water Supply to Nelspoort by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	Basic Service Delivery	2	New KPI for 2014/15. No comparative audited result available	0%	0%	0%	90%	B	N/A
TL47	The percentage of the municipal capital budget spent (Actual amount spent on projects as identified for the year in the IDP/Total amount budgeted for capital projects)x100	(Actual amount spent on projects /Total amount budgeted for capital projects)x100	Basic Service Delivery	All	90%	0%	0%	0%	3.82%	B	N/A

**Table 9: To improve and maintain current basic service delivery and infrastructure development through the provision of basic services and specific infrastructural development projects**

### C) TO IMPROVE THE FINANCIAL VIABILITY OF THE MUNICIPALITY

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL34	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	Municipal Financial Viability and Management	All	2	2	0	2	18.1	B	N/A



# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL35	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	Municipal Financial Viability and Management	All	59%	32%	0%	32%	32%	G	N/A
TL36	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	Municipal Financial Viability and Management	All	0.4	0.8	0	0.8	0.6	R	The municipal council adopted a financial turnaround strategy during November to improve the finances of the municipality and will be implemented.

**Table 10: To improve the financial viability of the municipality**

# BEAUFORT WEST MUNICIPALITY

## SDBIP KPI PERFORMANCE REPORT FOR THE MID-YEAR ENDING 31 DECEMBER 2014

D) TO PROMOTE GOOD GOVERNANCE THROUGH ONGOING COMMUNICATION BETWEEN THE COUNCIL AND CITIZENS THROUGH COMMUNITY PARTICIPATION, EFFECTIVE INFORMATION DISSEMINATION AND COMMUNICATION AND WARD BASED CONSULTATION

Ref	KPI	Unit of Measurement	National KPA	Wards	Actual performance of 2013/14	Overall performance for the mid-year ending 31 December 2014					
						Q1	Q2	Target	Actual	R	Corrective actions
TL48	Compile the Risk based audit plan and submit to Audit committee for consideration by end September	Risk based audit plan submitted to Audit committee for consideration by end September	Good Governance and Public Participation	All	1	1	0	1	1	G	N/A
TL49	Implement the approved RBAP for 2014/15 period ((Number of audits completed for the period/ audits planned for the period))	(Number of audits completed for the period/ audits planned for the period)x100	Good Governance and Public Participation	All	80%	0%	0%	0%	40	B	N/A

**Table 11: To improve the financial viability of the municipality**

### 2.3 ADJUSTMENT OF THE TOP LAYER SDBIP FOR 2014/15

In terms of section 27(2)(b), when submitting an adjustments budget to the National Treasury and the relevant provincial treasury in terms of section 28(7) of the MFMA read together with section 24(3) of the MFMA, the municipal manager must also submit the amended service delivery and budget implementation plan, within ten working days after the council has approved the amended plan in terms of section 54(1)(c) of the MFMA.

The Top Layer SDBIP will be revised if needed and submitted with the Adjustments Budget to Council with the necessary motivation where key performance indicator targets require amendment as a result of the Adjustments Budget and/or corrections as a result of the audit outcomes of 2013/14.

## Section 6 – Recommendations

### 6.1 Motivations

#### 6.1.1 Adjustment Budget

As required by section 72(3) of the MFMA, an adjustments budget is needed to deal with items listed in section 28(2) of the MFMA. It is recommended that:

- The adjusted estimates be aligned with the requirements of GRAP for items such as depreciation, actuarial implications and Fines in terms of IGRAP 1;
- To provide for the impact of changes in the national and provincial adjustments budgets (both operating and capital allocations); and
- Effects of implementation of the capital programme.

#### 6.1.2 SDBIP Top Level

Revisions to the SDBIP will have to be made taking into consideration the review of performance indicators and the effects of the adjustments budget. These revisions must be approved following the approval of the adjustments budget as required by section 54(1) of the MFMA.

### QUALITY CERTIFICATE

I, Jafta Booysen, the municipal manager of Beaufort West Municipality, hereby certify that –  
(mark as appropriate)

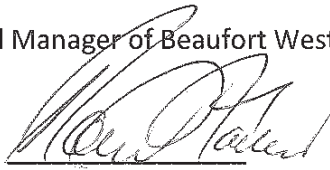
- the monthly budget statement
- the quarterly report on the implementation of the budget and financial state of affairs of the municipality
- the mid-year budget and performance assessment

for the month of December of 2014/15 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Jafta Booysen

Municipal Manager of Beaufort West Municipality (WC053)

Signature



Date

21-1-2015